## UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION

 WASHINGTON, D.C. 20549FORM 10-Q
[X] Quarterly report pursuant to section 13 or 15(d) of the Securities Exchange Act of 1934

For the quarterly period ended March 31, 2002
[ ] Transition report pursuant to section 13 or 15 (d) of the Securities Exchange Act of 1934

For the transition period from $\qquad$ to $\qquad$
COMMISSION FILE 0-18911
GLACIER BANCORP, INC.
(Exact name of registrant as specified in its charter)

| DELAWARE | 81-0519541 |
| :---: | :---: |
| (State or other jurisdiction of incorporation or organization) | (IRS Employer Identification No.) |
| 49 Commons Loop, Kalispell, Montana | 59901 |
| (Address of principal executive offices) | (Zip Code) |

Registrant's telephone number, including area code (406) 756-4200

N/A
(Former name, former address, and former fiscal year, if changed since last report)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes [X] No [ ]

The number of shares of Registrant's common stock outstanding on May 13, 2002 was 17,134,632. No preferred shares are issued or outstanding.

## GLACIER BANCORP, INC.

QUARTERLY REPORT ON FORM 10-Q
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## GLACIER BANCORP, INC.

 CONSOLIDATED STATEMENTS OF OPERATIONS

[^0]|  | Common Stock |  | Paid-in capital | Retained earnings (accumulated deficit) substantially restricted | Accumulated other comprehensive income (loss) | Total stockholders equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Unaudited - dollars in thousands except per share data) | Shares | Amount |  |  |  |  |
| Balance at December 31, 2000 | 11,447,150 | 114 | 101,828 | $(4,087)$ | 258 | 98,113 |
| Comprehensive income: |  |  |  |  |  |  |
| Net earnings | -- | -- | -- | 21,689 | -- | 21,689 |
| Unrealized gain on securities, net of reclassification adjustment ....... | -- | -- | -- | -- | 1,498 | 1,498 |
| Total comprehensive income |  |  |  |  |  | 23,187 |
| Cash dividends declared (\$.60 per share) | -- | -- | -- | $(9,915)$ | -- | $(9,915)$ |
| Stock options exercised | 864,571 | 9 | 6,755 | -- | -- | 6,764 |
| Tax benefit from stock related compensation | -- | -- | 2,778 | -- | -- | 2,778 |
| Conversion of debentures | 32,239 | 1 | 341 | -- | -- | 342 |
| Stock issued in connection with merger of |  |  |  |  |  |  |
| WesterFed Financial Corporation | 4,530,462 | 45 | 55,669 | -- | -- | 55,714 |
| Balance at December 31, 2001 | 16,874,422 | 169 | 167,371 | 7,687 | 1,756 | 176,983 |
| Comprehensive income: |  |  |  |  |  |  |
| Net earnings | -- | -- | -- | 6,748 | -- | 6,748 |
| Unrealized loss on securities, net of reclassification adjustment ....... | -- | -- | -- | -- | (506) | (506) |
| Total comprehensive income |  |  |  |  |  | 6,242 |
| Cash dividends declared (\$.16 per share) | -- | -- | -- | $(2,736)$ | -- | $(2,736)$ |
| Stock options exercised | 199,991 | 2 | 2,100 | -- | -- | 2,102 |
| Balance at March 31, 2002 | 17, 074,413 | \$171 | 169,471 | 11,699 | 1,250 | 182,591 |



[^1]In the opinion of management, the accompanying unaudited consolidated financial statements contain all adjustments (consisting of normal recurring adjustments) necessary for a fair presentation of Glacier Bancorp Inc.'s (the "Company") financial condition and stockholders' equity as of March 31, 2002, December 31, 2001, and March 31, 2001 and the results of operations and cash flows for the three months ended March 31, 2002 and 2001.

The accompanying consolidated financial statements do not include all of the information and footnotes required by accounting principles generally accepted in the United States of America for complete financial statements. These consolidated financial statements should be read in conjunction with the consolidated financial statements and notes thereto contained in the Company's Annual Report on Form 10-K for the year ended December 31, 2001. Operating results for the three months ended March 31, 2002 are not necessarily indicative of the results anticipated for the year ending December 31, 2002. Certain reclassifications have been made to the 2001 financial statements to conform to the 2002 presentation.
2) Organizational Structure:

The Company, headquartered in Kalispell, Montana, is a Delaware corporation incorporated in 1990, pursuant to the reorganization of Glacier Bank, FSB into a bank holding company. The Company is the parent company for nine wholly owned operating subsidiaries: Glacier Bank "Glacier"), First Security Bank of Missoula ("First Security"), Western Security Bank ("Western"), Big Sky Western Bank ("Big Sky"), Valley Bank of Helena ("Valley"), Glacier Bank of Whitefish ("Whitefish"), Community First, Inc. ("CFI"), and Glacier Capital Trust I ("Glacier Trust"), all located in Montana, and Mountain West Bank ("Mountain West") which is located in Idaho and Utah.

CFI provides full service brokerage services through Raymond James Financial Services, Inc.

The following abbreviated organizational chart illustrates the various relationships:

Glacier Bancorp, Inc.
(Parent Holding Company)

Glacier Bank (Commercial bank)

Big Sky
Western Bank (Commercial Bank)

First Security Bank of Missoula (Commercial bank)

Valley Bank of Helena (Commercial bank)

Western Security Bank
(Commercial bank)

Glacier Bank
of Whitefish (Commercial bank)

Mountain West Bank of Coeur d'Alene (Commercial bank)

Community First, Inc (Brokerage services)

Glacier Capital Trust 1

Ratios:
Returns on average assets and average equity were calculated based on daily averages.
4) Cash Dividend Declared:

On March 27, 2002, the Board of Directors declared a $\$ .16$ per share quarterly cash dividend to stockholders of record on April 9, 2002, payable on April 18, 2002.
5) Computation of Earnings Per Share:

Basic earnings per common share is computed by dividing net earnings by the weighted average number of shares of common stock outstanding during the period presented. Diluted earnings per share is computed by including the net increase in shares if dilutive outstanding stock options were exercised, using the treasury stock method.

The following schedule contains the data used in the calculation of basic and diluted earnings per share.

|  | Three months ended March 31, 2002 | Three months ended March 31, 2001 |
| :---: | :---: | :---: |
| Net earnings available to common |  |  |
| stockholders, basic | \$ 6,747, 830 | 3,914,266 |
| After tax effect of interest on convertible subordinated debentures | -- | 4,000 |
| Net earnings available to common |  |  |
| stockholders, diluted | \$ 6,747, 830 | 3,918,266 |
| Average outstanding shares - basic | \$17, 014, 148 | 13,020,217 |
| Add: Dilutive stock options | 284,486 | 516,585 |
| Convertible subordinated debentures | -- | 33, 025 |
| Average outstanding shares - diluted | \$17,298, 634 | 13,569,827 |
| Basic earnings per share | \$ 0.40 | 0.30 |
| Diluted earnings per share | \$ 0.39 | 0.29 |

## 6) Investments:

A comparison of the amortized cost and estimated fair value of the Company's investments is as follows:

| (Dollars in thousands) | Weighted Yield | Amortized Cost | Gross <br> Gains | ized <br> Losses | Estimated <br> Fair <br> Value |
| :---: | :---: | :---: | :---: | :---: | :---: |
| U.S. GOVERNMENT AND FEDERAL AGENCIES maturing after ten years | 3.59\% | \$ 1,313 | 14 | (2) | 1,325 |
|  | 3.59\% | 1,313 | 14 | (2) | 1,325 |
| STATE AND LOCAL GOVERNMENTS AND OTHER ISSUES: maturing within one year | 5.71\% | 1,633 | 19 | -- | 1,652 |
| maturing one year through five years | 5.45\% | 14,016 | 232 | (102) | 14,146 |
| maturing five years through ten years | 5.66\% | 1,799 | 44 | (3) | 1,840 |
| maturing after ten years ............ | 5.64\% | 168,259 | 1,758 | $(2,108)$ | 167,909 |
|  | 5.63\% | 185,707 | 2,053 | $(2,213)$ | 185,547 |
| MORTGAGE-BACKED SECURITIES | 5.64\% | 111,696 | 1,639 | (116) | 113,219 |
| REAL ESTATE MORTGAGE INVESTMENT CONDUITS | $6.04 \%$ | 265,093 | 2,717 | $(2,029)$ | 265,781 |
| TOTAL AVAILABLE-FOR-SALE INVESTMENTS | 5.82\% | \$563, 809 | 6,423 | $(4,360)$ | 565, 872 |

INVESTMENTS AS OF DECEMBER 31, 2001


The following table summarizes the Company's loan portfolio. The loans mature or are repriced at various times.

|  | $\begin{gathered} \text { At } \\ 3 / 31 / 02 \end{gathered}$ |  |  | $\begin{gathered} \text { At } \\ 12 / 31 / 01 \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| TYPE OF LOAN |  | Amount | Percent |  | Amount | Percent |
| REAL ESTATE LOANS: |  |  |  |  |  |  |
| Residential first mortgage loans | \$ | 367,520 | 28.63\% | \$ | 395,417 | 29.90\% |
| Loans held for sale |  | 20,888 | 1.63\% |  | 27,403 | 2.07\% |
| Total |  | 388,408 | 30.26\% |  | 422,820 | 31.97\% |
| COMMERCIAL LOANS: |  |  |  |  |  |  |
| Real estate |  | 383,550 | 29.88\% |  | 379,346 | 28.69\% |
| Other commercial loans |  | 242, 851 | 18.92\% |  | 241, 811 | 18.29\% |
| Total |  | 626,401 | 48.80\% |  | 621,157 | 46.98\% |
| INSTALLMENT AND OTHER LOANS: |  |  |  |  |  |  |
| Consumer loans |  | 135, 053 | 10.52\% |  | 142,875 | 10.80\% |
| Home equity loans |  | 155,438 | 12.11\% |  | 156,140 | 11.81\% |
| Total |  | 290,491 | 22.63\% |  | 299, 015 | 22.61\% |
| Net deferred loan fees, premiums and discounts |  | $(2,037)$ | -0.17\% |  | $(2,011)$ | -0.15\% |
| Allowance for Losses |  | $(19,498)$ | -1.52\% |  | $(18,654)$ | -1.41\% |
| NET LOANS | \$ | 283,765 | 100.00\% |  | ,322,327 | 100.00\% |

The following table sets forth information regarding the Company's non-performing assets at the dates indicated:

| NONPERFORMING ASSETS <br> (Dollars in Thousands) | $\begin{gathered} \text { At } \\ 3 / 31 / 2002 \end{gathered}$ | $\begin{gathered} \text { At } \\ 12 / 31 / 2001 \end{gathered}$ |
| :---: | :---: | :---: |
| NON-ACCRUAL LOANS: |  |  |
| Mortgage loans | \$ 3,297 | \$ 4, 044 |
| Commercial loans | 5,245 | 4,568 |
| Consumer loans | 665 | 620 |
| TOTAL | 9,207 | 9,232 |
| ACCRUING LOANS 90 DAYS OR MORE OVERDUE: |  |  |
| Mortgage loans | 1,516 | 818 |
| Commercial loans | 1,061 | 376 |
| Consumer loans | 131 | 243 |
| TOTAL | 2,708 | 1,437 |
| Troubled debt restructuring: |  | -- |
| Real estate and other assets owned, net | 921 | 593 |
| TOTAL NON-PERFORMING LOANS, TROUBLED DEBT |  |  |
| RESTRUCTURINGS, AND REAL ESTATE AND OTHER |  |  |
| ASSETS OWNED, NET | \$12,836 | \$11,262 |
| AS A PERCENTAGE OF TOTAL ASSETS | 0.61\% | 0.53\% |
| Interest Income(1) | \$ 175 | \$ 658 |

(1) This is the amount of interest that would have been recorded on loans accounted for on a non-performing basis as of the end of each period if such loans had been current for the entire period.

| (Dollars in Thousands) | Three months ended March 31, 2002 | $\begin{gathered} \text { Year ended } \\ \text { December 31, } \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: |
| BALANCE AT BEGINNING OF PERIOD | \$ 18,654 | 7,799 |
| CHARGE OFFS: |  |  |
| Residential real estate | (63) | (677) |
| Commercial loans | (312) | (723) |
| Consumer loans | (447) | $(2,029)$ |
| Total charge offs | \$ (822) | $(3,429)$ |
| RECOVERIES: |  |  |
| Residential real estate | 5 | 33 |
| Commercial loans | 61 | 266 |
| Consumer loans | 300 | 567 |
| Total recoveries | \$ 366 | 866 |
| CHARGEOFFS, NET OF RECOVERIES | (456) | $(2,563)$ |
| PURCHASED RESERVE | -- | 8,893 |
| PROVISION | 1,300 | 4,525 |
| balance at end of Period | \$ 19,498 | 18,654 |
| RATIO OF NET CHARGE OFFS TO AVERAGE |  |  |
| LOANS OUTSTANDING DURING THE PERIOD | 0.03\% | 0.20\% |

ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES

|  | March 31, 2002 |  | December 31, 2001 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Allowance | Percent of loans in category | Allowance | Percent of loans in category |
| Residential first mortgage and loans held for sale | \$ 2, 611 | 29.8\% | 2,722 | 31.5\% |
| Commercial real estate | 6,163 | 29.4\% | 5,906 | 28.3\% |
| Other commercial | 6,922 | 18.6\% | 6,225 | 18.0\% |
| Consumer | 3,802 | 22.2\% | 3,801 | 22.2\% |
| Totals | \$19,498 | 100.0\% | 18,654 | 100.0\% |

8) Deposits

The following table illustrates the amounts outstanding for deposits greater than $\$ 100,000$ at March 31, 2002, according to the time remaining to maturity:

| (Dollars in thousands) | Certificates of Deposit | Demand Deposits | Totals |
| :---: | :---: | :---: | :---: |
| Within three months | \$33,280 | 311,467 | 344,747 |
| Three to six months | 20,795 | -- | 20,795 |
| Seven to twelve months | 22,872 | -- | 22,872 |
| Over twelve months | 10,767 | -- | 10,767 |
| Totals | \$87,714 | 311,467 | 399,181 |

Advances and Other Borrowings
The following chart illustrates the average balances and the maximum outstanding month-end balances for FHLB advances and repurchase agreements:

## (Dollars in thousands)

FHLB Advances

| Amount outstanding at end of period | \$373,985 | 367,295 |
| :---: | :---: | :---: |
| Average balance | \$368, 352 | 349, 023 |
| Maximum outstanding at any month-end | \$373,985 | 416, 222 |
| Weighted average interest rate | 4.61\% | 5.24\% |
| Repurchase Agreements: |  |  |
| Amount outstanding at end of period | \$ 31, 823 | 32,585 |
| Average balance | \$ 35,124 | 27,375 |
| Maximum outstanding at any month-end | \$ 41, 113 | 37,814 |
| Weighted average interest rate | 1.80\% | 2.11\% |

10) Stockholders' Equity:

The Federal Reserve Board has adopted capital adequacy guidelines that are used to assess the adequacy of capital in supervising a bank holding company. The following table illustrates the Federal Reserve Board's capital adequacy guidelines and the Company's compliance with those guidelines as of March 31, 2002 :

```
CONSOLIDATED
(Dollars in thousands)
```

GAAP Capital
Less: Goodwill and intangibles
Accumulated other comprehensive
gain on AFS securities
lus: Allowance for loan losses
Trust preferred securities
Regulatory capital computed $\qquad$

Risk weighted assets $\qquad$

Tier 2 (Total) Capital
Capital
---
\$ 182,506 $(41,387)$
$(1,250)$

35,000
\$ 174,869
===========
\$ 1, 394, 020
Total average assets ......................................

| March 31, | December 31, |
| :---: | :---: |
| 2002 | 2001 |,


| Capital as \% of defined assets | 12.54\% | 13.74\% | 8.59\% |
| :---: | :---: | :---: | :---: |
| Regulatory "well capitalized" requirement | 6.00\% | 10.00\% | 5.00\% |
| Excess over "well capitalized" requirement | 6.54\% | 3.74\% | 3.59\% |

Comprehensive Earnings:
The Company's only component of other comprehensive earnings is the unrealized gains and losses on available-for-sale securities.

|  | For the three months ended March 31, |  |
| :---: | :---: | :---: |
| Dollars in thousands | 2002 | 2001 |
| Net earnings | \$ 6,748 | 3,914 |
| Unrealized holding (loss) gain arising during the period | (834) | 4,212 |
| Transfer from held-to-maturity | -- | -- |
| Tax expense | 328 | $(1,665)$ |
| Net after tax .. | (506) | 2,547 |
| Reclassification adjustment for gains included in net income | - - | 64 |
| Tax expense | -- | (25) |
| Net after tax | -- | 39 |
| Net unrealized (loss) gain on securities | (506) | 2,586 |
| Total comprehensive earnings | \$ 6,242 | 6,500 |

12) Segment Information

The Company evaluates segment performance internally based on individual bank charter, and thus the operating segments are so defined. The following schedule provides selected financial data for the Company's operating segments. Centrally provided services to the Banks are allocated based on estimated usage of those services. The operating segment identified as "Other" includes the Parent, nonbank units, and eliminations of transactions between segments. During the third quarter of 2001, certain branches of Western were transferred to other Company owned banks located in the same geographic area which accounted for the change in activity for certain segments.
(Dollars in thousands)

Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net income
Total Assets

Intersegment revenues
Expenses
Intercompany eliminations
$\begin{array}{lr}\text { Net income } & \begin{array}{r}550 \\ \\ \text { Total Assets } \\ \end{array} \quad \begin{aligned}==== \\ 165,601 \\ =======\end{aligned}\end{array}$

Three months ended and as of March 31, 2002

| Glacier | First Security | Western | Mountain West | Big Sky |
| :---: | :---: | :---: | :---: | :---: |
| \$ 9,157 | 8,482 | 6,852 | 5,950 | 3,219 |
| 101 | 7 | 6 | -- | -- |
| 6,988 | 6,620 | 5,662 | 5,331 | 2,608 |
| -- | -- | -- | -- | -- |
| \$ 2,270 | 1,869 | 1,196 | 619 | 611 |
| \$476, 815 | 434, 346 | 392,493 | 345, 861 | 166,766 |
| ======== | ======== | ======== | ======== | ======== |

Total Consolidated
38,927
9,006
32,179
$(9,006)$
-------
6,748
$========$
$2,083,555$
$========$

Three months ended and as of March 31, 2001
(Dollars in thousands)

Revenues from external customers
Intersegment revenues
Expenses
Intercompany eliminations
Net income
Total Assets

| Glacier | First Security | Western | Mountain West | Big Sky |
| :---: | :---: | :---: | :---: | :---: |
| \$ 9,487 | 5,068 | 6,280 | 3,716 | 1,714 |
| 311 | 10 | -- | 143 | -- |
| 8,173 | 4,098 | 5,480 | 3,694 | 1,548 |
| -- | -- | -- | -- | -- |
| \$ 1,625 | 980 | 800 | 165 | 166 |
| \$462,992 | 212,027 | 916,113 | 308,467 | 77,955 |
| ======= | ======= | ======= | ======= | ======== |


|  | Valley | Whitefish | Other | Total <br> Consolidated |
| :---: | :---: | :---: | :---: | :---: |
| Revenues from external customers | 2,037 | 1,974 | 226 | 30,502 |
| Intersegment revenues | 31 | 3 | 5,244 | 5,742 |
| Expenses | 1,741 | 1,616 | 238 | 26,588 |
| Intercompany eliminations | -- | -- | $(5,742)$ | $(5,742)$ |
| Net income | 327 | 361 | (510) | 3,914 |
| Total Assets | 86,992 | 91,224 | $(22,991)$ | 2,132,779 |

13) Rate/Volume Analysis

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense, which are the components of net interest income, are shown in the following table on the basis of the amount of any increases (or decreases) attributable to changes in the dollar levels of the Company's interest-earning assets and interest-bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate").
The change in interest income and interest expense attributable to changes in both volume and rates has been allocated proportionately to the change due to volume and the change due to rate.
(Dollars in Thousands)

## INTEREST INCOME

Real Estate Loans
Commercial Loans
Consumer and Other Loans

Investment Securities
Total Interest Income
NOW Accounts
Savings Accounts
Money Market Accounts
Certificates of Deposit FHLB Advances
Other Borrowings and
Repurchase Agreements
Total Interest Expense
NET INTEREST INCOME

| Three Months Ended March 31, $2002 \text { vs. } 2001$ <br> Increase (Decrease) due to: |  |  |
| :---: | :---: | :---: |
|  |  |  |
| Volume | Rate | Net |
| \$ 1,676 | (527) | 1,149 |
| 4,594 | $(2,539)$ | 2,055 |
| 1,711 | (950) | 761 |
| 4,193 | $(1,455)$ | 2,738 |
| 12,174 | $(5,471)$ | 6,703 |
| $\begin{aligned} & 192 \\ & 258 \end{aligned}$ | (299) | (107) |
|  | (351) | (93) |
| $\begin{aligned} & 1,165 \\ & 2,350 \end{aligned}$ | $(1,823)$ | (658) |
|  | $(2,784)$ | (434) |
| 1,867 | $(1,293)$ | 574 |
| 402 | (246) | 156 |
| 6,234 | $(6,796)$ | (562) |
| \$ 5,940 | 1,325 | 7,265 |
| ======= | ======= | $====$ |

The following schedule provides (i) the total dollar amount of interest and dividend income of the Company for earning assets and the resultant average yield; (ii) the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rate; (iii) net interest and dividend income; (iv) interest rate spread; and (v) net interest margin. Non-accrual loans are included in the average balance of the loans.

AVERAGE BALANCE SHEET
(Dollars in Thousands)
ASSETS
Real Estate Loans
Commercial Loans
Consumer and Other Loans
Total Loans
Investment Securities

Total Earning
Non-Earning Assets
TOTAL ASSETS

## LIABILITIES

AND STOCKHOLDERS' EQUITY
NOW Accounts
Savings Account
Savings Accounts
Money Market Accounts
Certificates of Deposit
FHLB Advances
Repurchase Agreements
and Other Borrowed Funds

Liabilities
Non-interest Bearing Deposits
Other Liabilities
Total Liabilities

NET INTEREST INCOME
\$20,367
=======
NET NTEREST SPREAD
ON AVERAGE EARNING ASSETS
RETURN ON AVERAGE ASSETS
4.28\%
\$72,374
=======

RETURN ON AVERAGE EQUITY

| $\$ 201,484$ | 215 | $0.43 \%$ |
| ---: | ---: | ---: |
| 123,398 | 242 | $0.79 \%$ |
| 332,262 | 1,713 | $2.09 \%$ |
| 525,475 | 5,272 | $4.07 \%$ |
| 368,352 | 4,185 | $4.61 \%$ |
|  |  |  |
| 76,621 | 1,084 | $5.73 \%$ |


$\$$| 183,399 |
| ---: |
| 102,736 |
| 287,150 |
| 552,469 |
| 349,023 |
|  |
| 66,658 |
| ------- |
| $1,541,435$ |
| 216,238 |
| 27,847 |
| ------ |
| $1,785,520$ |
| ------- |
|  |
| 157 |
| 152,420 |
| 5,929 |
| 2,226 |
| ------- |
| 160,732 |
| --------- |
| $\$ 1,946,252$ |
| $=========$ |

For the Three months ended 3-31-02

| Average Balance | Interest and Dividends | Average Yield/ Rate |
| :---: | :---: | :---: |
| \$ 402, 041 | 7,838 | 7.80\% |
| 619,317 | 11,432 | 7.49\% |
| 292,149 | 5,813 | 8.07\% |
| 1,313,507 | 25,083 | 7.74\% |
| 590,430 | 7,995 | 5.42\% |
| 1,903,937 | 33,078 | 6.95\% |


| Average | Interest and | Average Yield/ |
| :---: | :---: | :---: |
| Balance | Dividends | Rate |
| \$ 428,999 | 34,012 | 7.93\% |
| 556,907 | 48,292 | 8.67\% |
| 292,732 | 25,528 | 8.72\% |
| 1,278,638 | 107,832 | 8.43\% |
| 501,927 | 30,088 | 5.99\% |
| 1,780,565 | 137,920 | 7.75\% |
| 165,687 |  |  |
| \$1,946, 252 |  |  |


| 1,758 | $0.96 \%$ |
| ---: | ---: |
| 1,855 | $1.81 \%$ |
| 9,575 | $3.33 \%$ |
| 29,504 | $5.34 \%$ |
| 18,280 | $5.24 \%$ |
|  |  |
| 4,574 | $6.86 \%$ |
| ----- |  |
| 65,546 | $4.25 \%$ |
| ----- |  |

==========
15) Recently Issued Accounting Standards

In July 2001, the Financial Accounting Standards Board (FASB) issued Statement 141, Business Combinations, and Statement 142, Goodwill and Other Intangible Assets. Statement 141 requires that the purchase method of accounting be used for all business combinations initiated after June 30, 2001 as
well as all purchase method business combinations completed after June 30, 2001. Statement 141 also specifies criteria that intangible assets acquired in a purchase method business combination must meet to be recognized and reported apart from goodwill. Statement 142 requires that goodwill and intangible assets with indefinite useful lives no longer be amortized, but instead tested for impairment at least annually in accordance with the provisions of Statement 142. However, goodwill recognized in connection with a branch acquisition will continue to be subject to provisions of Statement 72, Accounting for Certain Acquisitions of Banking or Thrift Institutions. Statement 142 also requires that intangible assets with definite useful lives be amortized over their respective estimated useful lives to their estimated residual values, and reviewed for impairment in accordance with Statement 144, Accounting for the Impairment or Disposal of Long-Lived Assets. The Company adopted the provisions of Statement 141 immediately, and Statement 142 effective January 1, 2002.

Statement 141 requires upon adoption of Statement 142 that the Company evaluate its existing intangible assets and goodwill that were acquired in a prior purchase business combination, and to make any necessary reclassifications in order to conform with the new criteria in Statement 141 for recognition apart from goodwill. The Company is required to reassess the useful lives and residual values of all intangible assets acquired in purchase business combinations, and make any necessary amortization period adjustments by the end of the first interim period after adoption (March 31, 2002). In addition, to the extent an intangible asset is identified as having an indefinite useful life, the Company is required to test the intangible asset for impairment in accordance with the provisions of Statement 142 within the first interim period. Any impairment loss would be measured as of the date of adoption and recognized as the cumulative effect of a change in accounting principle in the first interim period. The Company evaluated its existing intangible assets and goodwill as required by Statement 142, and determined that no adjustments are required at this time.

In connection with the transitional goodwill impairment evaluation, Statement 142 requires the Company to perform an assessment of whether there is an indication that goodwill is impaired as of the date of adoption. To accomplish this the Company must identify its reporting units and determine the carrying value of each reporting unit by assigning the assets and liabilities, including the existing goodwill and intangible assets, to those reporting units as of the date of adoption. The Company will then have up to six months from the date of adoption (June 30, 2002) to determine the fair value of each reporting unit and compare it to the reporting unit's carrying amount. To the extent a reporting unit's carrying amount exceeds its fair value, an indication exists that the reporting unit's goodwill may be impaired and the Company must perform the second step of the transitional impairment test. In the second step, the Company must compare the implied fair value of the reporting unit's goodwill, determined by allocating the reporting unit's fair value to all of it assets and liabilities in a manner similar to a purchase price allocation in accordance with Statement 141, to its carrying amount, both of which would be measured as of the date of adoption (January 1, 2002). This second step is required to be completed as soon as possible, but no later than the end of the year of adoption (December 31, 2002). Any transitional impairment loss will be recognized as the cumulative effect of a change in accounting principle in the Company's consolidated statements of operations.

The following table sets forth information regarding the Company's core deposit intangibles, amortizable goodwill, and mortgage servicing rights:

|  | As of March 31, 2002 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Core Deposit Intangible | Amortizable Goodwill | Mortgage Servicing Rights(1) | Total |
| Gross carrying value | \$ 9,836 | 20,489 |  |  |
| Accumulated Amortization | $(1,936)$ | $(1,242)$ |  |  |
| Net carrying value | \$ 7,900 | 19,247 | 2,188 | 29,335 |
| AGGREGATE AMORTIZATION EXPENSE | ======= | ====== |  |  |
| For the three months ended March 31, 2002 | \$ 361 | 249 | 91 | 701 |
| ESTIMATED AMORTIZATION EXPENSE |  |  |  |  |
| For the year ended December 31, 2002 | \$ 1,439 | 995 | 294 | 2,728 |
| For the year ended December 31, 2003 | 1,219 | 995 | 266 | 2,480 |
| For the year ended December 31, 2004 | 1,011 | 995 | 260 | 2,266 |
| For the year ended December 31, 2005 | 847 | 995 | 253 | 2,095 |
| For the year ended December 31, 2006 | 779 | 995 | 246 | 2,020 |

(1) Gross carrying value and accumulated amortization are not readily available

At March 31, 2002, the Company's goodwill totaled $\$ 33.487$ million, of which $\$ 14.240$ million represents goodwill that is no longer being amortized as of January 1, 2002 pursuant to Statement 142. The changes in the carrying amount of goodwill for the three months ended March 31, 2002 are as follows.

| (Dollars in thousands) | $\begin{gathered} \text { Balance } \\ \text { At } \\ 12 / 31 / 2001 \end{gathered}$ | $\begin{gathered} \text { Goodwill } \\ \text { Adjustments } \\ 2002 \end{gathered}$ | Amortization for three months ended 3/31/02 | $\begin{gathered} \text { Balance } \\ \text { At } \\ 3 / 31 / 2002 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Parent | \$ 2,151 | -- | -- | 2,151 |
| Glacier Bank | 4, 074 | 9 | (29) | 4, 054 |
| First Security | 3,796 | -- | -- | 3,796 |
| Western | 4,193 | 217 | -- | 4,410 |
| Mountain | 16,818 | -- | (220) | 16,598 |
| Big Sky | 1,752 | -- | -- | 1,752 |
| Valley | 726 | -- | -- | 726 |
| Whitefish | -- | -- | -- | -- |
|  | \$33,510 | 226 | (249) | 33,487 |

The impact of the adoption of Statement 142 on earnings is as follows:

|  | For the Three Months Ended March 31, |  |
| :---: | :---: | :---: |
| (Dollars in thousands) | 2002 | 2001 |
|  |  |  |
| Reported net income | \$6,748 | 3,914 |
| Add back goodwill amortization, net of tax | -- | 80 |
| Adjusted net income | \$6,748 | 3,994 |


|  | For the Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2002 |  | 2001 |  |
|  | Basic EPS | Diluted EPS | Basic EPS | Diluted EPS |
| Reported net income | \$0.40 | 0.39 | 0.30 | 0.29 |
| Add back goodwill amortization, net of tax | -- | -- | 0.01 | -- |
| Adjusted net income | \$0.40 | 0.39 | 0.31 | 0.29 |

As of March 31, 2002, the Company has identified its reporting units as its banking subsidiaries and has allocated goodwill accordingly. Because of the extensive effort needed to comply with adopting Statements 141 and 142, it is not practicable to reasonably estimate the full impact of adopting these Statements on the Company's consolidated financial statements at the date of this report, except that upon adoption the Company does not anticipate any significant adjustments to the useful lives or residual values of its intangible assets.

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Financial Condition
This section discusses the changes in Statement of Financial Condition items from March 31, 2002 to March 31, 2001.

| ASSETS (\$ IN THOUSANDS) |  | 2002 | 2001 | \$ change | \% change |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Cash on hand and in banks | \$ | 62,677 | 59,715 | 2,962 | 5.0\% |
| Investment securities and interest bearing deposits |  | 618,475 | 554,105 | 64,370 | 11.6\% |
| Loans: |  |  |  |  |  |
| Real estate |  | 387,659 | 505,840 | $(118,181)$ | -23.4\% |
| Commercial and Agricultural |  | 625,287 | 563,269 | 62,018 | 11.0\% |
| Consumer |  | 290,317 | 339,570 | $(49,253)$ | -14.5\% |
| Total loans |  | 1,303,263 | 1,408,679 | $(105,416)$ | -7.5\% |
| Allowance for loan losses |  | $(19,498)$ | $(17,047)$ | $(2,451)$ | 14.4\% |
| Total loans net of allowance for loan losses |  | 1,283,765 | 1,391,632 | $(107,867)$ | -7.8\% |
| Other assets |  | 118,638 | 127,327 | $(8,689)$ | -6.8\% |
| Total Assets |  | 2,083,555 | 2,132,779 | $(49,224)$ | -2.3\% |

Since March 31, 2001 total assets have decreased $\$ 49$ million, or 2 percent, to $\$ 2.084$ billion. The sale of six north central Montana branches in June of 2001 reduced assets by $\$ 82$ million. After adjusting for the branch sale, assets have increased $\$ 33$ million, or 2 percent.

Total loans, net of the reserve for loan losses, have decreased $\$ 108$ million of which $\$ 22$ million was from the branch sale. With lower interest rates during the past year a large number of real estate loans have been refinanced, which coupled with our decision to sell the majority of the real estate loan production, has resulted in a reduction in real estate loans of $\$ 118$ million. Commercial loans have increased $\$ 62$ million and continue to be the lending focus. Consumer loans have declined $\$ 49$ million with a significant portion of the decline attributed to the runoff in the WesterFed dealer originated consumer loans. We have discontinued the origination and purchase of these loan types and are focusing on home-equity loans for the consumer loan portfolio.

Investment securities, including Federal Home Loan Bank and Federal Reserve Bank stock, have increased $\$ 64$ million offsetting some of the reduction in loans.

The amount of loans serviced for others on March 31, 2002 was approximately $\$ 278$ million.
LIABILITY CHANGE (\$ IN THOUSANDS)

Non-interest bearing deposits
Interest-bearing deposits
Advances from Federal Home Loan Bank Other borrowed funds
Other liabilities
Trust preferred securities
Total liabilities

| March 31, |  |
| :---: | :---: |
| 2002 | 2001 |
| \$ 238,243 | 227,362 |
| 1,188,634 | 1,278,419 |
| 373,985 | 355,457 |
| 39,969 | 40,574 |
| 25,218 | 37,254 |
| 35,000 | 35,000 |
| \$1,901, 049 | 1,974,066 |


| \$ change | \% change |
| :---: | :---: |
| ---------- |  |
| 10,881 | $4.8 \%$ |
| $(89,785)$ | $-7.0 \%$ |
| 18,528 | $5.2 \%$ |
| $(605)$ | $-1.5 \%$ |
| $(12,036)$ | $-32.3 \%$ |
| -- | $0.0 \%$ |
| ----- | $-3.7 \%$ |
| $(73,017)$ |  |

Total deposits have decreased $\$ 79$ million from the March 31, 2001 balances, with $\$ 81$ million attributed to the branch sales. Non-interest bearing deposits are up $\$ 11$ million, or 5 percent, and interest-bearing deposits are down $\$ 90$ million, or 7 percent. Approximately $\$ 75$ million of the decline in interest-bearing deposits is the result of the branch sale, with the remainder due primarily to pricing strategies in the low interest rate environment. Federal home loan bank advances, other borrowed funds, and repurchase agreements, have increased \$18 million. Other liabilities which include accrued interest, dividends, and income taxes payable have declined $\$ 12$ million due to the decline in interest bearing deposits, lower interest rates, and the payment of accrued expenses during 2001 associated with the acquisitions.

## Liquidity

The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. This source of funds is generated by deposits, principal and interest payments on loans, sale of loans and securities, short and long-term borrowings, and net income. In addition, all seven banking subsidiaries are members of the FHLB. Accordingly, management of the Company has a wide range of versatility in managing the liquidity and asset/liability mix for each individual institution as well as the Company as a whole. As of March 31, 2002, the Company had $\$ 700$ million of available FHLB line of which $\$ 374$ million was utilized. During 2002, all seven financial institutions maintained liquidity levels in excess of regulatory requirements and deemed sufficient to meet operation cash needs.

| STOCKHOLDERS' EQUITY | March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (\$ IN THOUSANDS EXCEPT PER SHARE DATA) | 2002 |  | 2001 |  |
| Common equity | \$ | 181,256 | \$ | 155,869 |
| Net unrealized gain on securities |  | 1,250 |  | 2,844 |
| Total stockholders' equity | \$ | 182,506 | \$ | 158,713 |
| Stockholders' equity to total assets |  | 8.76\% |  | 7.44\% |
| Tangible equity to total assets |  | 6.91\% |  | 5.31\% |
| Book value per common share | \$ | 10.69 | \$ | 9.88 |
| Tangible book value per common share | \$ | 8.26 | \$ | 6.89 |

Allowance for Loan Loss and Non-Performing Assets

| CREDIT QUALITY INFORMATION (\$ IN THOUSANDS) | $\begin{gathered} \text { March 31, } \\ 2002 \end{gathered}$ |  | $\begin{gathered} \text { December } 31, \\ 2001 \end{gathered}$ | $\begin{gathered} \text { March 31, } \\ 2001 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Allowance for loan losses | \$ | 19,498 | 18,654 | 17,047 |
| Non-performing assets | \$ | 12,766 | 11,275 | 7,892 |
| Allowance as a percentage of non-performing assets |  | 152.73\% | 165.45\% | 216.00\% |
| Non-performing assets as a percentage of total assets |  | $0.61 \%$ | $0.53 \%$ | 0.37\% |
| Allowance as a percentage of total loans |  | 1.50\% | 1.39\% | 1.21\% |

Non-performing assets as a percentage of total assets at March 31, 2002 were . 61 percent versus .37 percent at the same time last year, which compares to the Peer Group average of . 59 percent at December 31, 2001, the most recent information available. The reserve for loan losses was 153 percent of non-performing assets at March 31, 2002, down from 216 percent a year ago. Three credits are the primary reason for the increase in non-performing assets, and the Company will continue to work diligently to improve this area.

With the continuing change in loan mix from residential real estate to
commercial and consumer loans, which historically have greater credit risk, the Company has increased the balance in the reserve for loan losses account. The reserve balance has increased $\$ 2.451$ million from March 31, 2001, or 14 percent, to $\$ 19.498$ million, which is 1.50 percent of total loans outstanding, up from 1.21 percent a year ago and 1.39 percent at December 31, 2001. The first quarter provision expense for loan losses was $\$ 1.300$ million, up from $\$ 585$ thousand during the same quarter in 2001.

| REVENUE SUMMARY | Three months ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (\$ IN THOUSANDS) | 2002 | 2001 | \$ change | \% change |
| Net interest income | \$20, 367 | 13,102 | 7,265 | 55.4\% |
| Fees and other revenue: |  |  |  |  |
| Service charges and fees | 4,006 | 3,136 | 870 | 27.7\% |
| Gain on sale of loans | 1, 097 | 467 | 630 | 134.9\% |
| Other income | 746 | 524 | 222 | 42.4\% |
| Total non-interest income | 5,849 | 4,127 | 1,722 | 41.7\% |
| Total revenue | \$26, 216 | 17,229 | 8,987 | 52. $2 \%$ |
| Net interest margin | 4.39\% | 4.11\% |  |  |

Net Interest Income
Net interest income for the quarter increased $\$ 7.265$ million, or 55 percent, over the same period in 2001. The WesterFed, and Idaho and Utah branch acquisitions were completed late in the first quarter of 2001 and had limited impact on net interest income in that quarter. The larger asset base in 2002 and an increase in the net interest margin as a percentage of earning assets, on a tax equivalent basis, from 4.1 percent in 2001 to 4.4 percent in 2002 contributed to this increase in net interest income.

Non-interest Income
Fee income increased $\$ 870$ thousand, or 28 percent higher in the first quarter of 2002 than the same quarter in 2001. Gain on sale of loans increased $\$ 630$ thousand, or 135 percent, and other income was up $\$ 222$ thousand. Account volume increases and strong mortgage origination activity continued to drive revenue growth in the first quarter.

NON-INTEREST EXPENSE SUMMARY

| (\$ IN THOUSANDS) | 2002 | 2001 | \$ change | \% change |
| :---: | :---: | :---: | :---: | :---: |
| Compensation and employee benefits | \$ 7,782 | 5,257 | 2,525 | 48.0\% |
| Occupancy and equipment expense | 2,301 | 1,459 | 842 | 57.7\% |
| Outsourced data processing | 446 | 261 | 185 | 70.9\% |
| Core deposit intangible amortization | 361 | 168 | 193 | 114.9\% |
| Goodwill amortization (a) | 249 | 224 | 25 | 11.2\% |
| Other expenses | 3,475 | 3,146 | 329 | 10.5\% |
| Total non-interest expense | \$14, 614 | 10,515 | 4,099 | 39.0\% |

(a) 2001 amortization would have been $\$ 97$ thousand if current accounting rules for goodwill amortization would have been in place.

Non-interest Expense
Non-interest expense increased by $\$ 4.099$ million, or 39 percent, over the same quarter of 2001. The impact of the first quarter 2001 acquisitions along with normal cost increases are the reasons for the 2002 increase. Included in the 2001 total is $\$ 406$ thousand in merger and conversion expense. Intangible asset amortization in the form of
core deposit and goodwill was \$361 thousand and \$249 thousand, respectively, which is an increase of $\$ 218$ thousand over the prior year.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK
Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices such as interest rates, foreign currency exchange rates, commodity prices, and equity prices. The Company's primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of the Company's asset/liability management process which is governed by policies established by its Board of Directors that are reviewed and approved annually. The Board of Directors delegates
responsibility for carrying out the asset/liability management policies to the Asset/Liability committee (ALCO). In this capacity ALCO develops guidelines and strategies impacting the Company's asset/liability management related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends.

## Interest Rate Risk:

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change the interest income and expense streams associated with the Company's financial instruments also change thereby impacting net interest income (NII), the primary component of the Company's earnings. ALCO utilizes the results of a detailed and dynamic simulation model to quantify the estimated exposure of NII to sustained interest rate changes. While ALCO routinely monitors simulated NII sensitivity over a rolling two-year horizon, it also utilizes additional tools to monitor potential longer-term interest rate risk.

The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all assets and liabilities reflected on the Company's balance sheet. This sensitivity analysis is compared to ALCO policy limits which specify a maximum tolerance level for NII exposure over a one year horizon, assuming no balance sheet growth, given a 200 basis point (bp) upward and downward shift in interest rates. A parallel and pro rata shift in rates over a 12 month period is assumed. The following reflects the Company's NII sensitivity analysis as of December 31, 2001, the most recent information available, as compared to the $10 \%$ Board approved policy limit (dollars in thousands).

The preceding sensitivity analysis does not represent a Company forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including: the nature and timing of interest rate levels including yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits, reinvestment/replacement of assets and liability cashflows, and others. While assumptions are developed based upon current economic and local market conditions, the Company cannot make any assurances as to the predictive nature of these assumptions including how customer preferences or competitor influences might change.

Also, as market conditions vary from those assumed in the sensitivity analysis, actual results will also differ due to: prepayment/refinancing levels likely deviating from those assumed, the varying impact of interest rate change caps or floors on adjustable rate assets, the potential effect of changing debt service levels on customers with adjustable rate loans, depositor early withdrawals and product preference changes, and other
internal/external variables. Furthermore, the sensitivity analysis does not reflect actions that ALCO might take in responding to or anticipating changes in interest rates.

PART II -- OTHER INFORMATION
ITEM 1. LEGAL PROCEEDINGS
There are no pending material legal proceedings to which the registrant or its subsidiaries are a party.

ITEM 2. CHANGES IN SECURITIES AND USE OF PROCEEDS
None
ITEM 3. DEFAULTS UPON SENIOR SECURITIES

## None

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITIES HOLDERS

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None
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ITEM 5. OTHER INFORMATION

None
ITEM 6. EXHIBITS AND REPORTS ON FORM 8-K.
(a) Exhibits

None
(b) Current Report on Form 8-K

## None

SIGNATURES
Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly cause this report to be signed on its behalf by the undersigned thereunto duly authorized.

GLACIER BANCORP, INC.
May 14, 2002

May 14, 2002
/s/Michael J. Blodnick President/CEO
/s/James H. Strosahl Executive Vice President/CFo


[^0]:    See accompanying notes to consolidated financial statements.

[^1]:    See accompanying notes to consolidated financial statements.

