FORM 10-K
[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 2000 or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15 (d) OF THE SECURITIES EXCHANGE ACT OF 1934 COMMISSION FILE 000-18911
GLACIER BANCORP, INC.
DELAWARE 81-0519541
49 Commons Loop, Kalispell, MT 59901 Securities registered pursuant to Section $12(\mathrm{~g})$ of the Act:

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Common Stock, $.01 par value
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Indicate by check mark whether the registrant (i) has filed all reports required to be filed by Section 13 or 15 (d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (ii) has been subject to such filing requirements for the past 90 days. [X]

Indicate by check mark if disclosure of delinquent filers pursuant to item 405 of regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form $10-\mathrm{K}$ or any amendment to this Form 10-K. [ ]

As of March 16, 2001, there were issued and outstanding $16,061,104$ shares of the Registrant's common stock. No preferred shares are issued or outstanding.

The aggregate market value of the voting stock held by non-affiliates of the Registrant, computed by reference to the closing price of such stock as of the close of trading on March 16, 2001, was \$225,819,122.

## DOCUMENT INCORPORATED BY REFERENCE

Portions of the 2001 Annual Meeting Proxy Statement dated March 27, 2001 are incorporated by reference into Part III of this form $10-\mathrm{K}$.
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## GENERAL

Glacier Bancorp, Inc. headquartered in Kalispell, Montana (the "Company"), a Delaware corporation incorporated in 1998, is the successor corporation in a merger with the original Glacier Bancorp, Inc., a Delaware corporation
incorporated in 1990, pursuant to the reorganization of Glacier Bank, FSB into a bank holding company. The formation of the new corporation, and subsequent merger, was effected to resolve technical deficiencies in the May 9, 1997 stock split. On February 1, 1998, Glacier Bank FSB was converted from a savings bank to a State of Montana chartered commercial bank known as Glacier Bank
("Glacier").

## SUBSIDIARIES

In addition to Glacier, at December 31, 2000, the Company was also the parent holding company of Glacier Bank of Eureka ("Eureka"), Glacier Bank of Whitefish ("Whitefish"), First Security Bank of Missoula ("First Security"), Valley Bank of Helena ("Valley"), Big Sky Western Bank ("Big Sky"), Mountain West Bank in Idaho ("Mountain West"), and Community First, Inc. ("CFI"). The Company owns approximately 98\%, and 94\%, respectively, of the outstanding stock of Eureka and Whitefish, and 100\% of Glacier, First Security, Valley, Big Sky, Mountain West, and CFI. Whitefish and Eureka were converted from national bank charters to State of Montana charters in December 1997.

Valley was acquired on August 31, 1998 through an exchange of stock with HUB Financial Corporation ("Hub"), the parent company of Valley, and with the minority shareholders of Valley. The pooling of interest accounting method was used for the merger with HUB. Under this method, financial information for each of the periods presented include the combined companies as though the merger had occurred prior to the earliest date presented. The acquisition of the minority interest in Valley was accounted for as a purchase transaction.

Big Sky was acquired on January 20, 1999 through an exchange of stock with Big sky shareholders. The pooling of interest accounting method was also used for this merger transaction.

Mountain West was acquired on February 4, 2000 through an exchange of stock with Mountain West shareholders. The pooling of interest accounting method was also used for this merger transaction.

The Company formed Glacier Capital Trust I (Glacier Trust) as a financing subsidiary on December 18, 2000. On January 25, 2001, Glacier Trust offered $1,400,000$ preferred securities at $\$ 25$ per preferred security. The purchase of the securities entitles the shareholder to receive cumulative cash distributions at an annual interest rate of $9.40 \%$ from payments on the junior subordinated debentures of Glacier Bancorp, Inc. The subordinated debentures will mature and the preferred securities must be redeemed by February 1, 2031. In exchange for the Company's capital contribution, the Company will own all of the outstanding common securities of the trust.

## RECENT ACQUISITIONS

On September 14, 2000 the Company announced the acquisition of seven branches of Wells Fargo \& Company and First Security Corporation subsidiary banks located in Idaho and Utah, the respective transactions were completed by March 15, 2001. In total, as of the closing, the branches had approximately $\$ 187,000,000$ in deposits and $\$ 38,000,000$ in loans. The purchase price of approximately $\$ 18,500,000$ was based on the total deposits, cash-equivalent assets and loans at the branches immediately prior to the respective closing. The locations become branch offices of Mountain West Bank of Coeur d'Alene.

On September 20, 2000, the Company entered into a merger agreement to acquire WesterFed Financial Corporation (WesterFed). The merger was closed on February 28, 2001. Under the terms of the agreement, the Company issued 4,530,462 shares and paid $\$ 37,274,000$ cash for total consideration of $\$ 96,669,000$, based on a $\$ 13.11$ per share price of the Company's common stock. The merger is being accounted for using the purchase method of accounting. Accordingly, the assets and liabilities of WesterFed are recorded by the Company at their respective fair values at the time of the completion of the merger. The excess of the Company's purchase price over the net fair value of the assets acquired and liabilities assumed, including identifiable intangible assets, were recorded as goodwill and will be amortized over a useful life of 20 years.

The Federal Deposit Insurance Corporation ("FDIC") insures each subsidiary bank's deposit accounts. Each subsidiary bank is a member of the Federal Home Loan Bank of Seattle ("FHLB"), which is one of twelve banks which comprise the Federal Home Loan Bank System and all subsidiaries, except Mountain West are members of the Federal Reserve Bank of Minneapolis. ("FRB")

BANK LOCATIONS

Glacier's main office is located at 49 Commons Loop, Kalispell, MT 59901 and its telephone number is (406) 756-4200. See "Item 2. Properties." Whitefish's address is 319 2nd Street, Whitefish, MT 59937 (406) 863-6300, Eureka's address is 222 Dewey Ave., Eureka, MT 59917 (406) 297-2521, First Security's address is 1704 Dearborn, Missoula, MT 599801 (406) 728-3115, Valley's address is 3030 North Montana Avenue, Helena, MT 59601 (406) 443-7440, Big Sky's address is 47995 Gallatin Road, Big Sky, MT, 59716 (406) 995-2321, and Mountain West's address is 125 Ironwood Drive, Coeur d' Alene, Idaho 83816 (208) 765-0284.

The business of the Company's subsidiaries (collectively referred to hereafter as "Banks") consists primarily of attracting deposit accounts from the general public and originating commercial, residential, installment and other loans. The Banks' principal sources of income are interest on loans, loan origination fees, fees on deposit accounts and interest and dividends on investment securities. The principal expenses are interest on deposits, FHLB advances, and repurchase agreements, as well as general and administrative expenses.

Through its subsidiary CFI, the Company provides full service brokerage services through Raymond James Financial Services, an unrelated brokerage firm.

The following abbreviated organizational chart illustrates the various existing parent/subsidiary relationships at December 31, 2000:


## BUSINESS SEGMENT RESULTS

The Company evaluates segment performance internally based on individual bank charter, and thus the operating segments are so defined. The following schedule provides selected financial data for the Company's operating segments. Centrally provided services to the Banks are allocated based on estimated usage of those services. The operating segment identified as "Other" includes the Parent, Community First Inc., and inter-company eliminations.

Operating Segments information
(Dollars in thousands)


|  | Eureka |  |  | st Security |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 1998 | 2000 | 1999 | 1998 |
| Condensed Income Statements |  |  |  |  |  |  |
| Net interest income | 1,335 | 1,290 | 1,247 | 9,324 | 8,804 | 7,784 |
| Noninterest income | 332 | 313 | 372 | 2,000 | 2,260 | 2,801 |
| Total revenues | 1,667 | 1,603 | 1,619 | 11,324 | 11,064 | 10,585 |
| Provision for loan losses | 24 | 24 | 12 | 360 | 600 | 645 |
| Goodwill and merger expense | -- | -- | -- | -- | -- | -- |
| Other noninterest expense | 933 | 986 | 971 | 4,771 | 4,567 | 4,151 |
| Minority interest | -- | -- | -- | -- | -- | -- |
| Pretax earnings | 710 | 593 | 636 | 6,193 | 5,897 | 5,789 |
| Income tax expense (benefit) | 199 | 191 | 217 | 2,251 | 2,132 | 2,138 |
| Net income | 511 | 402 | 419 | 3,942 | 3,765 | 3,651 |
| Average Balance Sheet Data |  |  |  |  |  |  |
| Total assets | 29,307 | 26,407 | 25,122 | 199,697 | 177,690 | 161,281 |
| Total loans | 19,485 | 17,589 | 16,806 | 171,462 | 146,958 | 130,595 |
| Total deposits | 19,223 | 17,998 | 17,527 | 146,439 | 136,968 | 131,273 |
| Stockholders' equity | 3,151 | 3,279 | 3,292 | 17,164 | 15,750 | 14,305 |
| End of Year Balance Sheet Data |  |  |  |  |  |  |
| Total assets | 30,562 | 28,879 | 24,471 | 214,231 | 193,548 | 164,546 |
| Net loans | 20,291 | 18,178 | 16,322 | 180, 041 | 161, 781 | 134,646 |
| Total deposits | 19,285 | 18,514 | 17,797 | 164,168 | 143,645 | 139,348 |

Performance Ratios
Return on average assets
Return on average equity
Efficiency ratio
Regulatory Capital Ratios \& Other
Tier I risk-based capital ratio
Tier II risk-based capital ratio
Leverage capital ratio
Full time equivalent employees Locations

Condensed Income Statements
Net interest income
Noninterest income
Total revenues
Provision for loan losses
Goodwill and merger expense
Other noninterest expense
Minority interest
Pretax earnings
Income tax expense (benefit)
Net income

Average Balance Sheet Data
Total assets
Total loans
Total deposits
Stockholders' equity
End of Year Balance Sheet Data
Total assets
Net loans
Total deposits
Performance Ratios
Return on average assets
Return on average equity
Efficiency ratio
Regulatory Capital Ratios \& Other Tier I risk-based capital ratio Tier II risk-based capital ratio Leverage capital ratio
Full time equivalent employees Locations
Condensed Income Statements

Net interest income
Noninterest income
Total revenues
Provision for loan losses
Goodwill and merger expense
Other noninterest expense
Minority interest
Pretax earnings
Income tax expense (benefit)
Net income

Average Balance Sheet Data
Total assets
Total loans
Total deposits
Stockholders' equity
End of Year Balance Sheet Data
Total assets
Net loans
Total deposits

| $1.74 \%$ | $1.52 \%$ | $1.67 \%$ | $1.97 \%$ | $2.12 \%$ | $2.26 \%$ |
| :---: | :---: | :---: | :---: | ---: | ---: |
| $16.22 \%$ | $12.26 \%$ | $12.73 \%$ | $22.97 \%$ | $23.90 \%$ | $25.52 \%$ |
| $55.97 \%$ | $61.51 \%$ | $59.98 \%$ | $42.13 \%$ | $41.28 \%$ | $39.22 \%$ |
|  |  |  |  |  |  |
| $16.42 \%$ | $19.45 \%$ | $22.47 \%$ | $9.98 \%$ | $9.73 \%$ | $10.26 \%$ |
| $17.67 \%$ | $20.70 \%$ | $23.73 \%$ | $11.15 \%$ | $10.97 \%$ | $11.46 \%$ |
| $10.84 \%$ | $12.03 \%$ | $13.32 \%$ | $8.64 \%$ | $8.62 \%$ | $8.53 \%$ |
| 10 | 11 | 11 | 73 | 76 | 73 |
| 1 | 1 | 1 | 4 | 3 | 3 |

Valley Big Sky


| \$ | 86,305 | \$ | 77,370 | 69,335 | 70,806 | 53,392 | 36,110 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 62,813 |  | 53,622 | 48,204 | 50,491 | 34,414 | 20,796 |
|  | 69,864 |  | 61,515 | 57,205 | 46,981 | 36,287 | 28,183 |
|  | 5,254 |  | 6,940 | 6,323 | 5,584 | 5,197 | 2,692 |
| \$ | 87,791 | \$ | 82,587 | 69,924 | 77,111 | 66,255 | 39,376 |
|  | 62,645 |  | 58,924 | 48,860 | 57,050 | 43,850 | 23,959 |
|  | 76,508 |  | 65,095 | 57,807 | 49,616 | 41, 034 | 31,385 |
|  | 1.42\% |  | 1.61\% | 1.60\% | 0.71\% | 0.82\% | 0.47\% |
|  | 23.26\% |  | 17.94\% | 17.57\% | 9.06\% | 8.47\% | 6.28\% |
|  | 62.67\% |  | 58.28\% | 61.87\% | 72.80\% | 70.86\% | 84.25\% |
|  | 12.41\% |  | 12.59\% | 13.49\% | 9.68\% | 11.35\% | 10.40\% |
|  | 13.55\% |  | 13.57\% | 14.55\% | 10.81\% | 12.58\% | 11.95\% |
|  | 8.66\% |  | 8.95\% | 9.34\% | 8.28\% | 9.15\% | 7.30\% |
|  | 34 |  | 42 | 43 | 30 | 24 | 24 |
|  | 3 |  | 3 | 3 | 3 | 3 | 2 |


| Mountain West |  |  | Other |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 2000 | 1999 | 1998 | 2000 | 1999 | 1998 |
| 5,037 | 3,755 | 3,187 | 125 | 234 | 185 |
| 2,206 | 1,745 | 1,637 | (22) | (98) | 81 |
| 7,243 | 5,500 | 4,824 | 103 | 136 | 266 |
| 410 | 217 | 203 | -- | -- | -- |
| -- | 78 | -- | 242 | 361 | 931 |
| 5,153 | 4,941 | 3,885 | 863 | 709 | 527 |
| -- | -- | -- | 61 | 51 | 145 |
| 1,680 | 264 | 736 | $(1,063)$ | (985) | $(1,337)$ |
| 657 | 91 | 276 | (321) | (305) | (300) |
| 1,023 | 173 | 460 | (742) | (680) | $(1,037)$ |

Return on average equity
Efficiency ratio
Regulatory Capital Ratios \& Other
Tier I risk-based capital ratio
Tier II risk-based capital ratio
Leverage capital ratio
Full time equivalent employees Locations

Average Balance Sheet Data
Total assets

Total loans
Total deposits
Stockholders' equity
End of Year Balance Sheet Data
Total assets
Net loans
Total deposits
Performance Ratios
Return on average assets
Return on average equity
Efficiency ratio
Regulatory Capital Ratios \& Other Tier I risk-based capital ratio Tier II risk-based capital ratio Leverage capital ratio Full time equivalent employees Locations
\(\left.\begin{array}{ccc}13.37 \% \& 2.65 \% \& 7.49 \% <br>

71.14 \% \& 89.84 \% \& 80.53 \%\end{array}\right]\)|  |
| :--- |
|  |
|  |
| $11.12 \%$ |

Consolidated

| Consolidated |  |  |
| :---: | :---: | :---: |
| 2000 | 1999 | 1998 |


| 41,480 | 37,084 | 33,358 |
| :---: | :---: | :---: |
| 13,294 | 12,809 | 13,596 |
| 54,774 | 49,893 | 46,954 |
| 1,864 | 1,723 | 1,735 |
| 559 | 517 | 931 |
| 30,707 | 28,528 | 26,094 |
| 61 | 51 | 145 |
| 21,583 | 19,074 | 18,049 |
| 7,580 | 6,722 | 6,674 |
| 14,003 | 12,352 | 11,375 |

=======================================12,

| $1,007,795$ | 872,322 | 771,854 |
| ---: | ---: | ---: |
| 707,357 | 609,541 | 563,678 |
| 675,130 | 565,702 | 520,721 |
| 88,468 | 84,867 | 78,898 |
|  |  |  |
| $1,056,712$ | 974,001 | 786,802 |
| 733,561 | 652,208 | 571,188 |
| 720,570 | 644,106 | 546,503 |
|  |  |  |
| $1.39 \%$ | $1.41 \%$ | $1.47 \%$ |
| $15.83 \%$ | $14.60 \%$ | $14.43 \%$ |
| $57.20 \%$ | $58.30 \%$ | $57.90 \%$ |
|  |  |  |
| $12.31 \%$ | $13.23 \%$ | $15.50 \%$ |
| $13.36 \%$ | $14.30 \%$ | $16.59 \%$ |
| $8.72 \%$ | $9.59 \%$ | $10.41 \%$ |
| 423 | 434 | 412 |
| 30 | 31 | 27 |

Total assets increased $\$ 9$ million, or 2 percent, over the prior year-end. Total net loans ended the year at $\$ 282$ million. Real estate loans declined $\$ 11$ million and commercial and consumer loans increased $\$ 20$ million and $\$ 1$ million, respectively. Non-performing loans were . 06 percent of total loans. Total investments increased by $\$ 632$ thousand. Total deposits increased $\$ 12$ million, or 4 percent. Net income increased $\$ 397$ thousand, or 6 percent, over the prior year. Net interest income increased \$1 million, or 7 percent over 1999. Non-interest income increased by $\$ 374$ thousand, the majority of the increase is from the sale of two small branches in 2000. Other fee income increased over the prior year. The efficiency ratio of 51.36 percent is an improvement from the 1999 ratio of 51.67 and 1998 ratio of 51.85 , each of which are below the peer group average. Glacier Bank operates from 13 locations.

## Glacier Bank of Whitefish

Total assets increased $\$ 4$ million, or 8 percent, over the prior year-end. Net loans increased $\$ 5$ million, or 13 percent, from December 31, 1999. All loan classifications increased with real estate loans up $\$ 3$ million, commercial loans up $\$ 1$ million and consumer loans up $\$ 1$ million. Non-performing loans as a percentage of loans was . 29 percent and the allowance for loan losses was at 4.3 times non-performing loans. Total deposits increased $\$ 7$ million, or 21 percent. Net income increased $\$ 137$ thousand, or 17 percent, over 1999. Net interest income increased $\$ 362$ thousand, or 18 percent, reflecting the significant loan growth. Non-interest income and other fee income increased over the prior year. Non-interest expense increased from prior year. The efficiency ratio of 48.94 percent is an improvement from the 1999 ratio of 55.24 and 1998 ratio of 53.75 .

## Glacier Bank of Eureka

Total assets increased \$2 million, or 6 percent, over the prior year end. Investment securities increased $\$ 543$ thousand, or 7 percent. Net loans increased $\$ 2$ million, or 12 percent, from December 31, 1999. Real estate loans declined $\$ 272$ thousand and commercial and consumer loans increased $\$ 826$ thousand and $\$ 2$ million, respectively. Non-performing loans as a percentage of loans were . 45 percent, and the allowance for loan losses was at 3.3 times non-performing loans. Total deposits increased $\$ 771$ thousand, or 4 percent. Net income increased $\$ 109$ thousand, or 27 percent, from 1999. Net interest income increased $\$ 45$ thousand, or 3 percent, reflecting the asset growth. Non-interest income increased $\$ 19$ thousand, or 6 percent. Non-interest expense decreased from the prior year. The efficiency ratio of 55.97 percent is an improvement from the 1999 ratio of 61.51 and 1998 ratio of 59.98 .

## First Security Bank of Missoula

Total assets increased $\$ 21$ million, or 11 percent, over the prior year-end. Net loans increased $\$ 18$ million, or 11 percent, from December 31, 1999. Real estate loans declined $\$ 532$ thousand, and commercial and consumer loans increased $\$ 12$ million and $\$ 7$ million, respectively. Non-performing loans as a percentage of loans was . 50 percent and the allowance for loan losses was at 2.4 times non-performing loans. Total deposits increased $\$ 21$ million, or 14 percent, with borrowed funds used to support the additional asset growth. Net income increased $\$ 177$ thousand, or 5 percent from 1999. First Security is a high performing bank with return on average assets of 1.97 percent, and return on average equity of 22.97 percent in 2000. Net interest income increased $\$ 520$ thousand, or 6 percent, reflecting the asset growth. Non-interest income decreased \$260 thousand, primarily resulting from reduced mortgage loan originations and sales due to higher mortgage rates. Non-interest expense increased primarily from the increased volume of transaction activity. The efficiency ratio increased from 41.28 in 1999 to 42.13 in 2000 with both years higher than the 39.22 in 1998. The efficiency ratios are substantially better than peer group averages.

## Valley Bank of Helena

Valley Bank was acquired by the Company in August 1998. Total assets at December 31, 2000 increased $\$ 5$ million, or 6 percent, over the prior year end. Net loans increased $\$ 4$ million, or 6 percent, from December 31, 1999. Real estate loans declined $\$ 1$ million, and commercial and consumer loans increased $\$ 3$ million and $\$ 2$ million, respectively. Non-performing loans as a percentage of loans was . 50 percent, and the allowance for loan losses was at 2.2 times non-performing loans. Total deposits increased $\$ 11$ million, or 18 percent. Net income decreased $\$ 23$ thousand, or 2 percent, from 1999. Net interest income increased $\$ 557$ thousand, or 15 percent, reflecting the asset growth. Non-interest income decreased $\$ 83$ thousand, primarily resulting from reduced mortgage loan originations and sales due to higher mortgage rates, and other loan origination and servicing fees. Non-interest expense increased $\$ 521$ thousand, which includes $\$ 260$ thousand from a one-time data processing contract cancellation fee. The efficiency ratio increased from 58.28 in 1999 to 62.67 in 2000 which was also higher than the 61.87 in 1998.

## Big Sky Western Bank

Big Sky Western Bank was acquired by the Company in January 1999. Total assets at December 31, 2000 increased $\$ 11$ million, or 16 percent, over the prior year-end. Net loans increased $\$ 13$ million, or 30 percent, from December 31, 1999, with the remaining asset growth in investment securities. Real estate loans decreased $\$ 3$ million, and commercial and consumer loans increased $\$ 14$ and $\$ 2$ million, respectively. Non-performing loans as a percentage of loans was . 28 percent and the allowance for loan losses was at 4.1 times non-performing loans. Total deposits increased $\$ 9$ million, or 21 percent, with borrowed funds used to support the additional asset growth. Net income increased $\$ 66$ thousand, or 15 percent, from 1999. Net interest income increased $\$ 644$ thousand, or 31 percent, reflecting the asset growth. Non-interest income decreased $\$ 131$ thousand, and non-interest expense increased \$431
thousand, resulting from increased activity levels. The efficiency ratio
increased from 70.86 in 1999 to 72.80 in 2000 which was lower than the 84.25 in 1998. The efficiency ratios have improved significantly from 1998 with the increased net interest income.

## Mountain West Bank

Total assets increased $\$ 37$ million, or 41 percent, over the prior year-end.
Total net loans increased $\$ 29$ million, or 47 percent, over the prior year end.
Real estate loans increased $\$ 18$ million and commercial and consumer loans increased $\$ 10$ million and $\$ 416$ thousand, respectively. Non-performing loans were .05 percent of total loans and the allowance for loan losses was at 18.8 times non-performing loans. Total investments increased by $\$ 2$ million, or 12 percent. Total deposits increased $\$ 19$ million, or 28 percent. Net income increased \$850 thousand, or 491 percent, over the prior year. Net interest income increased $\$ 1.3$ million, or 34 percent over 1999. Non-interest income increased by $\$ 461$ thousand. The efficiency ratio of 71.14 percent is an improvement from the 1999 ratio of 89.84 and 1998 ratio of 80.53.

## MARKET AREA

The Company's primary market area includes the four northwest Montana counties of Flathead, Lake, Lincoln and Glacier; the west central Montana counties of Missoula and Lewis \& Clark, Gallatin County, and the community of Billings in south central Montana. Kalispell, the location of its home office, is the county seat of Flathead County, and is the primary trade center of what is known as the Flathead Basin. Glacier has its main office and a branch office in Kalispell, with branches in Columbia Falls, Evergreen, Bigfork, and Polson (the county seat of Lake County), Libby (the county seat of Lincoln County), Cut Bank (the county seat of Glacier County), Billings (the county seat of Yellowstone County), and Butte (the county seat of Silver Bow County). First Security's main office and three branch locations are in Missoula (the county seat of Missoula County). Valley's main office and two branch locations are in Helena (the state capital and the county seat of Lewis \& Clark County), and Whitefish and Eureka are located in Whitefish, Montana and Eureka, Montana, respectively. Big Sky's main office is in Big Sky, with branches in Bozeman (the county seat of Gallatin County), and the four corners area west of Bozeman. Mountain West has five offices in Idaho: Coeur d'Alene, Post Falls, and Hayden Lake, an office in Boise, and a loan production office in the Sun Valley area.

Northwest Montana has a diversified economic base, primarily comprised of wood products, primary metal manufacturing, mining, energy exploration and production, agriculture, high-tech related manufacturing and tourism. Tourism is heavily influenced by the close proximity of Glacier National Park, which has in excess of 1.5 million visitors per year. The area also contains the Big Mountain Ski Area, and Flathead Lake, the largest natural freshwater lake west of the Mississippi. Missoula, the home of the University of Montana, has a large population base with a diverse economy comprised of government services, transportation, medical services, forestry, technology, tourism, trade and education. Missoula is located on Interstate Highway 90, and has good air service. Helena, the county seat of Lewis and Clark County and the state capital, is highly dependent on state and federal government, but also has tourism, trade, transportation, and education contributing to its economy. Bozeman, the home of Montana State University, is the gateway to Yellowstone National Park and the Big Sky ski resort, both of which are very active tourist areas. Bozeman also has a high-tech center and is located on Interstate 90, and has good air service. Coeur d'Alene, located in northern Idaho, is one of the astest growing areas in the United States. Boise, the state capital, is also growing rapidly, with much of the growth related to high-tech manufacturing.

## COMPETITION

Glacier, Whitefish and Eureka comprise the largest financial institution group in terms of total deposits in the three county area of northwest Montana, and have approximately $23 \%$ of the total deposits in this area. Glacier's two Butte, Montana offices have approximately $17 \%$ of the deposits in Silver Bow County. First Security has approximately $14 \%$ of the total deposits in Missoula County Valley has approximately $13 \%$ of Lewis and Clark County's total deposits, and Big Sky has approximately $7 \%$ of Gallatin County's deposits. Mountain West has approximately $8 \%$ of the deposits in Kootenai County

There are a large number of depository institutions including savings banks, commercial banks, and credit unions in the counties in which the Company has offices. The Banks, like other depository institutions, are operating in a rapidly changing environment. Non-depository financial service institutions, primarily in the securities and insurance industries, have become competitors for retail savings and investment funds. Mortgage banking/brokerage firms are actively competing for residential mortgage business. In addition to offering competitive interest rates, the principal methods used by banking institutions to attract deposits include the offering of a variety of services and convenient office locations and business hours. The primary factors in competing for loans are interest rates and rate adjustment provisions, loan maturities, loan fees, and the quality of service to borrowers and brokers.

## AVERAGE BALANCE SHEET

The following three-year schedule provides (i) the total dollar amount of interest and dividend income of the Company for earning assets and the resultant average yield; (ii) the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rate; (iii) net interest and dividend income; (iv) interest rate spread; and (v) net interest margin.

AVERAGE BALANCE SHEET
(Dollars in Thousands)

## ASSETS

Real Estate Loans
Commercial Loans
Consumer and Other Loans
Total Loans
Investment Securities
Total Earning Assets
Non-Earning Assets
TOTAL ASSETS

## LIABILITIES

AND STOCKHOLDERS' EQUITY
NOW Accounts
Savings Accounts
Money Market Accounts
Certificates of Deposit
FHLB Advances
Repurchase Agreements
and Other Borrowed Funds
Total Interest Bearing Liabilities
Non-interest Bearing Deposits
Other Liabilities
Total Liabilities

Common Stock
Paid-In Capital
Retained Earnings
Accumulated Other
Comprehensive Earnings (Loss)
Total Stockholders' Equity
TOTAL LIABILITIES AND
STOCKHOLDERS' EQUITY

## NET INTEREST INCOME

NET INTEREST SPREAD
NET INTEREST MARGIN
ON AVERAGE EARNING ASSETS(1)
RETURN ON AVERAGE ASSETS(2)
RETURN ON AVERAGE EQUITY(3)



| \$ | 96,737 | 1,068 | 1.10\% | \$ | 91,380 | 1,064 | 1.16\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 44,996 | 806 | 1.79\% |  | 47,272 | 843 | 1.78\% |
|  | 167,533 | 7,447 | 4.45\% |  | 134,364 | 5,304 | 3.95\% |
|  | 230,024 | 13,353 | 5.81\% |  | 174,368 | 9,283 | 5.32\% |
|  | 211, 217 | 13,454 | 6.37\% |  | 173,289 | 9,460 | 5.46\% |
|  | 31,799 | 1,229 | 3.86\% |  | 31,362 | 1,681 | 5.36\% |
|  | 782,306 | 37,357 | 4.78\% |  | 652,035 | 27,635 | 4.24\% |
|  | 135,840 |  |  |  | 118,318 |  |  |
|  | 1,181 |  |  |  | 17,102 |  |  |
|  | 919,327 |  |  |  | 787,455 |  |  |
|  | 110 |  |  |  | 99 |  |  |
|  | 95,554 |  |  |  | 76,696 |  |  |
|  | $(2,250)$ |  |  |  | 10,212 |  |  |
|  | $(4,946)$ |  |  |  | $(2,140)$ |  |  |
|  | 88,468 |  |  |  | 84,867 |  |  |
|  | ,007,795 |  |  | \$ | 872,322 |  |  |

$\$$
==========
3.73\%
4.57\%
1.41\%
14.60\%

Real Estate Loans
Commercial Loans
Consumer and Other Loans
Total Loans

Investment Securities
3.57\%
4.40\%
1.39\%
15.83\%
\$ 41,480
.

| Average Balance |  | ```Interest and Dividends``` | Average <br> Yield/ <br> Rate |
| :---: | :---: | :---: | :---: |
| \$ | 237, 034 | 19,404 | 8.19\% |
|  | 202, 119 | 18,250 | 9.03\% |
|  | 124,525 | 11,907 | 9.56\% |
| $563,678$ |  | 49,561 | 8.79\% |
| 153, 225 |  | 9,267 | $6.05 \%$ |
| 716,903 |  | 58,828 | 8.21\% |

## LIABILITIES

AND STOCKHOLDERS' EQUITY

NOW Accounts
Savings Accounts
Money Market Accounts
Certificates of Deposit
FHLB Advances
Repurchase Agreements and Other Borrowed Funds

Total Interest Bearing Liabilities

Non-interest Bearing Deposits Other Liabilities

Total Liabilities

Common Stock
Paid-In Capital
Retained Earnings
Accumulated Other Comprehensive Earnings (Loss)

Total Stockholders' Equity
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY

| $\$$ | 85,965 |
| ---: | ---: |
| 48,438 |  |
| 118,215 |  |
| 155,760 |  |
| 140,877 |  |
|  | 20,023 |
| ------ |  |
| 569,278 |  |
| 112,343 |  |
| 11,337 |  |
| -------- |  |
| 692,958 |  |


|  | 81 |
| :---: | :---: |
|  | 54,524 |
|  | 23,102 |
|  | 1,183 |
|  | 78,890 |
| \$ | 771,848 |

==========

NET INTEREST INCOME
NET INTEREST SPREAD
NET INTEREST MARGIN ON AVERAGE EARNING ASSETS (1)
RETURN ON AVERAGE ASSETS (2)
RETURN ON AVERAGE EQUITY (3)
\$ 33, 358
-=-=-=-
(1) Without tax effect on non-taxable securities income
(2) Net income divided by average total assets
(3) Net income divided by average equity

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense, which are the components of net interest income, are shown in the following table on the basis of the amount of any increases (or decreases) attributable to changes in the dollar levels of the Company's interest-earning assets and interest-bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate"). The change in interest income and interest expense attributable to changes in both volume and rates has been allocated proportionately to the change due to volume and the change due to rate.

| (Dollars in Thousands) | Years Ended December 31, 2000 vs. 1999 |  |  |  |  |  | Years Ended December 31, 1999 vs. 1998 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Increase (Decrease) due to: |  |  |  |  |  | Increase (Decrease) due to: |  |  |  |  |  |
| INTEREST INCOME | Volume |  | Rate |  | Net |  | Volume |  | Rate |  | Net |  |
| Real Estate Loans | \$ | 349 | \$ | 1,333 | \$ | 1,682 | \$ | (883) | \$ | (646) | \$ | $(1,529)$ |
| Commercial Loans |  | 5,716 |  | 1,569 |  | 7,285 |  | 4,035 |  | (786) |  | 3,249 |
| Consumer and Other Loans |  | 2,517 |  | (28) |  | 2,489 |  | 1,143 |  | (683) |  | 460 |
| Investment Securities |  | 2,202 |  | 460 |  | 2,662 |  | 2,951 |  | 760 |  | 3,711 |
| Total Interest Income |  | 10,784 |  | 3,334 |  | 14, 118 |  | 7,246 |  | $(1,355)$ |  | 5,891 |
| NOW Accounts |  | 62 |  | (58) |  | 4 |  | 90 |  | (454) |  | (364) |
| Savings Accounts |  | (41) |  | 4 |  | (37) |  | (26) |  | (196) |  | (222) |
| Money Market Accounts |  | 1,309 |  | 834 |  | 2,143 |  | 707 |  | (578) |  | 129 |
| Certificates of Deposit |  | 2,963 |  | 1,107 |  | 4,070 |  | 1,064 |  | (680) |  | 384 |
| FHLB Advances |  | 2, 071 |  | 1,923 |  | 3,994 |  | 1,826 |  | (305) |  | 1,521 |
| Other Borrowings and |  |  |  |  |  |  |  |  |  |  |  |  |
| Repurchase Agreements |  | 23 |  | (475) |  | (452) |  | 546 |  | 171 |  | 717 |
| Total Interest Expense |  | 6,387 |  | 3,335 |  | 9,722 |  | 4,207 |  | $(2,042)$ |  | 2,165 |
| NET INTEREST INCOME | \$ | 4,397 | \$ | (1) | \$ | 4,396 | \$ | 3,039 | \$ | 687 | \$ | 3,726 |

Net interest income increased $\$ 4.4$ million in 2000 over 1999. The increase was due to increases in volumes. For additional information see section
"Management's Discussion and Analysis".

## INVESTMENT ACTIVITIES

It has generally been the Company's policy to maintain a liquidity portfolio only slightly above requirements because higher yields can generally be obtained from loan originations than from short-term deposits and investment securities.

Liquidity levels may be increased or decreased depending upon yields on investment alternatives and upon management's judgement as to the attractiveness of the yields then available in relation to other opportunities and its expectation of the level of yield that will be available in the future.

There was an insignificant amount of trading in the Company's investment portfolios during 2000. Investment securities are generally classified as available for sale and are carried at estimated fair value with unrealized gains or losses reflected as an adjustment to stockholders' equity. During 2000, there was a small net realized gain from the sale of securities, resulting from the disposition of less desirable investments and acquiring investments with better total return probabilities.

The Company uses an effective tax rate of $34.69 \%$ in calculating the tax equivalent yield. Approximately $\$ 62$ million of the investment portfolio is comprised of tax exempt investments.

For information about the Company's equity investment in the stock of the FHLB of Seattle, see "Sources of Funds - Advances and Other Borrowings".

For additional information, see Note 3 to the Consolidated Financial Statements for the year ended December 31, 2000.

## GENERAL

The Banks focus their lending activity primarily on several types of loans: 1) first-mortgage, conventional loans secured by residential properties, particularly single-family, 2) installment lending for consumer purposes (e.g. auto, home equity, etc.), and 3) commercial lending that concentrates on targeted businesses. Management's Discussion \& Analysis and footnote 4 of the Consolidated Financial Statements, contain more information about the lending portfolio.

LOAN PORTFOLIO COMPOSITION
The following table summarizes the Company's loan portfolio:


| (Dollars in Thousands) | $\begin{gathered} \text { At } \\ 12 / 31 / 97 \end{gathered}$ |  | $\begin{gathered} \text { At } \\ 12 / 31 / 96 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| TYPE OF LOAN |  |  |  |  |
|  | Amount | Percent | Amount | Percent |
| REAL ESTATE LOANS: |  |  |  |  |
| Residential first mortgage loans | \$ 237,906 | 45.23\% | \$ 233, 948 | 48.87\% |
| Loans held for sale | \$ 9,716 | 1.85\% | \$ 6,672 | 1.39\% |
| Total | \$ 247, 622 | 47.08\% | \$ 240,620 | $50.26 \%$ |
| COMMERCIAL LOANS: |  |  |  |  |
| Real estate | \$ 73,212 | 13.92\% | \$ 62,479 | 13.05\% |
| Other commercial loans | \$ 85,693 | 16.29\% | \$ 67,795 | 14.16\% |
| Total | \$ 158,905 | 30. 21\% | \$ 130, 274 | 27.21\% |
| INSTALLMENT AND OTHER LOANS: |  |  |  |  |
| Consumer loans | \$ 120, 158 | 22.84\% | \$ 108,183 | 22.60\% |
| Home equity loans(1) | -- | -- | -- | -- |
| Outstanding balances on credit cards | \$ 3,951 | 0.75\% | \$ 3,725 | $0.78 \%$ |
| Total | \$ 124,109 | 23.59\% | \$ 111,908 | 23.38\% |
| Net deferred loan fees, premiums and discounts(2) | - -- | -- | - -- | -- |
| Allowance for Losses | \$( 4,654) | -0.88\% | \$( 4, 106) | -0.85\% |
| NET LOANS | \$ 525,982 | 100.00\% | \$ 478,696 | 100.00\% |

(2) For periods prior to 1998, included with other loans amounts.

LOAN PORTFOLIO MATURITIES OR REPRICING TERM
The stated maturities or first repricing term (if applicable) for the loan portfolio at December 31, 2000 was as follows:

| (Dollars in Thousands) | Real Estate | Commercial | Consumer | Totals |
| :---: | :---: | :---: | :---: | :---: |
| Variable Rate Maturing or Repricing in: |  |  |  |  |
| One year or less | \$ 69,675 | 114,933 | 38,062 | 222,670 |
| One to five years | 36,719 | 78,208 | 2,122 | 117,049 |
| Thereafter | -- | 2,334 | 2 | 2,336 |
| Fixed Rate Maturing or Repricing in: |  |  |  |  |
| One year or less | 32,377 | 54,382 | 43,356 | 130,115 |
| One to five years | 59,166 | 54,474 | 73,545 | 187,185 |
| Thereafter | 33,752 | 36,602 | 12,788 | 83,142 |
| Totals | \$231, 689 | 340,933 | 169,875 | 742,497 |

The Banks' lending activities consist of the origination of both construction and permanent loans on residential and commercial real Estate. The Banks actively solicit mortgage loan applications from real estate brokers, contractors, existing customers, customer referrals, and walk-ins to their offices. The Banks' lending policies generally limit the maximum loan-to-value ratio on residential mortgage loans to $80 \%$ of the lesser of the appraised value or purchase price or up to $90 \%$ of the loan if insured by a private mortgage insurance company. The Banks also provide interim construction financing for single-family dwellings, and make land acquisition and development loans on properties intended for residential use.

## CONSUMER LENDING

The majority of all consumer loans are secured by either real estate, automobiles, or other assets. Presently $24 \%$ of the Banks' consumer portfolio consists of variable interest rate loans. The Banks intend to continue lending for such loans because of their short-term nature, generally between three months and five years, with an average term of approximately two years. Moreover, interest rates on consumer loans are generally higher than on mortgage loans. The Banks also originate second mortgage and home equity loans, especially to its existing customers in instances where the first and second mortgage loans are less than $80 \%$ of the current appraised value of the property.

## COMMERCIAL LOANS

The Banks make commercial loans of various types including commercial real estate, operating loans secured by various collateral, and a relatively small amount of unsecured loans. The Company's credit risk management includes stringent credit policies, regular credit examinations, management review of loans experiencing deterioration of credit quality, individual loan approval limits, and committee approval of larger loan requests. The Company has focused on increasing the mix of loans to include more commercial loans. Commercial lenders at each of the banks are actively seeking new and expanded lending relationships within their markets.

## LOAN APPROVAL LIMITS

Individual loan approval limits have been established for each lender based on the experience and technical skills of the individual. Limits for fully secured loans range from $\$ 15,000$ to $\$ 250,000$, and unsecured limits range from $\$ 2,000$ to $\$ 100,000$. An officers' loan committee, consisting of senior lenders and members of senior management, has approval authority up to $\$ 500,000$. Loans between $\$ 500,000$ and $\$ 2,000,000$ go to the individual Bank's Board of Directors for approval. Loans over $\$ 2,000,000$ go to the Company's Board of Directors for approval. Under Montana banking laws, banks generally may not make loans to one borrower and related entities in an amount, which exceeds
20\% of its unimpaired capital and surplus. Those limits at December 31, 2000 are approximately $\$ 8.4$ million for Glacier, $\$ 3.6$ million for First Security, $\$ 1.5$ million for Valley, $\$ 1.2$ million for Big Sky, $\$ 2.0$ million for Mountain West, $\$ 1$ million for Whitefish, and $\$ .7$ million for Eureka.
Each of the Banks is in compliance with these limits.

## LOAN PURCHASES AND SALES

Fixed-rate, long-term mortgage loans are generally sold in the secondary market. The Banks have been active in the secondary market, primarily through the origination of conventional FHA and VA residential mortgages for sale in whole, or in part, to savings associations, banks and other purchasers in the secondary market. The sale of loans in the secondary mortgage market reduces the Banks' risk of increases in interest rates of holding long-term, fixed-rate loans in the loan portfolio and allows the Banks to continue to make loans during periods when deposit flows decline or funds are not otherwise available for lending purposes. In connection with conventional loan sales, the Banks typically sell a majority of mortgage loans originated, retaining servicing only on loans sold to certain lenders. The Banks have also been very active in generating commercial SBA loans, and other commercial loans, with a portion of those loans sold to other investors. As of December 31, 2000, loans serviced for others aggregated approximately $\$ 147$ million.

## LOAN ORIGINATION AND OTHER FEES

In addition to interest earned on loans, the Banks receive loan origination fees for originating loans. Loan fees generally are a percentage of the principal amount of the loan and are charged to the borrower for originating the loan, and are normally deducted from the proceeds of the loan. Loan origination fees are generally $1.0 \%$ to $1.5 \%$ on residential mortgages and $.5 \%$ to $1.5 \%$ on commercial loans. Consumer loans require a flat fee of $\$ 50$ to $\$ 75$ as well as a minimum interest amount. The Banks also receive other fees and charges relating to existing loans, which include charges and fees collected in connection with loan modifications and tax service fees.

## NON-PERFORMING LOANS AND ASSET CLASSIFICATION

Loans are reviewed on a regular basis and are placed on a non-accrual status when, in the opinion of management, the collection of additional interest is doubtful. Interest accrued and unpaid at the time a loan is placed on non-accrual status is charged against interest income. Subsequent payments are either applied to the outstanding principal balance or recorded as interest income, depending on the assessment of the ultimate collectibility of the loan. Consumer loans generally are charged off when the loan becomes over 120 days delinquent. Real estate acquired as a result of foreclosure or by deed-in-lieu of foreclosure is classified as real estate owned
("REO") until such time as it is sold. When such property is acquired, it is recorded at the lower of the unpaid principal balance or estimated fair value, not to exceed estimated net realizable value. Any write-down at the time of recording REO is charged to the allowance for loan losses. Any subsequent write-downs are a charge to current expenses.

The following table sets forth information regarding the Banks' non-performing assets at the dates indicated:

NONPERFORMING ASSETS
(Dollars in Thousands)

NON-ACCRUAL LOANS:
Mortgage loans
Commercial loans
Consumer loans

TOTAL
ACCRUING LOANS 90 DAYS OR MORE OVERDUE:
Mortgage loans
Commercial loans
Consumer loans
TOTAL
Troubled debt restructuring:
Real estate and other assets owned, net
TOTAL NON-PERFORMING LOANS, TROUBLED DEBT
RESTRUCTURINGS, AND REAL ESTATE AND OTHER

## ASSETS OWNED, NET

AS A PERCENTAGE OF TOTAL ASSETS

Interest Income(1)

| At | At | At | At | At |
| :---: | :---: | :---: | :---: | :---: |
| 12/31/00 | 12/31/99 | 12/31/98 | 12/31/97 | 12/31/96 |
| \$ 687 | \$ 613 | \$ 438 | \$ 176 | \$ 157 |
| 442 | 776 | 1, 068 | 288 | 262 |
| 25 | 74 | 64 | 156 | 45 |
| 1,154 | 1,463 | 1,570 | 620 | 464 |
| 576 | 62 | 632 | 416 | 290 |
| 91 | 99 | 385 | 268 | 222 |
| 83 | 104 | 124 | 251 | 431 |
| 750 | 265 | 1,141 | 935 | 943 |
| -- | -- | 205 | 249 | -- |
| 291 | 550 | 151 | 228 | 506 |
| \$2,195 | \$2,278 | \$3, 067 | \$2, 032 | \$1,913 |
| 0.21\% | 0.23\% | 0.39\% | 0.27\% | 0.28\% |
| \$ 101 | \$ 132 | \$ 103 | \$ 84 | \$ 94 |

(1) This is the amount of interest that would have been recorded on loans accounted for on a non-performing basis as of the end of each period if such loans had been current for the entire period. Interest income recognized on non-performing loans for each of the above periods was not significant.

## ALLOWANCE FOR LOAN LOSSES

The Company maintains an allowance for loan losses to absorb inherent losses in the loan portfolio. The Company is committed to the early recognition of possible problems and to a strong, conservative allowance. The allowance consists of three elements: (i) allowances established on specific loans, (ii) allowances based on historical loan loss experience, and (iii) allowances based on general economic conditions and other factors in the Company's individual markets. The specific allowance element is based on a regular analysis of all loans and commitments where credit ratings have fallen below standards. The historical loan loss element is determined by examining loss experience and the related internal gradings of loans charged off. The general economic conditions element is determined by management at the individual subsidiary banks and is based on knowledge of specific economic factors in their markets that might affect the collectibility of loans. It inherently involves a higher degree of uncertainty and considers factors unique to the markets in which the Company operates. Generally these other risk factors have not manifested themselves in the Company's historical losses/experience to the extent they might currently.

Other risk factors take into consideration such factors as recent loss experience in specific portfolio segments, loan quality trends and loans volumes including concentration, economic, and administrative risk.

The Banks' charge-off policy is generally consistent with regulatory standards. The Banks typically place loans on non-accrual when principal or interest is due and has remained unpaid for 90 days or more, unless the loan is secured by collateral having realizable value sufficient to discharge the debt in full, or if the loan is in the legal process of collection. Once a loan has been classified as non-accrual, previously accrued unpaid interest is reversed.

| (Dollars in Thousands) | Years ended December 31, |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2000 | 1999 | 1998 | 1997 | 1996 |
| baLANCE AT BEGINNING OF PERIOD CHARGE OFFS: | \$ 6,722 | 5,668 | 4,654 | 4,106 | 3,803 |
|  |  |  |  |  |  |
| Residential real estate | (98) | (44) | (50) | -- | (122) |
| Commercial loans | (450) | (409) | (514) | (162) | (229) |
| Consumer loans | (424) | (433) | (517) | (617) | (540) |
| Total charge offs | \$ (972) | (886) | $(1,081)$ | (779) | (891) |
| RECOVERIES: |  |  |  |  |  |
| Residential real estate | 5 | 1 | -- | -- | 1 |
| Commercial loans | 43 | 110 | 250 | 155 | 69 |
| Consumer loans | 137 | 106 | 110 | 120 | 107 |
| Total recoveries | \$ 185 | 217 | 360 | 275 | 177 |
| CHARGEOFFS, NET OF RECOVERIES | (787) | (669) | (721) | (504) | (714) |
| PROVISION | 1,864 | 1,723 | 1,735 | 1,052 | 1,017 |
| BALANCE AT END OF PERIOD | \$ 7,799 | 6,722 | 5,668 | 4,654 | 4,106 |
| RATIO OF NET CHARGE OFFS TO AVERAGE |  |  |  |  |  |
| LOANS OUTSTANDING DURING THE PERIOD | 0.11\% | 0.11\% | 0.13\% | 0.10\% | 0.16\% |

ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES

|  | 2000 |  | 1999 |  | 1998 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Allowance | Percent of loans in category | Allowance | Percent of loans in category | Allowance | Percent of loans in category |
| Residential first mortgage and loans held for sale | \$1,227 | 31.2\% | 1,174 | 34.2\% | 1,221 | 41.3\% |
| Commercial real estate | 2,300 | 26.7\% | 1,526 | 23.4\% | 1,095 | 20.5\% |
| Other commercial | 2,586 | 19.2\% | 2,466 | 19.0\% | 1,992 | 16.9\% |
| Consumer | 1,686 | 22.9\% | 1,556 | 23.4\% | 1,360 | 21.3\% |
| Totals | \$7,799 | 100.0\% | 6,722 | 100.0\% | 5,668 | 100.0\% |


|  | 1997 |  | 1996 |  |
| :---: | :---: | :---: | :---: | :---: |
| (Dollars in thousands) | Allowance | Percent of loans in category | Allowance | Percent of loans in category |
| Residential first mortgage and loans held for sale | 1,263 | 46.7\% | 1,227 | 49.9\% |
| Commercial real estate | 549 | 13.8\% | 469 | 12.9\% |
| Other commercial | 1,345 | 16.1\% | 1,064 | 14.0\% |
| Consumer | 1,497 | 23.4\% | 1,346 | 23. $2 \%$ |
| Totals | 4,654 | 100.0\% | 4,106 | 100.0\% |

SOURCES OF FUNDS

## GENERAL

Deposits are the most important source of the Banks' funds for lending and other business purposes. In addition, the Banks derive funds from loan repayments, advances from the FHLB of Seattle, repurchase agreements, and loan sales. Loan repayments are a relatively stable source of funds, while interest bearing deposit inflows and outflows are significantly influenced by general interest rate levels and money market conditions. Borrowings and advances may be used on a short-term basis to compensate for reductions in normal sources of funds such as deposit inflows at less than projected levels. They also may be used on a long-term basis to support expanded activities and to match maturities of longer-term assets. Deposits obtained through the Banks have traditionally been the principal source of funds for use in lending and other business purposes. Currently, the Banks have a number of different deposit programs designed to attract both short-term and long-term deposits from the general public by
providing a wide selection of accounts and rates. These programs include regular statement savings, interest-bearing checking, money market deposit accounts, fixed rate certificates of deposit with maturities ranging form three months to five years, negotiated-rate jumbo certificates, non-interest demand accounts, and individual retirement accounts.

Management's Discussion and Analysis section contains information relating to changes in the overall deposit portfolio.
(Dollars in thousands)

Within three months
Three months to six months
Seven months to twelve months Over twelve months

Totals

| Certificates of Deposit | Demand Deposits | Totals |
| :---: | :---: | :---: |
| ----------- | ------- | ---- |
| \$40, 130 | 160,805 | 200, 935 |
| 26,450 | - - | 26,450 |
| 10,329 | -- | 10,329 |
| 3,556 | -- | 3,556 |
| \$80, 465 | 160,805 | 241, 270 |
| ======= | ======= | ======= |

For additional information, see Note 6 to the Consolidated Financial Statements for the year ended December 31, 2000.

## ADVANCES AND OTHER BORROWINGS

As a member of the Federal Home Loan Bank ("FHLB"), the Banks may borrow from the FHLB on the security of stock which it is required to own in that bank and certain of its home mortgages and other assets (principally, securities which are obligations of, or guaranteed by, the United States), provided certain standards related to credit-worthiness have been met. Advances are made pursuant to several different credit programs, each of which has its own interest rate and range of maturities. Depending on the program, limitations on the amount of advances are based either on a fixed percentage of an institution's capital or on the FHLB's assessment of the institution's credit-worthiness. FHLB advances have been used from time to time to meet seasonal and other withdrawals of savings accounts and to expand lending by matching a portion of the estimated amortization and prepayments of retained fixed rate mortgages. All of the Banks are members in the FHLB

From time to time, primarily as a short-term financing arrangement for investment or liquidity purposes, the Banks have made use of repurchase agreements with various securities dealers. This process involves the "selling" of one or more of the securities in the Banks' portfolio and by entering into an agreement to "repurchase" that same security at an agreed upon later date. A rate of interest is paid to the dealer for the subject period of time. In addition, although the Banks have offered retail repurchase agreements to its retail customers, the Government Securities Act of 1986 imposed confirmation and other requirements which generally made it impractical for financial institutions to offer such investments on a broad basis. Through policies adopted by the Board of Directors, the Banks enter into repurchase agreements with local municipalities, and large balance customers, and have adopted procedures designed to ensure proper transfer of title and safekeeping of the underlying securities.

The following chart illustrates the average balances and the maximum outstanding month-end balances for FHLB advances and repurchase agreements:
(Dollars in thousands)

| For the year ended December 31, |  |  |
| :---: | :---: | :---: |
| 2000 | 1999 | 1998 |
|  |  |  |
| $\$ 196,791$ | 208,650 | 125,886 |
| $\$ 211,217$ | 173,289 | 140,877 |
| $\$ 234,688$ | 232,238 | 152,165 |
| $6.35 \%$ | $5.45 \%$ | $5.63 \%$ |
|  |  |  |
| $\$ 24,877$ | 19,766 | 17,239 |
| $\$ 19,052$ | 28,605 | 16,652 |
| $\$ 24,877$ | 53,791 | 19,300 |
| $5.39 \%$ | $4.51 \%$ | $4.70 \%$ |

For additional information concerning the Company's advances and repurchase agreements, see Notes 7 and 8 to the Consolidated Financial Statements for the year ended December 31, 2000.

The Company has eight direct subsidiaries, Glacier Bank (wholly owned), First Security (wholly owned), Valley (wholly owned), Big Sky (wholly owned), Mountain West (wholly owned), Whitefish (majority owned), Eureka (majority owned) and CFI (wholly owned). For information regarding the holding company, as separate from the subsidiaries, see Note 15 to the Consolidated Financial Statements for the year ended December 31, 2000.

Brokerage services (selling products such as stocks, bonds, mutual funds, limited partnerships, annuities and other insurance products), are available through Raymond James Financial Services, a non-affiliated company. CFI shares in the commissions generated, without devoting significant management and staff time to this portion of the business.

See Item I "Business - Background" on pages 3 and 4 for a detailed discussion and visual representation of the various existing parent/subsidiary relationships.

## EMPLOYEES

As of December 31, 2000, the Company employed 423 persons, 358 of who were full time, none of whom were represented by a collective bargaining group. The Company provides its employees with a comprehensive benefit program, including medical insurance, dental plan, life and accident insurance, long-term disability coverage, sick leave, and both a defined contribution pension plan and a 401(k) savings plan. The Company considers its employee relations to be excellent. See Note 12 in the Consolidated Financial Statements for the year ended December 31, 2000 for detailed information regarding pension/savings plan costs and eligibility.

## SUPERVISION AND REGULATION

## INTRODUCTION

Banking is a highly regulated industry. Banking laws and regulations are primarily intended to protect depositors, not shareholders. The following discussion identifies some of the more significant state and federal laws and regulations affecting the banking industry. It is intended to provide a brief summary of these laws and regulations and, therefore, is not complete and is qualified by the statutes and regulations referenced.

## BANK HOLDING COMPANY REGULATION

We are a bank holding company because of our ownership of Glacier Bank, Glacier Bank of Whitefish, Glacier Bank of Eureka, Valley Bank of Helena, First Security Bank of Missoula, Big Sky Western Bank and Mountain West Bank, all of which are Montana-state chartered commercial banks (with the exception of Mountain West Bank, an Idaho state-chartered bank), and all of which are members of the Federal Reserve (with the exception of Mountain West Bank, a non-Fed member FDIC-insured bank). As a bank holding company, we are subject to the Bank Holding Company Act of 1956, as amended, which places us under the supervision of the Board of Governors of the Federal Reserve. We are required to file annual reports and additional information with the Federal Reserve, and we are periodically examined by the Federal Reserve.

In general, the Bank Holding Company Act limits bank holding company business to owning or controlling banks and engaging in other banking-related activities. Bank holding companies must obtain the Federal Reserve Board's approval before they: (1) acquire control (i.e., $5 \%$ or more) of the voting shares of a bank; (2) merge or consolidate with another bank holding company; or (3) acquire substantially all of the assets of any additional banks. Under the Financial Services Modernization Act of 1999, a bank holding company may apply to the Federal Reserve Board to become a financial holding company, and thereby engage (directly or through a subsidiary) in certain activities deemed financial in nature, such as securities brokerage and insurance underwriting.

## Control of Nonbanks

With certain exceptions, the Bank Holding Company Act prohibits bank holding companies from acquiring direct or indirect ownership or control of voting shares in any company that is not a bank or a bank holding company unless the Federal Reserve Board determines that the activities of such company are incidental or closely related to the business of banking.

## Control Transactions

The Change in Bank Control Act of 1978, as amended, requires a person (or group of persons acting in concert) acquiring "control" of a bank holding company to provide the Federal Reserve Board with 60 days' prior written notice of the proposed acquisition. Following receipt of this notice, the Federal Reserve Board has 60 days (or up to 90 days if extended) within which to issue a notice disapproving the proposed acquisition. In addition, any "company" must obtain the Federal Reserve Board's approval before
acquiring $25 \%$ ( $5 \%$ if the "company" is a bank holding company) or more of our outstanding shares or otherwise obtaining control over us.

## TRANSACTIONS WITH AFFILIATES

We and our subsidiaries are affiliates within the meaning of the Federal Reserve Act, and transactions between affiliates are subject to certain restrictions. Generally, the Federal Reserve Act limits the extent to which a financial institution or its subsidiaries may engage in "covered transactions" with an affiliate. It also requires all transactions with an affiliate, whether or not "covered transactions," to be on terms substantially the same, or at least as favorable to the institution or subsidiary, as those provided to a non-affiliate. The term "covered transaction" includes the making of loans, purchase of assets, issuance of a guarantee and other similar types of transactions

## REGULATION OF MANAGEMENT

Federal law: (1) sets forth the circumstances under which officers or directors of a financial institution may be removed by the institution's federal supervisory agency; (2) places restraints on lending by an institution to its executive officers, directors, principal stockholders, and their related interests; and (3) prohibits management personnel from serving as a director or in other management positions with another financial institution which has assets exceeding a specified amount or which has an office within a specified geographic area.

## TIE-IN ARRANGEMENTS

We and our subsidiaries cannot engage in certain tie-in arrangements in connection with any extension of credit, sale or lease of property or furnishing of services. For example, with certain exceptions, neither we nor our subsidiaries may condition an extension of credit on either (1) a requirement that the customer obtain additional services provided by it or (2) an agreement by the customer to refrain from obtaining other services from a competitor.

## THE SUBSIDIARIES

## General

With the exception of Mountain West Bank, our subsidiaries are subject to extensive regulation and supervision by the Montana Department of Commerce's Banking and Financial Institutions Division and the FRB as a result of their membership in the Federal Reserve System. Mountain West Bank is subject to regulation by the Idaho Department of Finance and by the FDIC as a state non-member commercial bank. In addition, the two Utah branches Mountain West Bank will acquire from Wells Fargo West, N.A. will be regulated to a limited extent by the Utah Department of Financial Institutions.

The federal laws that apply to the Banks regulate, among other things, the scope of their business, their investments, their reserves against deposits, the timing of the availability of deposited funds and the nature and amount of and collateral for loans.

Community Reinvestment. The Community Reinvestment Act requires that, in connection with examinations of financial institutions within their jurisdiction, the FDIC and the Director must evaluate the record of financial institutions in meeting the credit needs of their local communities, including low and moderate income neighborhoods, consistent with the safe and sound operation of those banks. These factors are also considered in evaluating mergers, acquisitions, and applications to open a branch or facility.

Insider Credit Transactions. Banks are also subject to certain restrictions on extensions of credit to insiders-executive officers, directors, principal shareholders, and their related interests. Extensions of credit to insiders must be made on substantially the same terms, including interest rates and collateral, and follow credit underwriting procedures that are not less stringent than those prevailing at the time for comparable transactions with non-insiders. Also, extensions of credit to insiders must not involve more than the normal risk of repayment or present other unfavorable features.

Safety and Soundness Standards. Under the Federal Deposit Insurance Corporation Improvement Act of 1991, each federal banking agency has prescribed noncapital safety and soundness standards for institutions under its authority. These standards cover internal controls, information systems, and internal audit systems, loan documentation, credit underwriting, interest rate exposure, asset growth, compensation, fees and benefits, such other operational and managerial standards as the agency determines to be appropriate, and standards for asset quality, earnings and stock valuation.

## INTERSTATE BANKING AND BRANCHING

The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 (the 'Interstate Act") permits nationwide interstate banking and branching under certain circumstances. This legislation generally authorizes interstate branching and relaxes federal law restrictions on interstate banking. Currently, bank holding companies may purchase banks in any state, and states may not prohibit such purchases. Additionally, banks are permitted to merge with banks in other states as long as the home state of neither merging bank has opted out. The Interstate Act requires regulators to consult with community organizations before permitting an interstate institution to close a branch in a low-income area.

Under recent FDIC regulations, banks are prohibited from using their interstate branches primarily for deposit production. The FDIC has accordingly implemented a loan-to-deposit ratio screen to ensure compliance with this prohibition.

With regard to interstate bank mergers, Montana has "opted-out" of the Interstate Act and prohibits in-state banks from merging with out-of-state banks if the merger would be effective on or before September 30, 2001. Montana law generally authorizes the acquisition of an in-state bank by an out-of-state bank holding company through the acquisition of a financial institution if the in-state bank being acquired has been in existence for at least 5 years prior to the acquisition. Banks, bank holding companies, and their respective subsidiaries cannot acquire control of a bank located in Montana if, after the acquisition, the acquiring institution, together with its affiliates, would directly or indirectly control more than $22 \%$ of the total deposits of insured depository institutions and credit unions located in Montana. Montana law does not authorize the establishment of a branch bank in Montana by an out-of-state bank.

Idaho has enacted "opting in" legislation in accordance with the Interstate Act provisions allowing banks to engage in interstate merger transactions subject to certain "aging" requirements. Branches may not be acquired or opened separately in Idaho by an out-of-state bank, but once an out-of-state bank has acquired a bank within Idaho, either through merger or acquisition of all or substantially all of the bank's assets, the out-of-state bank may open additional branches within Idaho.

Utah has enacted "opting in" legislation similar in certain respects to that enacted by Idaho, allowing banks to engage in interstate merger transactions subject to a five year aging requirement. De novo branching by an out of state bank is prohibited; however, once an out of state bank has acquired a Utah branch, that bank may establish additional branches in Utah.

## DEPOSIT INSURANCE

The deposits of the Banks are currently insured to a maximum of $\$ 100,000$ per depositor through the Bank Insurance Fund ("BIF") administered by the FDIC. All insured banks are subject to semi-annual deposit insurance premium assessments by the FDIC. The FDIC has implemented a risk-based insurance premium system under which banks are assessed insurance premiums based on how much risk they present to the Bank Insurance Fund. Banks with higher levels of capital and a low degree of supervisory concern are assessed lower premiums than banks with lower levels of capital or a higher degree of supervisory concern.

## DIVIDENDS

The principal source of our cash revenues is dividends received from our subsidiary Banks. The payment of dividends is subject to government regulation, in that regulatory authorities may prohibit banks and bank holding companies from paying dividends which would constitute an unsafe or unsound banking practice. In addition, a bank may not pay cash dividends if that payment could reduce the amount of its capital below that necessary to meet minimum applicable regulatory capital requirements.

## CAPITAL ADEQUACY

Federal bank regulatory agencies use capital adequacy guidelines in the examination and regulation of bank holding companies and banks. If capital falls below minimum guideline levels, the holding company or bank may be denied approval to acquire or establish additional banks or nonbank businesses or to open new facilities.

The FDIC and Federal Reserve use risk-based capital guidelines for banks and bank holding companies. These are designed to make such capital requirements more sensitive to differences in risk profiles among banks and bank holding companies, to account for off-balance sheet exposure, and to minimize disincentives for holding liquid assets. Assets and off-balance sheet items are assigned to broad risk categories, each with appropriate weights. The resulting capital ratios represent capital as a percentage of total risk-weighted assets and off-balance sheet items. The guidelines are minimums, and the Federal Reserve has noted that bank holding companies contemplating significant expansion programs should not allow expansion to diminish their capital ratios and should maintain ratios well in excess of the minimum. The current guidelines require all bank holding companies and federally regulated banks to maintain a minimum risk-based total capital ratio equal to $8 \%$, of which at least $4 \%$ must be Tier I capital.

Tier I capital for bank holding companies includes common shareholders' equity, qualifying perpetual preferred stock (up to $25 \%$ of total Tier I capital, if cumulative, although under a Federal Reserve Rule, redeemable perpetual preferred stock may not be counted as Tier I capital unless the redemption is subject to the prior approval of the Federal Reserve), and minority interests in equity accounts of consolidated subsidiaries, less intangibles, except as described above.

The Federal Reserve also employs a leverage ratio, which is Tier I capital as a percentage of total assets less intangibles, to be used as a supplement to risk-based guidelines. Except for the most highly rated banks, the minimum leverage ratio is 4\%.

Banks are assigned to one of five capital categories depending on their total risk-based capital ratio, Tier I risk-based capital ratio, and leverage ratio, together with certain subjective factors. Banks which are deemed to be "undercapitalized" are subject to certain mandatory supervisory corrective actions.

## FINANCIAL SERVICES MODERNIZATION

The laws and regulations that affect banks and bank holding companies recently underwent significant changes as a result of the Financial Services Modernization Act of 1999, also known as the Gramm-Leach-Bliley Act of 1999. Generally, the act (i) repealed the historical restrictions on preventing banks from affiliating with securities firms, (ii) provided a uniform framework for the activities of banks, savings institutions and their holding companies, (iii) broadened the activities that may be conducted by national banks and banking subsidiaries of bank holding companies, (iv) provided an enhanced framework for protecting the privacy of consumers' information and (v) addressed a variety of other legal and regulatory issues affecting both day-to-day operations and long-term activities of financial institutions.

Bank holding companies may now engage in a wider variety of financial activities than permitted under previous law, particularly insurance and securities activities. In addition, in a change from previous law, a bank holding company may be owned, controlled or acquired by any company engaged in financially related activities, so long as such company meets certain regulatory requirements. The act also permits national banks (and certain state banks), either directly or through operating subsidiaries, to engage in certain non-banking financial activities.

We do not believe that the act will negatively affect our operations. However, to the extent the act permits banks, securities firms and insurance companies to affiliate, the financial services industry may experience further consolidation. This consolidation could result in a growing number of larger financial institutions that offer a wider variety of financial services than we currently offer and that can aggressively compete in the markets we currently serve.

## EFFECTS OF GOVERNMENT MONETARY POLICY

Our earnings and growth are affected by general economic conditions, and by the fiscal and monetary policies of the federal government, particularly the Federal Reserve. The Federal Reserve implements a national monetary policy for such purposes as curbing inflation and combating recession, but its open market operations in U.S. government securities, control of the discount rate applicable to borrowings from the Federal Reserve, and establishment of reserve requirements against certain deposits, influence the growth of bank loans, investments and deposits, and also affect interest rates charged on loans or paid on deposits. We cannot predict with certainty the nature and impact of future changes in monetary policies and their impact on us or our subsidiary Banks.

## TAXATION

## FEDERAL TAXATION

The Company files consolidated federal, Montana, and Idaho income tax returns, using the accrual method of account. All required tax returns have been filed.

Financial institutions are subject to the provisions of the Internal Revenue Code of 1986, as amended in the same general manner as other corporations. See note 11 in the Consolidated Financial Statements for additional information.

STATE TAXATION

Under Montana law, savings institutions are subject to a corporation license tax, which incorporates or is substantially similar to applicable provision of the Code. The corporation license tax is imposed on federal taxable income, subject to certain adjustments. State taxes are incurred at the rate of $6.75 \%$ in Montana. Idaho imposes an 8\% tax.

## ITEM 2. PROPERTIES

At December 31, 2000, Glacier Bank owned 10 of its 13 offices, including its headquarters and other property having an aggregate book value of approximately $\$ 7.4$ million, and lease the remaining branches.

Glacier Bank believes that all of its facilities are well maintained, adequate and suitable for the current operations of its business, as well as fully utilized.

| Office | City | Services Offered | Ownership |
| :---: | :---: | :---: | :---: |
| Main | Kalispell, MT | Full Services | Owned |
|  |  | Administration |  |
| Branch | Libby, MT | Full Services | Owned |
| Branch | Polson, MT | Full Services | Owned |
| Branch | Columbia Falls, MT | Full Services | Owned |
| Branch | Cut Bank, MT | Full Services | Owned |
| Branch | Bigfork, MT | Full Services | Leased |
| Branch | Evergreen area of Kalispell, MT | Full Services | Owned |
| Branch | Billings, MT | Full Services | Owned |
| Branch | Buffalo Hill area of Kalispell, MT | Full Services | Owned |
| Branch | Billings, MT | Full Services | Leased |
|  | Heights area | Supermarket Branch |  |
| Branch | Helena, MT | Full Services | Leased |
|  |  | Supermarket Branch |  |
| Branch | Butte, MT | Full Services | Owned |
| Branch | Butte, MT | Full Services | Owned |

First Security conducts banking activities from four locations in Missoula, Montana. The main office has undergone extensive remodeling, and the Great Northern Way office was new in 1996. The East Broadway facility was completed in 1992. Management believes that each facility is in excellent condition. The net book value of the below listed facilities is $\$ 2.4$ million:


Valley conducts banking activities from three locations in Helena, MT. The main office has undergone extensive remodeling in 1998. Management believes that each facility is in excellent condition. The net book value of the below listed facilities is $\$ 1.9$ million:

## Office

## Main

Branch
Branch

## Services Offered

| Full Services | Owned |
| :--- | :--- |
| Full Services | Owned |
| Full Services | Leased |

## Ownership

Owned
Leased
Supermarket Branch

Whitefish and Eureka each conduct their banking activities out of one office as listed below. Both institutions have undergone a major remodeling and have net book values of $\$ 639,000$ and $\$ 532,000$ respectively. Management believes that both facilities are currently in excellent condition:

| Office | City | Services Offered | Ownership |
| :---: | :---: | :---: | :---: |
| Main | Eureka, MT | Full Services | Owned |
|  |  | Administration |  |
| Main | Whitefish, MT | Full Services | Owned |
|  |  | Administration |  |

Big Sky conducts banking activities from three locations. Net book value of facilities and leasehold improvements is $\$ 3.4$ million.
$\qquad$

```
of Bozeman, MT
Bozeman, MT
Full Services
Leased
\begin{tabular}{|c|c|c|c|}
\hline Office & City & Services Offered & Ownership \\
\hline Main & Coeur d'Alene, ID & Full Services & Owned \\
\hline Branch & Hayden, ID & Full Services & Lease Land Own Bldg. \\
\hline Branch & Post Falls, ID & Full Services & Owned \\
\hline Branch & Boise, ID & Full Services & Leased \\
\hline Branch & Ketchum, ID & Lending Services & Leased \\
\hline
\end{tabular}

\section*{ITEM 3. LEGAL PROCEEDINGS}

The Company and its subsidiaries are parties to various claims, legal actions and complaints in the ordinary course of their businesses. In the Company's opinion, all such matters are adequately covered by insurance, are without merit or are of such kind, or involve such amounts, that unfavorable disposition would not have a material adverse effect on the consolidate financial position or results of operations of the Company.

ITEM 4. SUBMISSION OF MATTER TO A VOTE OF SECURITY HOLDERS
No matters were submitted to a vote of security holders in the fourth quarter of 2000.

PART II
ITEM 5. MARKET PRICE OF AND DIVIDENDS ON REGISTRANT'S COMMON EQUITY \& RELATED STOCKHOLDER MATTERS

The Company's stock trades on the NASDAQ Stock Market, Inc., under the symbol: GBCI. The primary market makers are: D.A. Davidson \& Company, Inc.; Piper Jaffray Companies, Inc.; Herzog, Heine, Geduld, Inc.; Sherwood Securities Corporation, Dain Rauscher, Inc.; McDonald and Company; and Freedman, Billings, Ramsay \& Company.

The market range of high and low bid prices for the Company's common stock for the periods indicated are shown below. The sale price information has been adjusted retroactively for all stock dividends and splits previously issued. As of December 31, 2000, there were approximately 4,900 shareholders of Company common stock. Following is a schedule of quarterly common stock price ranges:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|c|}{2000} & \multicolumn{2}{|c|}{1999} \\
\hline Quarter & High & Low & High & Low \\
\hline First & \$14.82 & \$11.25 & \$19.84 & \$15.50 \\
\hline Second & \$14.44 & \$11.00 & \$22.17 & \$15.70 \\
\hline Third & \$13.38 & \$11.00 & \$21.71 & \$13.87 \\
\hline Fourth & \$13.31 & \$11.00 & \$17.05 & \$13.53 \\
\hline
\end{tabular}

The Company paid cash dividends on its common stock of \(\$ .59\) and \(\$ .58\) per share for the years ended December 31, 2000 and 1999, respectively.

ITEM 6. SELECTED FINANCIAL DATA
The following financial data of the Company are derived from the Company's historical audited financial statements and related footnotes. The information set forth below should be read in conjunction with Management's Discussion and Analysis of Financial Condition and Results of Operations and the financial statements and related footnotes contained elsewhere in this Registration Statement.
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{(dollars in thousands, except per share data)} & \multicolumn{5}{|c|}{At December 31,} \\
\hline & 2000 & 1999 & 1998 & 1997 & 1996 \\
\hline \multicolumn{6}{|l|}{SUMMARY OF FINANCIAL CONDITION:} \\
\hline Total assets & \$ 1, 056,712 & 974,001 & 786,802 & 748,526 & 675,580 \\
\hline Investment securities & 211, 888 & 209,312 & 119,087 & 128,638 & 126,689 \\
\hline Loans receivable, net & 733,561 & 652,208 & 571,188 & 526,234 & 478, 868 \\
\hline Allowance for loan losses & \((7,799)\) & \((6,722)\) & \((5,668)\) & \((4,654)\) & \((4,106)\) \\
\hline Deposits & 720,570 & 644,106 & 546,503 & 487,539 & 433,434 \\
\hline Advances & 196,791 & 208,650 & 125,886 & 147,660 & 152,116 \\
\hline Other borrowed funds and repurchase agreements & 29,529 & 26,614 & 18,707 & 29,960 & 17,871 \\
\hline Stockholders' equity ....... & 98,113 & 85, 056 & 84,146 & 73,537 & 61,620 \\
\hline Equity per common share* & 8.57 & 7.44 & 7.85 & 5.75 & 5.20 \\
\hline Equity as a percentage of total assets & 9.28\% & 8.73\% & 10.69\% & 9.82\% & 9.12\% \\
\hline
\end{tabular}


At or for the years ended December 31,
\begin{tabular}{|c|c|c|c|c|}
\hline 2000 & 1999 & 1998 & 1997 & 1996 \\
\hline
\end{tabular}

RATIOS:


At or for the years ended December 31,
(dollars in thousands)

OTHER DATA:

\$ 570, 6
\begin{tabular}{|c|c|c|c|c|c|}
\hline & 2000 & 1999 & 1998 & 1997 & 1996 \\
\hline \$ & 570,652 & 528,325 & 516,497 & 341,766 & 363,891 \\
\hline \$ & 203,836 & 159,451 & 169,378 & 156,288 & 142,878 \\
\hline & 423 & 434 & 412 & 368 & 361 \\
\hline & 30 & 31 & 27 & 26 & 24 \\
\hline & 1,228 & 1,212 & 929 & 772 & 758 \\
\hline
\end{tabular}

Number of offices .............................
Number of shareholders of record

\footnotetext{
* revised for stock splits and dividends
}

All amounts have been restated to include mergers using the pooling of interests accounting method and includes the impact of purchasing minority interest in Valley Bank in 1998 and two Butte, Montana branches in 1999.

The Company is a Delaware corporation and at December 31, 2000 had six commercial banks located in Montana as subsidiaries: Glacier Bank, Glacier Bank of Whitefish, Glacier Bank of Eureka, First Security Bank of Missoula, Valley Bank of Helena, and Big Sky Western Bank. Mountain West Bank of Coeur d'Alene, Idaho is its seventh banking subsidiary. The following discussion and analysis includes the effect of the pooling-of-interests merger with Big Sky Western Bank and Mountain West Bank. Prior period information has been restated to include amounts from the Mountain West and Big Sky mergers. The Company reported earnings of \(\$ 14,003,000\) for the year ended December 31, 2000, or \(\$ 1.22\) basic earnings per share, and \(\$ 1.21\) diluted earnings per share, compared to \$12,352,000, or \(\$ 1.08\) basic earnings per share and \(\$ 1.07\) diluted earnings per share, for the year ended December 31, 1999, and \(\$ 11,375,000\), or \(\$ 1.02\) basic and \(\$ 1.00\) diluted earnings per share for the year ended December 31, 1998. The continued improvement in net income can be attributed to an increase in earning assets, management of net interest margin, and strong non-interest income. The following narrative and tables focus on the significant financial changes which have taken place over the past years and include a discussion of the Company's financial condition, results of operations, and capital resources.

The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. This source of funds is generated by deposits, principal and interest payments on loans, sale of loans and securities, short and long term borrowings, and net income. In addition, all seven subsidiaries are members of the Federal Home Loan Bank of Seattle. This membership provides for established lines of credit in the form of advances that are a supplemental source of funds for lending and other general business purposes. During 2000, all seven financial institutions maintained liquidity levels in excess of regulatory requirements and deemed sufficient to meet operating cash needs.

Retention of a portion of Glacier Bancorp, Inc.'s earnings resulted in stockholders' equity at December 31, 2000 of \(\$ 98,113,000\), or \(9.3 \%\) of assets, which compares with \(\$ 85,056,000\), or \(8.7 \%\) of assets at December 31, 1999. Earnings retention and an increase in accumulated other comprehensive income of \(15.4 \%\), has exceeded the \(8.5 \%\) growth in total assets. The stockholders' equity ratio remains well above required regulatory levels, and above the average of the Company's peers, providing flexibility in the management of assets.

FINANCIAL CONDITION
The following table summarizes the Company's major asset and liability components as a percentage of total assets at December 31, 2000, 1999, and 1998.


Generally accepted accounting principles require the measurement of financial position and operating results in terms of historical dollars, without consideration for change in relative purchasing power over time due to inflation. Virtually all assets of a financial institution are monetary in nature, therefore, interest rates generally have a more significant impact on a company's performance than does the effect of inflation.

\section*{GAP ANALYSIS}

The following table gives a description of our GAP position for various time periods. As of December 31, 2000, we had a negative GAP position at six and twelve months. The cumulative GAP as a percentage of total assets for six months is a negative \(19.01 \%\) which compares to a negative \(24.22 \%\) at December 31,1999 and a positive \(2.51 \%\) at December 31, 1998. The table also shows the GAP earnings sensitivity, and earnings sensitivity ratio, along with a brief description as to how they are calculated. The traditional one dimensional view of GAP is not sufficient to show a bank's ability to withstand interest rate changes. Superior earnings power is also a key factor in reducing exposure to higher interest rates. Using this analysis to join GAP information with earnings data produces a better picture of our strength and ability to handle interest rate change. The methodology used to compile this GAP information is based on our mix of assets and liabilities and the historical experience accumulated regarding their rate sensitivity.
\begin{tabular}{|c|c|c|c|c|c|}
\hline & \multicolumn{5}{|c|}{Projected maturity or repricing} \\
\hline (dollars in thousands) & \[
\begin{aligned}
& 0-6 \\
& \text { Months }
\end{aligned}
\] & \[
\begin{gathered}
6-12 \\
\text { Months }
\end{gathered}
\] & \[
\begin{gathered}
1-5 \\
\text { years }
\end{gathered}
\] & More than 5 years & Total \\
\hline \multicolumn{6}{|l|}{ASSETS:} \\
\hline Interest bearing deposits & \$ 10,330 & - & - & - & 10,330 \\
\hline Investment securities & 740 & 339 & 6,630 & 63,706 & 71,415 \\
\hline Mortgage-backed securities & 8,626 & 10,194 & 51,204 & 70,449 & 140,473 \\
\hline Floating rate loans & 191,600 & 27,155 & 113,303 & 2,365 & 334,423 \\
\hline Fixed rate loans & 75,182 & 55,849 & 187,698 & 80,409 & 399,138 \\
\hline Other earning assets & 16,435 & - & - & 1,663 & 18,098 \\
\hline TOTAL INTEREST BEARING ASSETS & \$ 302,913 & 93,537 & 358,835 & 218,592 & 973,877 \\
\hline \multicolumn{6}{|l|}{LIABILITIES:} \\
\hline Interest-bearing deposits & 354,617 & 49,209 & 25,824 & 149,713 & 579,363 \\
\hline FHLB advances ........... & 104,001 & 69,570 & 16,490 & 6,730 & 196,791 \\
\hline Other borrowed funds and repurchase agreements & 29,382 & 147 & 16, & 6,730 & 29,529 \\
\hline TOTAL INTEREST BEARING LIABILITIES & \$ 488, 000 & 118,926 & 42,314 & 156,443 & 805,683 \\
\hline Repricing gap & \$(185, 087) & \((25,389)\) & 316,521 & 62,149 & 168,194 \\
\hline Cumulative repricing gap & \((185,087)\) & \((210,476)\) & 106,045 & 168,194 & \\
\hline Cumulative gap as a \% of total assets & -19.01\% & -21.61\% & 10.89\% & 17.27\% & \\
\hline Gap Earnings Sensitivity (1) & & \$ (1,284) & & & \\
\hline Gap Earnings Sensitivity Ratio (2) & & \$ -9.17\% & & & \\
\hline
\end{tabular}
(1) Gap Earnings Sensitivity is the estimated effect on income, after taxes of \(39 \%\), of a \(1 \%\) increase or decrease in interest rates (1\% of (-\$210,476 + \$82, 086) )
(2) Gap Earnings Sensitivity Ratio is Gap Earnings Sensitivity divided by the estimated yearly earnings of \(\$ 14,003\). A \(1 \%\) increase in interest rates has this estimated percentage decrease effect on annual income.

This table estimates the repricing maturities of the Company's assets and liabilities, based upon the Company's assessment of the repricing characteristics of the various instruments. Interest-bearing checking and regular savings are included in the more than 5 years category. Money market balances are included in the less than 6 months category. Mortgage-backed securities are at the anticipated principal payments based on the weighted-average-life.

One way to protect against interest rate volatility is to maintain a comfortable interest spread between yields on assets and the rates paid on interest bearing liabilities. The interest spread for 2000 was slightly lower than the prior year. The net interest margin decreased slightly in 2000 from \(4.67 \%\) to 4.48\%, primarily the result of an increase in rates on deposits and borrowings. Increased asset levels, and increased interest-free funding resulted in significantly higher net interest income.
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{December 31,(1)} \\
\hline & 2000 & 1999 & 1998 \\
\hline Combined weighted average yield on loans and investments(2) & 8.51\% & 7.97\% & 8.21\% \\
\hline Combined weighted average rate paid on savings deposits and borrowings & 4.89\% & 4.24\% & 4.47\% \\
\hline Net interest spread & 3.62\% & 3.73\% & 3.74\% \\
\hline Net interest margin(3) & 4.48\% & 4.67\% & 4.80\% \\
\hline
\end{tabular}
(1) Weighted averages are computed without the effect of compounding daily interest.
(2) Includes dividends received on capital stock of the FHLB and Federal Reserve Bank.
(3) The net interest margin (net yield on average interest earning assets) is interest income from loans and investments (tax free income adjusted for tax effect) less interest expense from deposits, FHLB advances, and other borrowings, divided by the total amount of earning assets.

YEAR ENDED DECEMBER 31, 2000 COMPARED TO DECEMBER 31, 1999

\section*{FINANCIAL CONDITION}

Total assets increased \$82,711,000, or \(8.5 \%\) over the December 31, 1999 asset level. Total loans outstanding increased \(12.6 \%\), or \(\$ 82,969,000\) with the largest increase occurring in the commercial classification which increased \(\$ 61,316,000\), or 21.9\%. Consumer loans increased \$15,342,000, or 9.9\%. Residential real estate loans and loans held for sale increased \(\$ 6,311,000\) or \(2.8 \%\). Investment securities increased \(\$ 2,576,000\), or \(1.2 \%\).

Total liabilities increased \$69,654,000, or \(7.8 \%\) with non-interest bearing deposits up \(\$ 14,280,000\), or \(11.3 \%\), and interest bearing deposits up \(\$ 62,184,000\), or \(12.0 \%\). Federal Home Loan Bank advances decreased \(\$ 11,859,000\), or \(5.7 \%\). Securities sold under repurchase agreements and other borrowed funds were up \$2,915,000, or 11.0\%.

Total stockholders' equity increased \(\$ 13,057,000\), or \(15.4 \%\), the result of earnings retention, and \(\$ 5,689,000\) net increase from the unrealized gain (loss) on the securities available-for-sale.

\section*{RESULTS OF OPERATIONS}

INTEREST INCOME - Interest income was \(\$ 78,837,000\) compared to \(\$ 64,719,000\) for the years ended December 31, 2000 and 1999, respectively, a \(\$ 14,118,000\), or \(21.8 \%\) increase. The weighted average yield on the loan and investment portfolios increased from 7.97\% to 8.51\%, the results of higher interest rates, increased volumes in loans, and the continued change in loan mix from real estate loans to higher yielding commercial and consumer loans.

INTEREST EXPENSE - Interest expense was \(\$ 37,357,000\) for the year ended December 31, 2000, up from \(\$ 27,635,000\) in 1999 , a \(\$ 9,722,000\), or \(35.2 \%\), increase. The increase is due to higher interest rates and larger balances during the year in interest bearing deposits and FHLB advances. Repurchase agreements and other borrowed funds and related interest expense increased during 2000. The increased interest expense resulting from the higher balances, and rates, in interest bearing liabilities was partially offset by the increase in non-interest bearing deposits. The cost of interest bearing liabilities increased from 4.2\% in 1999 to \(4.9 \%\) in 2000.

NET INTEREST INCOME - Net interest income was \(\$ 41,480,000\) compared to \(\$ 37,084,000\) in 1999, an increase of \(\$ 4,396,000\), or \(11.9 \%\), the net result of the items discussed in the above paragraphs.

PROVISION FOR LOAN LOSSES - The provision for loan losses was \$1,864,000 for 2000, up slightly from \(\$ 1,723,000\) for 1999. Total loans charged off, net of recoveries, were \(\$ 787,000\) in 2000, up from the \(\$ 669,000\) experienced in 1999. The allowance for loan losses balance was \$7,799,000 at year end 2000, up from \(\$ 6,722,000\) at year end 1999, an increase of \(\$ 1,077,000\). At December 31, 2000, the non-performing assets (non-accrual loans, accruing loans 90 days or more overdue, real estate acquired by foreclosure or deed-in-lieu thereof, and repossessed personal property) totaled \(\$ 2,097,000\) or \(.20 \%\) of total assets; compared to \(\$ 2,278,000\) or \(.23 \%\) of total assets at December 31, 1999. The allowance for loan losses was \(372 \%\) of non-performing assets at December 31, 2000, up from 295\% the prior year end. The allowance for loan losses as a percentage of loans increased to \(1.06 \%\) from \(1.02 \%\) at the 2000 and 1999 year ends. The allowance for losses has increased primarily because of the changing mix of loans from residential real estate to more commercial and consumer loans which historically have greater credit risk along with higher loan rates.

NON-INTEREST INCOME - Total non-interest income of \(\$ 13,294,000\) was up \(\$ 485,000\), or \(3.8 \%\) from 1999. Loan fees and charges were \(\$ 164,000\) below the prior year, due mostly to a slowdown in real estate loan origination and sale activity resulting from higher mortgage rates in 2000. Increased volumes in deposit accounts resulted in an increase in fee income of \(\$ 1,423,000\) from service charges and other fees. Other income was up \(\$ 257,000\), most of which was from the sale of two small branches in 2000. The gain on sale of investments was \(\$ 51,000\) in 2000, up from \$23,000 in 1999.

NON-INTEREST EXPENSE - Total non-interest expense increased from \$29,096,000 to \(\$ 31,327,000\) an increase of \(\$ 2,231,000\), or \(7.7 \%\). Compensation, employee benefits, and related expenses increased \$1,657,000, or 11.4\% from 1999 resulting from additional branch and data center staffing, increased activity volumes, and other normal increases. Occupancy and equipment expense increased \(\$ 658,000\), or \(15.8 \%\) from 1999, the result of bringing more data processing functions in-house, the substantial investment in enhanced technology for transaction imaging and internet banking, and additional expenses from the new branch offices. Data processing and other expenses were up \(\$ 98,000\), or \(8.1 \%\), The other category of expense is the minority interest in subsidiaries which increased \(\$ 10,000\).

The efficiency ratio (non-interest expense)/(net interest income + non-interest income), was \(57.2 \%\) in 2000, down from \(58.3 \%\) in 1999, which compares favorably with similar sized bank holding companies nationally which average approximately 63.5\%.

\section*{FINANCIAL CONDITION}

The Company acquired two Butte, Montana offices of Washington Mutual, with approximately \$73,000,000 in deposits, on October 8, 1999. Those branches have been fully integrated into Glacier Bank, the largest subsidiary of the Company. The following information includes the impact of that acquisition which was accounted for as a purchase.

Total assets increased \(\$ 187,199,000\) or \(23.8 \%\) over the December 31, 1998 asset level. Total loans outstanding increased \(14.2 \%\), or \(\$ 81,020,000\) with the largest increase occurring in the commercial classification which increased \$63,720,000, or 29.5\%. Consumer loans increased \(\$ 31,464,000\) or \(25.6 \%\). Residential real estate loans and loans held for sale declined \(\$ 13,114,000\) or \(5.5 \%\), in accordance with management's plan to reduce the balances on real estate loans which generally have lower interest rates than other loan types. Investment securities increased \(\$ 90,225,000\), or \(75.8 \%\). Higher investment yields, a steeper yield curve, and the Butte branch acquisition from Washington Mutual provided an opportunity to increase the investment portfolio.

Total liabilities increased \(\$ 186,289,000\), or \(26.5 \%\), with non-interest bearing deposits up \(\$ 10,973,000\), or \(9.5 \%\), and interest bearing deposits up \(\$ 86,630,000\) or 20.1\%. Federal Home Loan Bank advances increased \(\$ 82,764,000\), or \(65.7 \%\). Securities sold under repurchase agreements and other borrowed funds were up \(\$ 7,907,000\), or \(42.3 \%\).

Total stockholders' equity increased \(\$ 910,000\) or \(1.1 \%\), the result of earnings retention, offset by a \(\$ 6,604,000\) net change in accumulated other comprehensive income (loss), the result of unrealized losses on securities available-for-sale.

\section*{RESULTS OF OPERATIONS}

INTEREST INCOME - Interest income was \(\$ 64,719,000\) compared to \(\$ 58,828,000\) for the years ended December 31, 1999 and 1998 , respectively, a \(\$ 5,891,000\) or \(10 \%\) increase. The weighted average yield on the loan and investment portfolios decreased from 8.2\% to 8.0\%. This decrease in yield was offset by increased volumes in loans, and the change in loan mix from real estate loans to higher yielding commercial and consumer loans, increasing interest income.

INTEREST EXPENSE - Interest expense was \$27,635,000 for the year ended December 31,1999 , up from \(\$ 25,470,000\) in 1998 , a \(\$ 2,165,000\), or \(8.5 \%\), increase. The increase is due to higher balances in interest bearing deposits, Federal Home Loan Bank advances, repurchase agreements and other borrowed funds during 1999. The increased interest expense resulting from the higher balances in interest bearing liabilities was partially offset by reduced rates and by the increase in non-interest bearing deposits. The yield on interest bearing liabilities declined from \(4.5 \%\) in 1998 to \(4.2 \%\) in 1999

NET INTEREST INCOME - Net interest income was \(\$ 37,084,000\) compared to \(\$ 33,358,000\) in 1998, an increase of \(\$ 3,726,000\), or \(11.2 \%\), the net result of the items discussed in the above paragraphs.

PROVISION FOR LOAN LOSSES - The provision for loan losses was \(\$ 1,723,000\) for 1999, down slightly from \(\$ 1,735,000\) for 1998 . Total loans charged off, net of recoveries, were \(\$ 669,000\) in 1999, down from the \(\$ 721,000\) experienced in 1998 The allowance for loan losses balance was \(\$ 6,722,000\) at year end 1999, up from \(\$ 5,668,000\) at year end 1998, an increase of \(\$ 1,054,000\). At December 31, 1999, the non-performing assets (non-accrual loans, accruing loans 90 days or more overdue, real estate acquired by foreclosure or deed-in-lieu thereof, and repossessed personal property) totaled \(\$ 2,278,000\) or \(.23 \%\) of total assets; compared to \(\$ 3,067,000\) or \(.39 \%\) of total assets at December 31, 1998. The allowance for loan losses was \(295 \%\) of non-performing assets at December 31 1999, up from 185\% the prior year end. The allowance for loan losses as a percentage of loans increased to \(1.02 \%\) from \(.98 \%\) at the 1999 and 1998 year ends. The allowance for losses has increased primarily because of the changing mix of loans from residential real estate to more commercial and consumer loans which historically have greater credit risk along with higher loan rates.

NON-INTEREST INCOME - Total non-interest income of \(\$ 12,809,000\) was down \(\$ 787,000\), or \(5.8 \%\) from 1998 which included one time gains on the sale of the credit card portfolio of \(\$ 457,000\), and \(\$ 102,000\) from the sale of the trust business. Loan fees and charges were approximately the same as the prior year. Increased volumes in deposit accounts
resulted in an increase in fee income of \(\$ 499,000\) from service charges and other fees. Other income was down \(\$ 485,000\) most of which was the gain on sale of credit card and trust business in 1998. The gain on sale of investments was \(\$ 23,000\) in 1999, down from \(\$ 62,000\) in 1998 . Real estate loans sold totaled \(\$ 158,204,000\) in 1999 down from \(\$ 205,783,000\) in 1998. Commercial loan sales totaled \$10,796,000 and \$8,756,000 for 1999 and 1998, respectively.

NON-INTEREST EXPENSE - Total non-interest expense increased from \(\$ 27,170,000\) to \(\$ 29,096,000\) an increase of \(\$ 1,926,000\), or \(7.1 \%\). Compensation, employee benefits, and related expenses increased \(\$ 1,166,000\), or \(8.7 \%\) from 1998, with the new branches and expanded data processing staff included. Occupancy and equipment expense increased \(\$ 585,000\), or \(16.3 \%\) from 1998, the result of bringing more data processing functions in-house, the substantial investment in enhanced technology for transaction imaging and internet banking, and additional expenses from the new branch offices. Data processing and other expenses were up \(\$ 269,000\), or \(2.7 \%\), primarily the result of increased volumes and \(\$ 78,000\) in amortization of the premium paid for the Butte acquisition. The other category of expense is the minority interest in subsidiaries which decreased \(\$ 94,000\), resulting from the acquisition of minority shares in 1998.

The efficiency ratio (non-interest expense)/(net interest income + non-interest income), was \(58.3 \%\) in 1999, up from \(57.9 \%\) in 1998, as compared with similar sized bank holding companies nationally which average approximately \(61.28 \%\).

\section*{MARKET RISK}

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices such as interest rates, foreign currency exchange rates, commodity prices, and equity prices. The Company's primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of the Company's asset/liability management process which is governed by policies established by its Board of Directors that are reviewed and approved annually. The Board of Directors delegates responsibility for carrying out the asset/liability management policies to the Asset/liability committee (ALCO). In this capacity ALCO develops guidelines and strategies impacting the Company's asset/liability management related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends.

\section*{INTEREST RATE RISK}

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change, the interest income and expense streams associated with the Company's financial instruments also change thereby impacting net interest income (NII), the primary component of the Company's earnings. ALCO utilizes the results of a detailed and dynamic simulation model to quantify the estimated exposure of NII to sustained interest rate changes. While ALCO routinely monitors simulated NII sensitivity over a rolling two-year horizon, it also utilizes additional tools to monitor potential loner-term interest rate risk. The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all assets and liabilities reflected on the Company's statement of financial condition. This sensitivity analysis is compared to ALCO policy limits which specify a maximum tolerance lever for NII exposure over a one year horizon, assuming no balance sheet growth, given a 200 basis point (bp) upward and downward shift in interest rates. A parallel and pro rata shift in rates over a 12 -month period is assumed. The following reflects the Company's NII sensitivity analysis as of December 31, 2000 and 1999 as compared to the \(10 \%\) Board approved policy limit.


The preceding sensitivity analysis does not represent a forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including: the nature and timing of interest rate levels including yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits, reinvestment/replacement of assets and liability cash flows, and others. While assumptions are developed based upon current economic and local market conditions, the Company cannot make any assurances as to the predictive nature of these assumptions including how customer preferences or competitor influences might change. Also, as market conditions vary from those assumed in the sensitivity analysis, actual results will also differ due to prepayment/refinancing levels likely deviating from those assumed, the varying impact of interest rate change caps or floors on adjustable rate assets, the potential effect of changing debt service levels on customers with adjustable rate loans, depositor early withdrawals and product preference changes, and other internal/external variables. Furthermore, the sensitivity analysis does not reflect actions that ALCO might take in responding to or anticipating changes in interest rates.

\section*{FORWARD-LOOKING INFORMATION}

In addition to historical information, this report contains certain "forward looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995 (PSLRA). This statement is included for the express purpose of availing the Company, of the protections of the safe harbor provisions of the PSLRA. The forward-looking statements contained in this report are subject to factors, risks, and uncertainties that might cause actual results to differ materially form those projected. Important factors that might cause such a material difference include, but are not limited to, those discussed in this section of the report. In addition, the following items are among the factors that could cause actual results to differ materially from the forward looking statements in this report: general economic conditions, including their impact on capital expenditures; business conditions in the banking industry; the regulatory environment; new legislation; vendor quality and efficiency; employee retention factors; rapidly changing technology and evolving banking industry standards; competitive standards; competitive factors, including increased competition with community, regional and national financial institutions; fluctuating interest rate environments; and similar matters. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date of the statement. The Company undertakes no obligation to publicly revise or update these forward-looking

The following audited consolidated financial statements and related documents are set forth in the Annual Report on Form \(10-\mathrm{K}\) on the pages indicated.

\section*{Page}

Independent Auditors' Report 30
Consolidated Statements of Financial Condition 32
Consolidated Statements of Operations 33
Consolidated Statements of Stockholders' Equity and Comprehensive Income 34
Consolidated Statements of Cash Flows
Notes to Consolidated Financial Statements 36-59

The Board of Directors and Stockholders Glacier Bancorp, Inc.:

We have audited the accompanying consolidated statements of financial condition of Glacier Bancorp, Inc. and subsidiaries as of December 31, 2000 and 1999 and the related consolidated statements of operations, stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2000. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We did not audit the 1998 financial statements of Mountain West Bank, acquired by Glacier Bancorp, Inc. on February 4, 2000 in a pooling of interests, which financial statements reflect net interest income and net income constituting \(9.6 \%\) and \(4.0 \%\), respectively, of the related 1998 consolidated totals. Those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Mountain West Bank, is based solely on the report of the other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, based on our audits and the report of the other auditors, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Glacier Bancorp, Inc. and subsidiaries as of December 31, 2000 and 1999, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2000, in conformity with accounting principles generally accepted in the United States of America.
/s/ KPMG LLP

Billings, Montana
February 2, 2001

The Board of Directors and Stockholders Mountain West Bank

In our opinion, the statements of income, comprehensive income, changes in stockholders' equity and of cash flows for the year ended March 31, 1999 of Mountain West Bank (not presented separately herein) present fairly, in all material respects, the results of operations and cash flows of Mountain West Bank for the year ended March 31, 1999, in conformity with accounting principles generally accepted in the United States of America. These financial statements are the responsibility of the Company's management; our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit of these statements in accordance with auditing standards generally accepted in the United States of America, which require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion. We have not audited the financial statements of Mountain West Bank for any period subsequent to March 31, 1999.
/s/ PricewaterhouseCoopers LLP

Spokane, Washington
May 19, 1999
\begin{tabular}{|c|c|}
\hline \multicolumn{2}{|c|}{December 31,} \\
\hline 2000 & 1999 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|}
\hline \multicolumn{3}{|l|}{\multirow[t]{15}{*}{\begin{tabular}{l}
Cash on hand and in banks \\
Federal funds sold \\
Interest bearing cash deposits \\
Cash and cash equivalents \\
Investment securities, available-for-sale \\
Loans receivable, net \\
Loans held for sale \\
Premises and equipment, net \\
Real estate and other assets owned, net \\
Federal Home Loan Bank of Seattle stock, at cost \\
Federal Reserve Bank stock, at cost \\
Accrued interest receivable \\
Goodwill and other intangibles, net of accumulated amortization of \(\$ 1,556\) and \(\$ 1,012\) at December 31, 2000, and 1999, respectively \\
Deferred tax asset \\
Other assets
\end{tabular}}} \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline & & \\
\hline
\end{tabular}

\section*{LIABILITIES:}

Deposits - non-interest bearing
Deposits - interest bearing
Advances from Federal Home Loan Bank of Seattle
Securities sold under agreements to repurchase
Other borrowed funds
Accrued interest payable
Current income taxes
Deferred income taxes
Minority interest
Other liabilities
Total liabilities
\begin{tabular}{|c|c|c|}
\hline \$ & 41,456 & 50,590 \\
\hline & -- & 64 \\
\hline & 10,330 & 1,711 \\
\hline & 51,786 & 52,365 \\
\hline & 211,888 & 209,312 \\
\hline & 726,503 & 646,312 \\
\hline & 7, 058 & 5,896 \\
\hline & 25,016 & 24,670 \\
\hline & 291 & 550 \\
\hline & 16,436 & 15,134 \\
\hline & 1,662 & 1,467 \\
\hline & 6,637 & 5,611 \\
\hline & 6,493 & 7,035 \\
\hline & -- & 2,959 \\
\hline & 2,942 & 2,690 \\
\hline \$ & 1, 056, 712 & 974, 001 \\
\hline \$ & 141, 207 & 126,927 \\
\hline & 579,363 & 517,179 \\
\hline & 196,791 & 208,650 \\
\hline & 24,877 & 19,766 \\
\hline & 4,652 & 6,848 \\
\hline & 4,591 & 2,717 \\
\hline & 17 & 108 \\
\hline & 578 & -- \\
\hline & 338 & 308 \\
\hline & 6,185 & 6,442 \\
\hline & 958,599 & 888,945 \\
\hline
\end{tabular}

\section*{STOCKHOLDERS' EQUITY:}

Preferred shares, 1,000,000 shares authorized. None outstanding
at December 31, 2000 and 1999
Common stock, \(\$ .01\) par value per share. 50,000,000 shares authorized, 11, 447,150
and \(10,394,041\) outstanding at December 31,2000 and 1999 , respectively
\begin{tabular}{|c|c|}
\hline 114 & 104 \\
\hline 101,828 & 87,387 \\
\hline \((4,087)\) & 2,996 \\
\hline 258 & \((5,431)\) \\
\hline 98,113 & 85, 056 \\
\hline \$ 1, 056, 712 & 974, 001 \\
\hline
\end{tabular}

\footnotetext{
See accompanying notes to consolidated financial statements
}
\begin{tabular}{|c|c|c|c|}
\hline \multirow[b]{2}{*}{(dollars in thousands except per share data)} & \multicolumn{3}{|c|}{Years ended December 31,} \\
\hline & 2000 & 1999 & 1998 \\
\hline \multicolumn{4}{|l|}{INTEREST INCOME:} \\
\hline Real estate loans & \$19,557 & 17,875 & 19,404 \\
\hline Commercial loans & 28,784 & 21,499 & 18,250 \\
\hline Consumer and other loans & 14,856 & 12,367 & 11,907 \\
\hline Investment securities and other & 15,640 & 12,978 & 9,267 \\
\hline TOTAL INTEREST INCOME & 78,837 & 64,719 & 58,828 \\
\hline \multicolumn{4}{|l|}{INTEREST EXPENSE:} \\
\hline Deposits . & 22,674 & 16,494 & 16,567 \\
\hline Advances . & 13,454 & 9,460 & 7,939 \\
\hline Securities sold under agreements to repurchase & 949 & 1,318 & 772 \\
\hline Other borrowed funds & 280 & 363 & 192 \\
\hline TOTAL INTEREST EXPENSE & 37,357 & 27,635 & 25,470 \\
\hline NET INTEREST INCOME & 41,480 & 37,084 & 33,358 \\
\hline Provision for loan losses & 1,864 & 1,723 & 1,735 \\
\hline \begin{tabular}{l}
NET INTEREST INCOME AFTER PROVISION \\
FOR LOAN LOSSES
\end{tabular} & 39,616 & 35,361 & 31,623 \\
\hline \multicolumn{4}{|l|}{NON-INTEREST INCOME:} \\
\hline Service charges and other fees & 7,839 & 6,416 & 5,917 \\
\hline Miscellaneous loan fees and charges & 1,917 & 2,081 & 2,089 \\
\hline Gain on sale loans ............. & 2,049 & 3,108 & 3,862 \\
\hline Gain on sale of investments, net & 51 & 23 & 62 \\
\hline Other income . . . . . . . . . . . . . . . . & 1,438 & 1,181 & 1,666 \\
\hline TOTAL NON-INTEREST INCOME ............................. & 13,294 & 12,809 & 13,596 \\
\hline \multicolumn{4}{|l|}{NON-INTEREST EXPENSE:} \\
\hline Compensation, employee benefits and related expenses & 16,214 & 14,557 & 13,391 \\
\hline Occupancy expense ....................................... & 4,830 & 4,172 & 3,587 \\
\hline Data processing expense & 1,313 & 1,215 & 1,347 \\
\hline Other expense .... & 8,909 & 9,101 & 8,700 \\
\hline Minority interest & 61 & 51 & 145 \\
\hline TOTAL NON-INTEREST EXPENSE ............................ & 31,327 & 29,096 & 27,170 \\
\hline Earnings before income taxes & 21,583 & 19, 074 & 18,049 \\
\hline Federal and state income tax expense & 7,580 & 6,722 & 6,674 \\
\hline NET EARNINGS & \$14,003 & 12,352 & 11,375 \\
\hline basic earnings per share & \$ 1.22 & 1.08 & 1.02 \\
\hline diluted earnings per share & \$ 1.21 & 1.07 & 1.00 \\
\hline
\end{tabular}

\footnotetext{
See accompanying notes to consolidated financial statements.
}

(Dollars in thousands except per share data)

Balance at December 31, 1997
Comprehensive income:
Net earnings
Unrealized loss on securities, net of reclassification adjustment
Total comprehensive income
Transfer from retained earnings to additional paid in capital
Cash dividends declared (\$.57 per share)
Stock options exercised
Tax benefit from stock related compensation
Increase in stock grant earned
10\% stock dividend
Additional shares issued
Balance at December 31, 1998
Comprehensive income:
Net earnings
Unrealized loss on securities, net of reclassification adjustment
Total comprehensive income

Cash dividends declared (\$.64 per share)
Stock options exercised
Tax benefit from stock related compensation
10\% stock dividend
Fiscal year conforming adjustment
Balance at December 31, 1999
Comprehensive income:
Net earnings
Unrealized gain on securities, net of reclassification adjustment
Total comprehensive income

Cash dividends declared (\$.59 per share)
Stock options exercised

Retained (accumulated deficit) substantially restricted

29,504
11,375

Balance at December 31, 1997
Comprehensive income:
Net earnings
Unrealized loss on securities, net of reclassification adjustment
Total comprehensive income
Transfer from retained earnings to additional paid in capital
Cash dividends declared (\$.57 per share)
Stock options exercised
Tax benefit from stock related compensation
Increase in stock grant earned
10\% stock dividend
Additional shares issued
Balance at December 31, 1998
Comprehensive income:
Net earnings
Unrealized loss on securities, net of reclassification adjustment
\begin{tabular}{|c|c|c|c|}
\hline \multicolumn{3}{|c|}{Common Stock} & \multirow[b]{2}{*}{Paid-in capital} \\
\hline Shares & & Amount & \\
\hline 8,259,742 & \$ & 83 & 42,760 \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & 100 \\
\hline -- & & -- & - - \\
\hline 153,459 & & 1 & 1,572 \\
\hline -- & & -- & 386 \\
\hline -- & & - & 15 \\
\hline 847,131 & & 8 & 19,149 \\
\hline 83,761 & & 1 & 2,198 \\
\hline 9,344,093 & \$ & 93 & 66,180 \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline 113,049 & & 1 & 1,091 \\
\hline -- & & - & 240 \\
\hline 936,899 & & 10 & 19,876 \\
\hline -- & & -- & -- \\
\hline 10,394,041 & \$ & 104 & 87,387 \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline -- & & -- & -- \\
\hline 14,161 & & -- & 134 \\
\hline -- & & -- & 16 \\
\hline 1,039,608 & & 10 & 14,302 \\
\hline (660) & & -- & (11) \\
\hline 11,447,150 & \$ & 114 & 101,828 \\
\hline =========== & & ======= & ======== \\
\hline Retained earnings (accumulated deficit) substantially restricted & & Accumulated other comprehensive income (loss) & ```
    Total
    stock-
holders'
    equity
``` \\
\hline 29,504 & & 1,191 & 73,538 \\
\hline 11,375 & & -- & 11,375 \\
\hline -- & & (18) & (18) \\
\hline -- & & -- & 11,357 \\
\hline (100) & & -- & - \\
\hline \((4,922)\) & & -- & \((4,922)\) \\
\hline -- & & -- & 1,573 \\
\hline -- & & -- & 386 \\
\hline -- & & -- & 15 \\
\hline \((19,157)\) & & -- & -- \\
\hline -- & & -- & 2,199 \\
\hline 16,700 & & 1,173 & 84,146 \\
\hline 12,352 & & -- & 12,352 \\
\hline & & \((6,604)\) & \((6,604)\) \\
\hline -- & & -- & 5,748 \\
\hline
\end{tabular}


\footnotetext{
See accompanying notes to consolidated financial statements
}
\begin{tabular}{|c|c|c|}
\hline 2000 & 1999 & 1998 \\
\hline \$ 14,003 & 12,352 & 11,375 \\
\hline \((103,284)\) & \((143,313)\) & \((207,622)\) \\
\hline 102,122 & 158,204 & 205,783 \\
\hline 23,314 & 10,796 & 8,756 \\
\hline 1,864 & 1,723 & 1,735 \\
\hline 2,315 & 1,883 & 1,596 \\
\hline 542 & 305 & 165 \\
\hline (51) & (23) & (62) \\
\hline \((2,049)\) & \((3,108)\) & \((3,862)\) \\
\hline 162 & 196 & (196) \\
\hline \((1,022)\) & \((1,038)\) & (973) \\
\hline (198) & -- & -- \\
\hline (139) & (207) & (99) \\
\hline \((1,026)\) & (867) & 15 \\
\hline 1,874 & 394 & 1,155 \\
\hline (75) & 475 & (632) \\
\hline 2 & (320) & (77) \\
\hline (108) & (683) & 1,439 \\
\hline 38,246 & 36,769 & 18,496 \\
\hline
\end{tabular}

\section*{INVESTING ACTIVITIES:}

Proceeds from sales, maturities and prepayments of investment
securities available-for-sale
34, 042
(27, 335
Proceeds from maturities and prepayments of investment
securities held-to-maturity
Purchases of investment securities held-to-maturity
Principal collected on installment and commercial loans
Installment and commercial loans originated or acquired
Principal collections on mortgage loans
Mortgage loans originated or acquired
Net purchase of FHLB and FRB stock
Net payments for sale of branches
Net addition of premises and equipment
Acquisition of minority interest
Acquisition of branch deposits

NET CASH USED IN INVESTING ACTIVITIES \(\qquad\)

\section*{FINANCING ACTIVITIES:}

Net increase in deposits
Net increase (decrease) in FHLB advances and other borrowed funds
Net increase (decrease) in securities sold under repurchase agreements
Cash dividends paid to stockholders
Proceeds from exercise of stock options and other stock issued
NET CASH PROVIDED BY FINANCING ACTIVITIES
(14, 05
38,279

38,142
\((36,916)\)
9,775
\((1,130)\)
162, 626
\((236,378)\)
95,945
\((72,497)\)
(879)
\((4,791)\)
(236)
(104, 956 )
\((4,739)\)
-------
\((221,187)\)
\((46,339)\)

59,586
\((28,593)\)
\((4,434)\)
\((4,237)\)
1,573
23, 895
\((3,948)\)
55,252
51,304
CASH AND CASH EQUIVALENTS AT END OF PERIOD
52,36
\$ 51,78
51,872
------
=====

24,315
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION
Cash paid during the year for interest
\(\$ 35,483\)
27,241
Cash paid during the year for income taxes
6,247
7,348

\section*{NON-CASH INVESTING AND FINANCING ACTIVITY}

During the year ended December 31, 2000, the Company sold branches with net loans of \(\$ 3,660\) and deposits of \(\$ 5,414\). At December 31, 2000 and 1999, the Company had dividends payable of \(\$ 1,758\) and \(\$ 1,910\), respectively. Dividends payable are included in other liabilities.

See accompanying notes to consolidated financial statements.
(a) GENERAL

Glacier Bancorp, Inc. (the "Company"), a Delaware corporation organized in 1990, is a multi-bank holding company which provides a full range of banking services to individual and corporate customers in Montana and Idaho through its subsidiary banks. The subsidiary banks are subject to competition from other financial service providers. The subsidiary banks are also subject to the regulations of certain government agencies and undergo periodic examinations by those regulatory authorities.

The accounting and consolidated financial statement reporting policies of the Company conform with accounting principles generally accepted in the United States of America and prevailing practices within the banking industry. In preparing the consolidated financial statements, management is required to make estimates and assumptions that affect the reported and disclosed amounts of assets and liabilities as of the date of the statement of financial condition and income and expenses for the period. Actual results could differ significantly from those estimates.

Material estimates that are particularly susceptible to significant change in the near term relate to the determination of the allowance for loan losses. Management believes that the allowance for loan losses is adequate. While management uses available information to recognize losses on loans, future additions to the allowance may be necessary based on changes in economic conditions. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the subsidiary banks' allowance for loan losses. Such agencies may require the subsidiary banks to recognize additions to the allowance based on their judgements about information available to them at the time of their examination.

\section*{(b) PRINCIPLES OF CONSOLIDATION}

The consolidated financial statements include the accounts of the Company and its seven subsidiaries, Glacier Bank ("Glacier"), First Security Bank of Missoula ("First Security"), Glacier Bank of Whitefish ("Whitefish"), Glacier Bank of Eureka ("Eureka"), Valley Bank of Helena ("Valley), Big Sky Western Bank, ("Big Sky"), Mountain West Bank in Idaho, ("Mountain West"), and Community First, Inc. ("CFI"). All significant inter-company transactions have been eliminated in consolidation. The Company owns \(94 \%\) of the outstanding stock of Whitefish, \(98 \%\) of Eureka, and \(100 \%\) of Glacier, First Security, Valley, Big Sky, Mountain West and CFI.

Valley was acquired on August 31, 1998 through an exchange of stock with HUB Financial Corp. (HUB), formerly the parent company of Valley and the minority shareholders of Valley. The transaction with the minority shareholders was accounted for as a purchase. Financial information from August 31, 1998 forward includes the results of operations previously attributable to the minority interest. Big Sky was acquired on January 20, 1999 and Mountain West was acquired February 4, 2000. The pooling of interests method of accounting was used for the merger transaction with HUB, Big Sky, and Mountain West. Under this method, financial information for each of the periods presented includes the combined companies as though the merger had occurred prior to the earliest date presented.
(c) CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash held as demand deposits at various banks and regulatory agencies, interest bearing deposits and federal funds sold with original maturities of three months or less.

\section*{(d) INVESTMENT SECURITIES}

Debt securities for which the Company has the positive intent and ability to hold to maturity are classified as held-to-maturity and are stated at amortized cost. Debt and equity securities held primarily for the purpose of selling in the near term are classified as trading securities and are reported at fair market value, with unrealized gains and losses included in income. Debt and equity securities not classified as held-to-maturity or trading are classified as available-for-sale and are reported at fair value with unrealized gains and losses, net of income taxes, shown as a separate component of stockholders' equity.

Premiums and discounts on investment securities are amortized or accreted into income using a method that approximates the level-yield interest method. The cost of any investment, if sold, is determined by specific identification. Declines in the fair value of securities below carrying value that are other than temporary are charged to expense as realized losses and the related carrying value is reduced to fair value.

Effective January 1, 1999, the Company adopted the provisions of Statement of Financial Accounting Standards ("SFAS") No. 133, Accounting for Derivative Instruments and Hedging Activities (SFAS 133). SFAS 133 establishes accounting and reporting standards that derivative instruments (including certain derivative instruments embedded in other contracts) be recorded in the balance sheet as either an asset or liability measured at its fair value. SFAS 133 requires that changes in the derivatives' fair value be recognized currently in earnings unless specific hedge accounting criteria are met. The adoption of SFAS 133 had no impact on the financial statements of the Company except that it allowed for a one-time reclassification of the investment portfolio from held-to-maturity to either trading or available-for-sale. The net effect on the January 1, 1999 consolidated statement of financial condition of this reclassification of all the Company's held-to-maturity securities, with an amortized cost of approximately \(\$ 8,272,000\), was an increase in total assets of \(\$ 288,000\), deferred tax liabilities of \(\$ 98,000\) and unrealized gains on securities available-for-sale of \$190,000.
(e) LOANS RECEIVABLE

Loans that are intended to be held to maturity are reported at their unpaid principal balance less chargeoffs, specific valuation accounts, and any deferred fees or costs on originated loans. Purchased loans are reported net of unamortized premiums or discounts. Discounts and premiums on purchased loans and net loan fees on originated loans are amortized over the expected life of loans using methods that approximate the interest method.

Loans on which the accrual of interest has been discontinued are designated as nonaccrual loans. Accrual of interest on loans is discontinued either when reasonable doubt exists as to the full, timely collection of interest or principal or when a loan becomes contractually past due by ninety days or more with respect to interest or principal unless such past due loan is well secured and in the process of collection. When a loan is placed on nonaccrual status, interest previously accrued but not collected is reversed against current period interest income. Interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in the judgement of management, the loans are estimated to be fully collectible as to both principal and interest.

\section*{(f) LOANS HELD FOR SALE}

Mortgage and commercial loans originated and intended for sale in the secondary market are carried at the lower of cost or estimated market value in the aggregate. Net unrealized losses are recognized by charges to income. A sale is recognized when the company surrenders control of the loan and consideration, other than beneficial interests in the loan, is received in exchange. A gain is recognized to the extent the selling price exceeds the carrying value.
(g) ALLOWANCE FOR LOAN LOSSES

Management's periodic evaluation of the adequacy of the allowance is based on factors such as the Company's past loan loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower's ability to repay, the estimated value of any underlying collateral, current economic conditions, and independent appraisals.

The Company also provides an allowance for losses on impaired loans. Groups of small balance homogeneous loans (generally consumer and residential real estate loans) are evaluated for impairment collectively. A loan is considered impaired when, based upon current information and events, it is probable that the Company will be unable to collect, on a timely basis, all principal and interest according to the contractual terms of the loan's original agreement. When a specific loan is determined to be
impaired, the allowance for loan losses is increased through a charge to expense for the amount of the impairment. The amount of the impairment is measured using cash flows discounted at the loan's effective interest rate, except when it is determined that the sole source of repayment for the loan is the operations or liquidation of the underlying collateral. In such cases, impairment is measured by determining the current value of the collateral, reduced by anticipated selling costs. The Company recognizes interest income on impaired loans only to the extent the cash payments are received.
(h) PREMISES AND EQUIPMENT

Premises and equipment are stated at cost less depreciation. Depreciation is computed on a straight-line method over the estimated useful lives or the term of the related lease.

\section*{(i) REAL ESTATE OWNED}

Property acquired by foreclosure or deed in lieu of foreclosure is carried at the lower of cost or estimated fair value, less selling costs. Costs, excluding interest, relating to the improvement of property are capitalized, whereas those relating to holding the property are charged to expense. Fair value is determined as the amount that could be reasonably expected in a current sale (other than a forced or liquidation sale) between a willing buyer and a willing seller. If the fair value of the asset minus the estimated cost to sell is less than the cost of the property, a loss is recognized and the asset carrying value is reduced.

\section*{(j) RESTRICTED STOCK INVESTMENTS}

The Company holds stock in the Federal Home Loan Bank (FHLB) and the Federal Reserve Bank (FRB). FHLB and FRB stocks are restricted because they may only be sold to another member institution or the FHLB or FRB at their par values. Due to restrictive terms, and the lack of a readily determinable market value, FHLB and FRB stocks are carried at cost
(k) GOODWILL AND OTHER INTANGIBLES

The excess of purchase price over the fair value of net assets from acquisitions ("Goodwill") is being amortized using the straight-line method over periods of primarily 5 to 25 years. The Company assesses the recoverability of Goodwill by determining whether the unamortized balance related to an acquisition can be recovered through undiscounted future cash flows over the remaining amortization period. As of December 31, 2000 and 1999, the carrying value of goodwill was \(\$ 4,946,000\) and \(\$ 5,289,000\), respectively.

Core deposit intangibles represent the intangible value of depositor relationships resulting from deposit liabilities assumed in acquisitions and are amortized using an accelerated method based on an estimated runoff of the related deposits, not exceeding 10 years. As of December 31, 2000 and 1999, the carrying value of core deposit intangibles was \(\$ 1,547,000\) and \(\$ 1,746,000\), respectively
(l) INCOME TAXES

Deferred tax assets and liabilities are recognized for estimated future tax consequences attributable to differences between the financial statement carrying amounts of assets and liabilities and their respective tax bases. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.
(m) STOCK-BASED COMPENSATION

Compensation cost for stock-based compensation to employees is measured at the grant date using the intrinsic value method. Under the intrinsic value method compensation cost is the excess of the market price of the stock at the grant date over the amount an employee must pay to ultimately acquire the stock and is recognized over any related service period.
(n) LONG-LIVED ASSETS

Long-lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. An asset is deemed impaired if the sum of the expected future cash flows is less than the carrying amount of the asset. If impaired, an impairment loss is recognized to reduce the carrying value of the asset to fair value. At December 31, 2000 and 1999 there were no assets that were considered impaired.
(o) MORTGAGE SERVICING RIGHTS

The Company recognizes mortgage servicing rights when rights are acquired through purchase or through sale of financial assets. The mortgage servicing rights are assessed for impairment based on the fair value of the mortgage servicing rights. Fair value is determined using prices for similar assets with similar characteristics when available, based upon discounted cash flows using market-based assumptions. Impairment is determined by stratifying rights by predominant characteristics, such as interest rates and terms.

As of December 31, 2000 and 1999 the carrying value of servicing rights was approximately \(\$ 984,000\) and \(\$ 1,007,000\), respectively. Amortization expense of \(\$ 85,000\), \(\$ 175,000\), and \(\$ 145,000\) was recognized in the years ended December 31, 2000, 1999, and 1998, respectively. The servicing rights are included in other assets on the balance sheet and are amortized over the life of the loan. There was no impairment of carrying value at December 31, 2000 or 1999. At December 31, 2000, the fair value of mortgage servicing rights was approximately \$1, 358, 000 .

\section*{(p) EARNINGS PER SHARE}

Basic earnings per share is computed by dividing net earnings available to common stockholders by the weighted average number of shares of common stock outstanding during the year. Diluted earnings per share is computed by dividing such net earnings by the weighted average number of common shares used to compute basic EPS plus the incremental amount of potential common stock determined by the treasury stock method. Previous period amounts are restated for the effect of stock dividends and splits.
(q) COMPREHENSIVE INCOME

Comprehensive income includes net income, as well as other changes in stockholders' equity that result from transactions and economic events other than those with stockholders. The Company's only significant element of other comprehensive income is unrealized gains and losses on available-for-sale securities.

\section*{(r) RECLASSIFICATIONS}

Certain reclassifications have been made to the 1999 and 1998 financial statements to conform to the 2000 presentation.

\section*{2. CASH ON HAND AND IN BANKS}

The subsidiary banks are required to maintain an average reserve balance with either the Federal Reserve Bank or in the form of cash on hand. The amount of this required reserve balance at December 31, 2000 was \$4,560,000

A comparison of the amortized cost and estimated fair value of the Company's investment securities is as follows at:

DECEMBER 31, 2000
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{Dollars in thousands} & \multirow[b]{2}{*}{Weighted Yield} & \multirow[b]{2}{*}{Amortized Cost} & \multicolumn{2}{|l|}{Gross Unrealized} & \multirow[t]{2}{*}{Estimated Fair Value} \\
\hline & & & ------ & Losses & \\
\hline \multicolumn{6}{|l|}{AVAILABLE-FOR-SALE} \\
\hline U.S. GOVERNMENT AND FEDERAL AGENCIES maturing within one year ................. & 5.05\% & 500 & -- & (3) & 497 \\
\hline maturing one year through five years & 6.33\% & 4,975 & 5 & (25) & 4,955 \\
\hline maturing five years through ten years & 6.92\% & 3, 050 & 24 & (11) & 3,063 \\
\hline maturing after ten years & 7.20\% & 1,070 & -- & (12) & 1,058 \\
\hline & 6.55\% & 9,595 & 29 & (51) & 9,573 \\
\hline \multicolumn{6}{|l|}{STATE AND LOCAL GOVERNMENTS AND OTHER ISSUES:} \\
\hline maturing one year through five years & 5.17\% & 1,635 & 41 & (1) & 1,675 \\
\hline maturing five years through ten years & 7.53\% & 4,047 & 34 & (99) & 3,982 \\
\hline maturing after ten years & 5.50\% & 54, 561 & 1,612 & (570) & 55,603 \\
\hline & 5.63\% & 60,843 & 1,688 & (689) & 61,842 \\
\hline MORTGAGE-BACKED SECURITIES & \(6.79 \%\) & 39,374 & 268 & (157) & 39,485 \\
\hline REAL ESTATE MORTGAGE INVESTMENT CONDUITS & \(6.94 \%\) & 101, 635 & 396 & (1, 043 ) & 100,988 \\
\hline TOTAL AVAILABLE FOR SALE SECURITIES & 6.52\% & 211,447 & 2,381 & (1,940) & 211,888 \\
\hline
\end{tabular}

DECEMBER 31, 1999


The book value of investment securities is as follows at:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{4}{|c|}{December 31, 1998} \\
\hline (dollars in thousands) & Held-t & o-Maturity & Available-for-Sale & Totals \\
\hline U.S. Government and Federal Agencies & \$ & 4,876 & 16,447 & 21,323 \\
\hline State and Local Governments and Other Issues & & 4,184 & 40,037 & 44,221 \\
\hline Mortgage-Backed Securities & & 280 & 25,738 & 26,018 \\
\hline Real Estate Mortgage Investment Conduits & & - & 27,813 & 27,813 \\
\hline & \$ & 9,340 & 110,035 & 119,375 \\
\hline
\end{tabular}

Maturities of securities do not reflect repricing opportunities present in adjustable rate securities, nor do they reflect expected shorter maturities based upon early prepayment of principal.

The Company has not entered into any interest rate swaps, options or futures contracts.

Gross proceeds from sales of investment securities for the years ended December 31, 2000, 1999, and 1998 were approximately \(\$ 19,253,000, \$ 10,770,000\) and \$10,476,000 respectively, resulting in gross gains of approximately \$127,000, \(\$ 72,000\) and \(\$ 65,000\) and gross losses of approximately \(\$ 76,000, \$ 49,000\) and \(\$ 3,000\), respectively.

At December 31, 2000, the Company had investment securities with carrying values of approximately \(\$ 73,616,000\) pledged as security for deposits of several local government units, securities sold under agreements to repurchase, and as collateral for treasury tax and loan borrowings.

The Real Estate Mortgage Investment Conduits are backed by the FNMA, GNMA, or FHLMC. At December 31, 2000 and 1999, the minority interest share of the unrealized gain (loss) was approximately \(\$ 6,000\) and ( \(\$ 22,000\) ), respectively.

\section*{4. LOANS RECEIVABLE}

The following is a summary of loans receivable at:
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|c|}{December 31,} \\
\hline (dollars in thousands) & 2000 & 1999 \\
\hline Residential first mortgage & \$ 224,631 & 219,482 \\
\hline Loans held for sale ...... & 7,058 & 5,896 \\
\hline Commercial real estate & 198,414 & 154,155 \\
\hline Commercial & 142,519 & 125,462 \\
\hline Consumer & 86,336 & 87,967 \\
\hline Home equity & 83,539 & 66,566 \\
\hline & 742,497 & 659,528 \\
\hline Net deferred loan fees, premiums and discounts & \((1,137)\) & (598) \\
\hline Allowance for loan losses & \((7,799)\) & \((6,722)\) \\
\hline & \$ 733,561 & 652,208 \\
\hline
\end{tabular}

The following is a summary of activity in allowance for losses on loans
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{Years ended December 31,} \\
\hline (dollars in thousands) & 2000 & 1999 & 1998 \\
\hline Balance, beginning of period & \$ 6,722 & 5,668 & 4,654 \\
\hline Net charge offs ........ & (787) & (669) & (721) \\
\hline Provision & 1,864 & 1,723 & 1,735 \\
\hline Balance, end of period & \$ 7,799 & 6,722 & 5,668 \\
\hline
\end{tabular}

The following is the allocation of allowance for loan losses and percentage of loans in each category at:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|l|}{DECEMBER 31, 2000} & \multicolumn{2}{|l|}{December 31, 1999} \\
\hline & AMOUNT & PERCENT OF OF LOANS IN CATEGORY & Amount & Percent of of loans in category \\
\hline \multicolumn{5}{|l|}{(dollars in thousands)} \\
\hline Residential first mortgage and loans held for sale & \$1,227 & 31. \(2 \%\) & \$1,174 & 34. \(2 \%\) \\
\hline Commercial real estate & 2,300 & 26.7\% & 1,526 & 23.4\% \\
\hline Other commercial & 2,586 & 19.2\% & 2,466 & 19.0\% \\
\hline Consumer loans & 983 & 11.6\% & 1,087 & 13.3\% \\
\hline Home equity & 703 & 11.3\% & 469 & 10.1\% \\
\hline & \$7,799 & 100.0\% & \$6,722 & 100.0\% \\
\hline & ====== & ===== & ===== & ===== \\
\hline
\end{tabular}

Substantially all of the Company's loans receivable are with customers within the Company's market area. Although the Company has a diversified loan portfolio, a substantial portion of its customers' ability to honor their contracts is dependent upon the economic performance in the Company's market areas.

Impaired loans for the years ended December 31, 2000, 1999, and 1998 were approximately \(\$ 1,154,000, \$ 1,463,000\), and \(\$ 1,570,000\), respectively, of which no impairment allowance was deemed necessary. The average recorded investment in impaired loans for the years ended December 31, 2000, 1999, and 1998 was approximately \(\$ 1,309,000, \$ 1,517,000\), and \(\$ 1,095,000\), respectively. Interest income that would have been recorded on impaired loans if such loans had been current for the entire period would have been approximately \(\$ 101,000, \$ 132,000\), and \$103,000 for the years ended December 31, 2000, 1999, and 1998, respectively. Interest income recognized on impaired loans for the years ended December 31, 2000, 1999, and 1998 was not significant.

The weighted average interest rate on loans was \(8.91 \%\) and \(8.53 \%\) at December 31, 2000 and 1999, respectively.

At December 31, 2000, 1999 and 1998 loans sold and serviced for others were \$146,534,000, \$159,451,000, and \$169,378,000, respectively

The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and letters of credit, and involve, to varying degrees, elements of credit risk. The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and conditional obligations as it does for on-balance-sheet instruments.

The Company had outstanding commitments as follows (in thousands):
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|r|}{December 31,} \\
\hline & 2000 & 1999 \\
\hline Loans and loans in process & \$111,141 & 74,315 \\
\hline Unused consumer lines of credit & 27,270 & 26,464 \\
\hline Letters of credit & 6,342 & 6,918 \\
\hline & \$144,753 & 107,697 \\
\hline
\end{tabular}

The following is a summary of accrued interest receivable (in thousands):
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|c|}{December 31,} \\
\hline & 2000 & 1999 \\
\hline Investment securities & \$1,953 & 1,896 \\
\hline Loans receivable & 4,684 & 3,715 \\
\hline & \$6,637 & 5,611 \\
\hline
\end{tabular}

The Company has entered into transactions with its executive officers, directors, significant shareholders, and their affiliates. The aggregate amount of loans to such related parties at December 31, 2000 was approximately \$13,372,000. During 2000, new loans to such related parties were approximately \$7,292,000 and repayments were approximately \$4,665,000.

\section*{5. PREMISES AND EQUIPMENT}

Premises and equipment consist of the following at:
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{December 31,} \\
\hline (dollars in thousands) & & 2000 & 1999 \\
\hline Land & \$ & 3,968 & 4,118 \\
\hline Office buildings and construction in progress & & 18,401 & 17,435 \\
\hline Furniture, fixtures and equipment & & 13,590 & 12, 291 \\
\hline Leasehold improvements & & 1,498 & 1,341 \\
\hline Accumulated depreciation & & \((12,441)\) & \((10,515)\) \\
\hline & & 25,016 & 24,670 \\
\hline
\end{tabular}

\section*{6. DEPOSITS}

Deposits consist of the following at

6. DEPOSITS...CONTINUED

At December 31, 2000, scheduled maturities of certificates of deposit are as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{(dollars in thousands)} & \multicolumn{6}{|c|}{Years ending December 31,} \\
\hline & TOTAL & 2001 & 2002 & 2003 & 2004 & Thereafter \\
\hline 4.00\% and lower & \$ 584 & 583 & 1 & -- & -- & -- \\
\hline 4.01\% to 5.00\% & 14,742 & 11,548 & 1,572 & 415 & 918 & 289 \\
\hline 5.01\% to 6.00\% & 57,997 & 47,272 & 7,766 & 1,838 & 564 & 557 \\
\hline 6.01\% to 7.00\% & 183,896 & 173,416 & 6,115 & 2,833 & 749 & 783 \\
\hline 7.01\% to 8.00\% & 7,416 & 6,285 & 120 & 613 & -- & 398 \\
\hline 8.01\% and higher & \$ 24 & 17 & 7 & -- & -- & -- \\
\hline & 264,659 & 239,121 & 15,581 & 5,699 & 2,231 & 2,027 \\
\hline
\end{tabular}

Interest expense on deposits is summarized as follows:
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{Years ended December 31,} \\
\hline (dollars in thousands) & 2000 & 1999 & 1998 \\
\hline NOW accounts & \$ 1, 068 & 1,064 & 1,428 \\
\hline Money market demand accounts & 7,447 & 5,304 & 4,458 \\
\hline Certificate accounts & 13,353 & 9,283 & 8,723 \\
\hline Savings accounts & 806 & 843 & 1,958 \\
\hline & \$22,674 & 16,494 & 16,567 \\
\hline
\end{tabular}

\section*{7. ADVANCES FROM FEDERAL HOME LOAN BANK OF SEATTLE}

Advances from the Federal Home Loan Bank of Seattle consist of the following:


These advances were collateralized by the Federal Home Loan Bank of Seattle stock held by the Company totaling approximately \(\$ 16,436,000\) and \(\$ 15,134,000\) at December 31, 2000 and 1999, respectively, and a blanket assignment of the Bank's unpledged qualifying real estate loans and investments. The total amount of advances available as of December 31, 2000 was approximately \(\$ 135,751,000\)

The weighted average interest rate on these advances was \(6.35 \%\) and \(5.25 \%\) at December 31, 2000 and 1999, respectively.

The Federal Home Loan Bank of Seattle holds callable options which may be exercised after a predetermined time, and quarterly thereafter. At December 31, 2000 advances totaling \(\$ 18,000,000\) with contractual maturity of 2008 and initial call dates of 2001 on \(\$ 3,000,000\) and 2003 on \(\$ 15,000,000\) were outstanding.
8. SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE AND OTHER BORROWED FUNDS

Securities sold under agreements to repurchase consist of the following at:
\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & & & B00K & MARKET \\
\hline & & WEIGHTED & VALUE OF & VALUE OF \\
\hline (dollars in thousands) & REPURCHASE & AVERAGE & UNDERLYING & UNDERLYING \\
\hline December 31, 2000 & AMOUNT & RATE & ASSETS & ASSETS \\
\hline \multicolumn{5}{|l|}{SECURITIES SOLD UNDER AGREEMENTS} \\
\hline TO REPURCHASE WITHIN: & & & & \\
\hline 1-30 DAYS & \$12,650 & 4.32\% & \$17,995 & 18,139 \\
\hline \(31-90\) days & 9,100 & 6.48\% & 12,945 & 13, 049 \\
\hline Greater than 90 days & 3,127 & 6.57\% & 4,448 & 4,484 \\
\hline & \$24, 877 & 5.39\% & \$35, 388 & 35,672 \\
\hline \multicolumn{5}{|l|}{December 31, 1999:} \\
\hline Securities sold under agreements & & & & \\
\hline to repurchase within: & & & & \\
\hline 1-30 days & \$13,765 & 4.38\% & \$19, 601 & 20,295 \\
\hline \(31-90\) days & 6, 001 & 4.81\% & 6,757 & 6,866 \\
\hline & \$19,766 & 4.51\% & \$26, 358 & 27,161 \\
\hline
\end{tabular}

The securities underlying agreements to repurchase entered into by the Company are for the same securities originally sold, and are held in a custody account by a third party. For the year ended December 31, 2000 and 1999 securities sold under agreements to repurchase averaged approximately \(\$ 19,052,000\) and \(\$ 28,605,000\), respectively, and the maximum outstanding at any month end during the year was approximately \(\$ 24,877,000\) and \(\$ 53,791,000\), respectively

In 1996 the Company entered into the treasury tax and loan account note option program, which provides short term funding with no fixed maturity date up to \(\$ 12,850,000\) at federal funds rates minus 25 basis points. At December 31, 2000 and 1999 the outstanding balance under this program was approximately \(\$ 4,302,000\) and \(\$ 5,778,000\). The borrowings are secured with investment securities with a par value of approximately \(\$ 20,363,000\) and a market value of approximately \(\$ 20,487,000\). For the year ended December 31, 2000, the maximum outstanding at any month end was approximately \(\$ 9,426,000\) and the average balance was approximately \$3,236,000.

Other borrowed funds also includes federal funds purchased of \(\$ 0\) and \(\$ 720,000\) at December 31, 2000 and 1999, respectively.

\section*{9. SUBORDINATED DEBENTURES}

During 1999, the Company assumed Big Sky's subordinated convertible debentures as part of the merger transaction. The outstanding balance at December 31, 2000 and 1999 was \(\$ 350,000\). The debentures are due December 31, 2001. The interest rate is 7.5 percent, payable quarterly. The debentures may be prepaid at any time by the Company, subject to approval by the FDIC and the Company's primary regulator, and are convertible at the rate of one share of Company stock for each \(\$ 10.60\) of principal value, or an equivalent of 33,025 shares.

The Federal Reserve Board has adopted capital adequacy guidelines pursuant to which it assesses the adequacy of capital in supervising a bank holding company. The following table illustrates the Federal Reserve Board's adequacy guidelines and the Company's compliance with those guidelines as of December 31, 2000:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|c|}{Actual} & \multicolumn{2}{|l|}{Minimum capital requirement} & \multicolumn{2}{|l|}{Well capitalized requirement} \\
\hline & Amount & Ratio & Amount & Ratio & Amount & Ratio \\
\hline \multicolumn{7}{|l|}{Tier 1 (core) capital to risk weighted assets} \\
\hline Consolidated & 91,263 & 12.31\% & 29,659 & 4.00\% & 44,489 & 6.00\% \\
\hline Glacier & 37,328 & 13.45\% & 11,099 & 4.00\% & 16,648 & 6.00\% \\
\hline Whitefish & 4,974 & 11.97\% & 1,663 & 4.00\% & 2,494 & 6.00\% \\
\hline Eureka & 3,350 & 16.42\% & 816 & 4.00\% & 1,224 & 6.00\% \\
\hline First Security & 18,099 & 9.98\% & 7,254 & 4.00\% & 10,881 & 6.00\% \\
\hline Big Sky & 6,223 & 9.68\% & 2,572 & 4.00\% & 3,858 & 6.00\% \\
\hline Valley & 7,598 & 12.41\% & 2,448 & 4.00\% & 3,673 & 6.00\% \\
\hline Mountain West & 9,797 & 11.12\% & 3,523 & 4.00\% & 5,285 & 6.00\% \\
\hline \multicolumn{7}{|l|}{Tier 2 (total) capital to risk weighted assets} \\
\hline Consolidated & 99,062 & 13.36\% & 59,319 & 8.00\% & 74,149 & 10.00\% \\
\hline Glacier & 39,897 & 14.38\% & 22,198 & 8.00\% & 27,747 & 10.00\% \\
\hline Whitefish & 5,477 & 13.18\% & 3,325 & 8.00\% & 4,157 & 10.00\% \\
\hline Eureka & 3,606 & 17.67\% & 1,632 & 8.00\% & 2,041 & 10.00\% \\
\hline First Security & 20,229 & 11.15\% & 14,508 & 8.00\% & 18,135 & 10.00\% \\
\hline Big Sky & 6,951 & 10.81\% & 5,144 & 8.00\% & 6,430 & 10.00\% \\
\hline Valley & 8,293 & 13.55\% & 4,897 & 8.00\% & 6,121 & 10.00\% \\
\hline Mountain West & 10,737 & 12.19\% & 7,046 & 8.00\% & 8,808 & 10.00\% \\
\hline \multicolumn{7}{|l|}{Leverage capital to total average assets} \\
\hline Consolidated & 91,263 & 8.72\% & 41,853 & 4.00\% & 52,317 & 5.00\% \\
\hline Glacier & 37,328 & 8.08\% & 18,471 & 4.00\% & 23,088 & 5.00\% \\
\hline Whitefish & 4,974 & 8.90\% & 2,235 & 4.00\% & 2,794 & 5.00\% \\
\hline Eureka & 3,350 & 10.84\% & 1,236 & 4.00\% & 1,545 & 5.00\% \\
\hline First Security & 18,099 & 8.64\% & 8,376 & 4.00\% & 10,470 & 5.00\% \\
\hline Big Sky & 6,223 & 8.28\% & 3, 005 & 4.00\% & 3,756 & 5.00\% \\
\hline Valley & 7,598 & 8.66\% & 3,509 & 4.00\% & 4,387 & 5.00\% \\
\hline Mountain West & 9,797 & 8.11\% & 4,832 & 4.00\% & 6,040 & 5.00\% \\
\hline
\end{tabular}

The following table illustrates the Federal Reserve Board's adequacy guidelines and the Company's compliance with those guidelines as of December 31, 1999:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|c|}{Actual} & \multicolumn{2}{|l|}{Minimum capital requirement} & \multicolumn{2}{|l|}{Well capitalized requirement} \\
\hline & Amount & Ratio & Amount & Ratio & Amount & Ratio \\
\hline \multicolumn{7}{|l|}{Tier 1 (core) capital to risk weighted assets} \\
\hline Consolidated & 83,678 & 13.23\% & 25,290 & 4.00\% & 37,935 & 6.00\% \\
\hline Glacier & 33,645 & 13.58\% & 9,913 & 4.00\% & 14,870 & 6.00\% \\
\hline Whitefish & 4,934 & 13.49\% & 1,462 & 4.00\% & 2,194 & 6.00\% \\
\hline Eureka & 3,339 & 19.45\% & 687 & 4.00\% & 1,030 & 6.00\% \\
\hline First Security & 16,456 & 9.73\% & 6,764 & 4.00\% & 10,146 & 6.00\% \\
\hline Big Sky ...... & 5,716 & 11.35\% & 2,015 & 4.00\% & 3, 023 & 6.00\% \\
\hline Valley & 7,376 & 12.59\% & 2,344 & 4.00\% & 3,516 & 6.00\% \\
\hline Mountain West & 6,542 & 10.40\% & 2,515 & 4.00\% & 3,773 & 6.00\% \\
\hline \multicolumn{7}{|l|}{Tier 2 (total) capital to risk weighted assets} \\
\hline Consolidated & 90,400 & 14.30\% & 50,581 & 8.00\% & 63,226 & 10.00\% \\
\hline Glacier & 35,898 & 14.48\% & 19,827 & 8.00\% & 24,784 & 10.00\% \\
\hline Whitefish & 5,313 & 14.53\% & 2,925 & 8.00\% & 3,656 & 10.00\% \\
\hline Eureka & 3,555 & 20.70\% & 1,374 & 8.00\% & 1,717 & 10.00\% \\
\hline First Security & 18,549 & 10.97\% & 13,527 & 8.00\% & 16,909 & 10.00\% \\
\hline Big Sky & 6,335 & 12.58\% & 4, 030 & 8.00\% & 5,038 & 10.00\% \\
\hline Valley. & 7,953 & 13.57\% & 4,688 & 8.00\% & 5,860 & 10.00\% \\
\hline Mountain West & 7,196 & 11.44\% & 5,031 & 8.00\% & 6,289 & 10.00\% \\
\hline \multicolumn{7}{|l|}{Leverage capital to total average assets} \\
\hline  & 83,678 & 9.59\% & 34,893 & 4.00\% & 43,616 & 5.00\% \\
\hline Glacier & 33,645 & 7.58\% & 17,758 & 4.00\% & 22,198 & 5.00\% \\
\hline Whitefish & 4,934 & 9.86\% & 2,001 & 4.00\% & 2,501 & 5.00\% \\
\hline Eureka & 3,339 & 12.03\% & 1,110 & 4.00\% & 1,388 & 5.00\% \\
\hline First Security & 16,456 & 8.62\% & 7,640 & 4.00\% & 9,550 & 5.00\% \\
\hline Big Sky & 5,716 & 9.15\% & 2,498 & 4.00\% & 3,123 & 5.00\% \\
\hline Valley & 7,376 & 8.95\% & 3,295 & 4.00\% & 4,119 & 5.00\% \\
\hline Mountain West & 6,542 & 7.60\% & 3,443 & 4.00\% & 4,304 & 5.00\% \\
\hline
\end{tabular}

The Federal Deposit Insurance Corporation Improvement Act generally restricts a depository institution from making any capital distribution (including payment of a dividend) or paying any management fee to its holding Company if the institution would thereafter be capitalized at less than \(8 \%\) of total risk-based capital, \(4 \%\) of Tier I capital, or a \(4 \%\) leverage ratio. At December 31, 2000, the subsidiary banks' capital measures exceed the highest supervisory threshold, which requires total Tier II capital of at least \(10 \%\), Tier I capital of at least \(6 \%\), and a leverage ratio of at least \(5 \%\). Each of the subsidiaries was considered well capitalized by the respective regulator as of December 31, 2000

The following is a summary of consolidated income tax expense for:
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{Years ended December 31,} \\
\hline (dollars in thousands) & 2000 & 1999 & 1998 \\
\hline \multicolumn{4}{|l|}{Current:} \\
\hline Federal & \$ 6,259 & 5,675 & 5,546 \\
\hline State & 1,460 & 1,254 & 1,227 \\
\hline Total current tax expense & 7,719 & 6,929 & 6,773 \\
\hline \multicolumn{4}{|l|}{Deferred:} \\
\hline Federal & (74) & (164) & (127) \\
\hline State & (65) & (43) & 28 \\
\hline Total deferred tax benefit & (139) & (207) & (99) \\
\hline Total income tax expense & \$ 7,580 & 6,722 & 6,674 \\
\hline
\end{tabular}

Federal and state income tax expense differs from that computed at the federal statutory corporate tax rate as follows for:
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{Years ended December 31,} \\
\hline & 2000 & 1999 & 1998 \\
\hline Federal statutory rate & 35.0\% & 35.0\% & 35.0\% \\
\hline State taxes, net of federal income tax benefit & 4.2\% & 4.1\% & 4.5\% \\
\hline Other, net & -4.1\% & -3.9\% & -2.5\% \\
\hline & 35.1\% & 35. \(2 \%\) & 37.0\% \\
\hline
\end{tabular}

Tax exempt interest for the years ended December 31, 2000, 1999 and 1998 was approximately \(\$ 2,816,000\), \(\$ 2,301,000\), and \(\$ 1,604,000\), respectively.

The tax effect of temporary differences which give rise to a significant portion of deferred tax assets and deferred tax liabilities are as follows:
\begin{tabular}{|c|c|c|}
\hline & \multicolumn{2}{|l|}{December 31,} \\
\hline (dollars in thousands) & 2000 & 1999 \\
\hline \multicolumn{3}{|l|}{Deferred tax assets:} \\
\hline Allowance for losses on loans & \$ 3,270 & 2,826 \\
\hline Available-for-sale securities fair value adjustment & -- & 3,501 \\
\hline Other & 440 & 540 \\
\hline Total gross deferred tax assets & 3,710 & 6,867 \\
\hline \multicolumn{3}{|l|}{Deferred tax liabilities:} \\
\hline Federal Home Loan Bank stock dividends & \((2,678)\) & \((2,247)\) \\
\hline Fixed assets, due to differences in depreciation & (823) & (665) \\
\hline Tax bad debt reserve in excess of base-year reserve & (200) & (418) \\
\hline Available-for-sale securities fair value adjustment & (175) & -- \\
\hline Basis difference from acquisitions & (181) & (186) \\
\hline Other & (231) & (392) \\
\hline Total gross deferred tax liabilities & \((4,288)\) & \((3,908)\) \\
\hline Net deferred tax asset (liability) & \$ (578) & 2,959 \\
\hline
\end{tabular}

There is no valuation allowance at December 31, 2000 and 1999 because management believes that it is more likely than not that the Company's deferred tax assets will be realized by offsetting future taxable income from reversing taxable temporary differences and anticipated future taxable income.

Retained earnings at December 31, 2000 includes approximately \(\$ 3,600,000\) for which no provision for Federal income tax has been made. This amount represents the base year bad debt reserve which is essentially an allocation of earnings to pre-1988 bad debt deductions for income tax purposes only. This amount is treated as a permanent difference and deferred taxes are not recognized unless it appears that this reserve will be reduced and thereby result in taxable income in the foreseeable future. The Company is not currently contemplating any changes in its business or operations which would result in a recapture of this federal bad debt reserve into taxable income.

\section*{12. EMPLOYEE BENEFIT PLANS}

The Company has a noncontributory defined contribution retirement plan covering substantially all employees. The Company follows the policy of funding retirement plan contributions as accrued. The total retirement plan expense for the years ended December 31, 2000, 1999, and 1998 was approximately \(\$ 1,058,000\), \(\$ 791,000\) and \(\$ 552,000\) respectively.

The Company also has an employees' savings plan. The plan allows eligible employees to contribute up to \(10 \%\) of their monthly salaries. The Company matches an amount equal to \(50 \%\) of the employee's contribution, up to \(6 \%\) of the employee's total pay. Participants are at all times fully vested in all contributions. The Company's contribution to the savings plan for the years ended December 31, 2000, 1999 and 1998 was approximately \(\$ 331,000, \$ 288,000\), and \$256,000, respectively

The Company has a Supplemental Executive Retirement Plan (SERP) which provides retirement benefits at the savings and retirement plan levels, for amounts that are limited by IRS regulations under those plans. The Company's contribution to the SERP for the years ended December 31, 2000, 1999 and 1998 was approximately \$18,000, \$10,000, and \$26,000, respectively.

The Company has a non-funded deferred compensation plan for directors and senior officers. The plan provides for the deferral of cash payments of up to \(25 \%\) of a participants' salary, and for \(100 \%\) of bonuses and directors fees, at the election of the participant. The total amount deferred was approximately \(\$ 34,000, \$ 43,000, \$ 52,000\), for the years ending December 31, 2000, 1999, and 1998, respectively. The participant receives an earnings credit at a one year certificate of deposit rate, or at the total return rate on Company stock, on the amount deferred, as elected by the participant at the time of the deferral election. The total earnings (losses) for the years ended 2000, 1999, and 1998 were approximately \((\$ 24,000),(\$ 33,000)\), and \(\$ 12,000\), respectively.

The Company has entered into employment contracts with nine senior officers that provide benefits under certain conditions following a change in control of the Company.

The following table sets forth the computation of basic and diluted earnings per share:
\begin{tabular}{|c|c|c|c|}
\hline & \multicolumn{3}{|c|}{For the Years Ended December 31,} \\
\hline & 2000 & 1999 & 1998 \\
\hline \multicolumn{4}{|l|}{Net earnings available to common} \\
\hline stockholders, basic & \$14,003,000 & 12,352,000 & 11,375, 000 \\
\hline After tax effect of interest on convertible subordinated debentures ... & 16,000 & 16,000 & 16,000 \\
\hline \multicolumn{4}{|l|}{Net earnings available to common} \\
\hline stockholders, diluted & \$14,019,000 & 12,368, 000 & 11,391, 000 \\
\hline Average outstanding shares - basic & 11,440,391 & 11,392,861 & 11,146,948 \\
\hline Add: Dilutive stock options & 70,730 & 174,183 & 219,551 \\
\hline Convertible subordinated debentures & 33,025 & 33,025 & 33,025 \\
\hline Average outstanding shares - diluted & 11,544,146 & 11,600,069 & 11,399,524 \\
\hline Basic earnings per share & \$ 1.22 & 1.08 & 1.02 \\
\hline Diluted earnings per share & \$ 1.21 & 1.07 & 1.00 \\
\hline
\end{tabular}

There were approximately 510,000 and 351,000 option shares in 2000 and 1999, respectively, that were not included because the option exercise price exceeded the market value. All option shares were included as dilutive stock options in 1998.

\section*{14. STOCK OPTION PLANS}

During fiscal 1984, an Incentive Stock Option Plan was approved which provided for the grant of options limited to 168,750 shares to certain full time employees of the Company. In the year ended June 30, 1990, additional Stock Option Plans were approved which provided for the grant of options limited to 29,445 shares to outside Directors and 166,860 shares to certain full time employees of the Company. In the year ended December 31, 1994 a Stock Option Plan was approved which provided for the grant of options to outside Directors of the Company, limited to 50,000 shares. In the year ended December 31, 1995 a Stock Option Plan was approved which provided for the grant of options limited to 279,768 shares to certain full-time employees of the Company. In April 1999 the Directors 1994 Stock Option Plan, and the Employees 1995 Stock Option Plan, were amended to provide 100,000 and 600,000 additional shares for the Directors and Employees Plans, respectively. The option price at which the Company's common stock may be purchased upon exercise of options granted under the plans must be at least equal to the per share market value of such stock at the date the option is granted. The 1984 plan also contains provisions permitting the optionee, with the approval of the Company, to surrender his or her options for cancellation and receive cash or common stock equal to the difference between the exercise price and the then fair market value of the shares on the date of surrender (cash-less exercise).

The fiscal 1990 and 1995 plans also contain provisions authorizing the grant of limited stock rights, which permit the optionee, upon a change in control of the Company, to surrender his or her options for cancellation and receive cash or common stock equal to the difference between the exercise price and the fair market value of the shares on the date of the grant. All option shares are adjusted for stock splits and stock dividends. The term of the options may not exceed five years from the date the options are
granted. The employee options vest over a period of two years and the director options vest over a period of six months.

At December 31, 2000, total shares available for option grants to employees and directors are 736,634. Changes in shares granted for stock options for the years ended December 31, 2000, 1999, and 1998, are summarized as follows:
\begin{tabular}{|c|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{3}{|l|}{Options outstanding} & \multicolumn{3}{|l|}{Options exercisable} \\
\hline & \multicolumn{3}{|l|}{\begin{tabular}{cc} 
& Weighted \\
average \\
Shares \(\quad\) exercise price
\end{tabular}} & Shares & \multicolumn{2}{|l|}{Weighted average exercise price} \\
\hline Balance, December 31, 1997 & 534,759 & \$ & 12.33 & 234,338 & \$ & 10.32 \\
\hline Canceled & \((16,738)\) & & (13.51) & \((8,388)\) & & (10.97) \\
\hline Granted & 170,957 & & 22.10 & 31,860 & & 13.75 \\
\hline Became exercisable & & & & 132,885 & & 11.31 \\
\hline Three for two stock split & 58,939 & & & 40,985 & & \\
\hline Exercised & \((153,459)\) & & (10.26) & \((153,459)\) & & (10.26) \\
\hline Balance, December 31, 1998 & 594,458 & \$ & 14.40 & 278,221 & & 10.36 \\
\hline Canceled & \((43,439)\) & & (18.57) & \((2,631)\) & & (11.74) \\
\hline Granted & 217,573 & & 22.27 & 10,620 & & 16.95 \\
\hline Became exercisable & & & & 197,139 & & 16.01 \\
\hline Stock dividend & 55,913 & & & 32,042 & & \\
\hline Exercised & \((113,049)\) & & (11.58) & \((113,049)\) & & (11.58) \\
\hline Balance, December 31, 1999 & 711,456 & \$ & 15.85 & 402,342 & & 12.41 \\
\hline Canceled & \((12,687)\) & & (15.42) & \((28,889)\) & & (16.77) \\
\hline Granted & 145,818 & & 15.27 & & & \\
\hline Became exercisable & & & & 161,852 & & 17.81 \\
\hline Stock dividend & 54,887 & & & 60,210 & & \\
\hline Exercised & \((14,161)\) & & (9.47) & \((14,161)\) & & (9.47) \\
\hline Balance, December 31, 2000 & 885,313 & \$ & 14.34 & 581,354 & & 13.13 \\
\hline
\end{tabular}

The range of exercise prices on options outstanding at December 31, 2000 is as follows:


The options exercised during the year ended December 31, 2000 were at prices from \$7.00 to \$13.24.

The per share weighted-average fair value of stock options granted during 2000, 1999 and 1998 was \(\$ 2.47\), \(\$ 5.04\), and \(\$ 4.76\), respectively, on the date of grant using the Black Scholes option-pricing model with the following assumptions: 2000 - expected dividend yield of \(4.6 \%\), risk-free interest rate of \(4.98 \%\), volatility ratio of 25\%, and expected life of 4.8 years: 1999 - expected dividend yield of \(3.3 \%\), risk-free interest rate of \(6.2 \%\), volatility ratio of \(23 \%\), and expected life of 4.8 years: 1998 - expected dividend yield of \(2.5 \%\), risk-free interest rate \(4.6 \%\), volatility ratio \(22 \%\), and expected life of 4.8 years.

The exercise price of all options granted has been equal to the fair market value of the underlying stock at the date of grant and, accordingly, no compensation cost has been recognized for its stock options in the financial statements. Had the Company determined compensation cost based on the fair value of the option itself at the grant date for its stock options under SFAS No. 123, the Company's net income would have been reduced to the pro forma amounts indicated below:
\begin{tabular}{|c|c|c|c|c|c|}
\hline & & \multicolumn{2}{|r|}{2000} & 1999 & 1998 \\
\hline \multirow[t]{2}{*}{Net earnings (in thousands) :} & As reported & \multirow[t]{2}{*}{\$} & 14,003 & 12,352 & 11,375 \\
\hline & Pro forma & & 13,379 & 11,463 & 10,724 \\
\hline \multirow[t]{2}{*}{Basic earnings per share:} & \multirow[t]{2}{*}{As reported Pro forma} & & 1.22 & 1.08 & 1.02 \\
\hline & & & 1.17 & 1.00 & 0.96 \\
\hline \multirow[t]{2}{*}{Diluted earnings per share:} & \multirow[t]{2}{*}{As reported Pro forma} & & 1.21 & 1.07 & 1.00 \\
\hline & & & 1.16 & 0.99 & 0.94 \\
\hline
\end{tabular}

The following condensed financial information is the unconsolidated (parent company only) information for Glacier Bancorp, Inc.:

\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{STATEMENTS OF CASH FLOWS (dollars in thousands)} & \multicolumn{4}{|c|}{Years ended December 31,} \\
\hline & \multicolumn{2}{|r|}{2000} & 1999 & 1998 \\
\hline \multicolumn{5}{|l|}{Operating Activities} \\
\hline Net earnings & & 14,003 & 12,352 & 11,375 \\
\hline \multicolumn{5}{|l|}{Adjustments to reconcile net earnings to net cash provided by operating activities:} \\
\hline Goodwill amortization & & 243 & 242 & 165 \\
\hline Gain on sale of investments available-for-sale & & (11) & -- & (8) \\
\hline Equity in undistributed earnings of subsidiaries & & \((6,092)\) & \((4,517)\) & \((6,561)\) \\
\hline Net increase in other assets and other liabilities & & 321 & 375 & 1,179 \\
\hline Net cash provided by operating activities & & 8,464 & 8,452 & 6,150 \\
\hline \multicolumn{5}{|l|}{Investing activities} \\
\hline Purchases of investment securities available-for-sale & & -- & (103) & (198) \\
\hline Proceeds from sales, maturities and prepayments of securities available-for-sale & & 702 & 3 & 59 \\
\hline Proceeds from maturities of securities held-to-maturity & & -- & -- & 3 \\
\hline Equity contribution to subsidiary & & \((2,200)\) & \((2,500)\) & -- \\
\hline Net addition of premises and equipment & & (480) & \((1,510)\) & \((1,399)\) \\
\hline Acquisition of minority interest & & -- & & (236) \\
\hline Net cash used by investing activities & & \((1,978)\) & \((4,110)\) & \((1,771)\) \\
\hline \multicolumn{5}{|l|}{Financing activities} \\
\hline Proceeds from exercise of stock options and other stock issued & & 101 & 1,073 & 1,573 \\
\hline Principal reductions on notes payable & & & & (216) \\
\hline Cash dividends paid to stockholders & & \((6,904)\) & \((5,923)\) & \((4,327)\) \\
\hline Net cash used by financing activities & & \((6,803)\) & \((4,850)\) & \((2,970)\) \\
\hline Net increase (decrease) in cash and cash equivalents & & (317) & (508) & 1,409 \\
\hline Cash and cash equivalents at beginning of year & & 2,577 & 3,085 & 1,676 \\
\hline Cash and cash equivalents at end of year & & 2,260 & 2,577 & 3,085 \\
\hline
\end{tabular}
16. UNAUDITED QUARTERLY FINANCIAL DATA

Summarized unaudited quarterly financial data is as follows (in thousands except per share amounts):
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{5}{|c|}{QUARTERS ENDED} \\
\hline & \multicolumn{2}{|l|}{MARCH 31, 2000} & JUNE 30, 2000 & SEPT. 30, 2000 & DEC. 31, 2000 \\
\hline Interest income & \$ & 18,246 & 19,293 & 20,400 & 20,898 \\
\hline Interest expense & & 8,345 & 9,134 & 9,881 & 9,997 \\
\hline Net interest income & & 9,901 & 10,159 & 10,519 & 10, 901 \\
\hline Provision for loan loss & & 487 & 505 & 491 & 381 \\
\hline Net income before income taxes & & 4,979 & 4,983 & 6,137 & 5,485 \\
\hline Net earnings & & 3,228 & 3,192 & 3,853 & 3,730 \\
\hline Basic earnings per share [1] & & 0.28 & 0.28 & 0.34 & 0.32 \\
\hline Diluted earnings per share [1] & & 0.28 & 0.28 & 0.33 & 0.32 \\
\hline Dividends per share [1] & & 0.14 & 0.15 & 0.15 & 0.15 \\
\hline Market range high-low [1] & & -\$11.25 & \$14.44-\$11.00 & \$13.38-\$11.00 & \$13.31-\$11.00 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{5}{|c|}{Quarters Ended} \\
\hline & & arch 31, 1999 & June 30, 1999 & Sept. 30, 1999 & Dec. 31, 1999 \\
\hline Interest income & \$ & 14,398 & 15,476 & 16,849 & 17,996 \\
\hline Interest expense & & 5,973 & 6,470 & 7,260 & 7,932 \\
\hline Net interest income & & 8,425 & 9,006 & 9,589 & 10,064 \\
\hline Provision for loan loss & & 359 & 410 & 478 & 476 \\
\hline Net income before income taxes & & 4,540 & 4,742 & 5,099 & 4,693 \\
\hline Net earnings & & 2,969 & 3,088 & 3,266 & 3,029 \\
\hline Basic earnings per share[1] & & 0.26 & 0.27 & 0.28 & 0.26 \\
\hline Diluted earnings per share[1] & & 0.25 & 0.26 & 0.28 & 0.26 \\
\hline Dividends per share[1] & & 0.13 & 0.14 & 0.14 & 0.18 [2] \\
\hline Market range high-low[1] & & \$19.84-\$15.50 & \$22.17-\$15.70 & \$21.71-\$13.87 & \$17.05-\$13.53 \\
\hline
\end{tabular}
[1] Per share amounts adjusted to reflect effect of \(10 \%\) stock dividend.
[2] Special dividend was paid at \(\$ 0.5\) per share.
17. FAIR VALUE OF FINANCIAL INSTRUMENTS

Financial instruments have been defined to generally mean cash or a contract that implies an obligation to deliver cash or another financial instrument to another entity. For purposes of the Company's Consolidated Statement of Financial Condition, this includes the following items:
\begin{tabular}{|c|c|c|c|c|}
\hline & \multicolumn{2}{|c|}{2000} & \multicolumn{2}{|c|}{1999} \\
\hline (dollars in thousands) & AMOUNT & FAIR VALUE & Amount & Fair Value \\
\hline \multicolumn{5}{|l|}{Financial Assets:} \\
\hline Cash & \$ 41,456 & 41,456 & 50,590 & 50,590 \\
\hline Federal funds sold & -- & -- & 64 & 64 \\
\hline Interest bearing cash deposits & 10,330 & 10,330 & 1,711 & 1,711 \\
\hline Investment securities & 71,415 & 71,415 & 62,060 & 62,060 \\
\hline Mortgage-backed securities & 140,473 & 140,473 & 147, 252 & 147, 252 \\
\hline Loans & 733,561 & 728,511 & 652,208 & 641,499 \\
\hline FHLB and Federal Reserve Bank stock & 18,098 & 18,098 & 16,601 & 16,601 \\
\hline \multicolumn{5}{|l|}{Financial Liabilities:} \\
\hline Deposits & \$720, 570 & 721,217 & 644,106 & 646,778 \\
\hline Advances from the FHLB of Seattle & 196,791 & 198,195 & 208,650 & 204,681 \\
\hline Repurchase agreements and other borrowed funds & 29,529 & 29,529 & 26,614 & 26,614 \\
\hline
\end{tabular}

Financial assets and financial liabilities other than securities are not traded in active markets. The above estimates of fair value require subjective judgments and are approximate. Changes in the following methodologies and assumptions could significantly affect the estimates. These estimates may also vary significantly from the amounts that could be realized in actual transactions

Financial Assets - The estimated fair value approximates the book value of cash, federal funds sold and interest bearing cash deposits. For investment and mortgage-backed securities, the fair value is based on quoted market prices. The fair value of loans is estimated by discounting future cash flows using current rates at which similar loans would be made. The fair value of FHLB and Federal Reserve Bank stock approximates the book value.

Financial Liabilities - The estimated fair value of demand and savings deposits approximates the book value since rates are periodically adjusted to market rates. Certificates of deposit fair value is estimated by discounting the future cash flows using current rates for similar deposits. Advances from the FHLB of Seattle fair value is estimated by discounting future cash flows using current rates for advances with similar weighted average maturities. Repurchase agreements and other borrowed funds have variable interest rates, or are short term, so fair value approximates book value.

Off-balance sheet financial instruments - Commitments to extend credit and letters of credit represent the principal categories of off-balance sheet financial instruments. Rates for these commitments are set at time of loan closing, so no adjustment is necessary to reflect these commitments at market value. See Note 4 to consolidated financial statements.

\section*{18. CONTINGENCIES AND COMMITMENTS}

The company leases certain land, premises and equipment from third parties under operating leases. Total rent expense for the year ended December 31, 2000, 1999, and 1998 was approximately \(\$ 462,000\), \(\$ 352,000\), and \(\$ 306,000\), respectively. The total future minimum rental commitments required under operating leases that have initial or remaining noncancelable lease terms in excess of one year at December 31, 2000 are as follows:
\begin{tabular}{|c|c|}
\hline Years ended December 31, & Amount \\
\hline 2001 & \$ 529 \\
\hline 2002 & 427 \\
\hline 2003 & 257 \\
\hline 2004 & 188 \\
\hline 2005 & 124 \\
\hline Thereafter & 445 \\
\hline Total minimum future rental expense & \$1,970 \\
\hline
\end{tabular}

The Company is a defendant in legal proceedings arising in the normal course of business. In the opinion of management, the disposition of pending litigation will not have a material effect on the Company's consolidated financial position, results of operations or liquidity.

\section*{19. BUSINESS COMBINATIONS}

On August 31, 1998, the Company issued 536,154 shares of common stock in exchange for all of the outstanding stock of HUB Financial Corporation (HUB), parent company of Valley Bank of Helena (Valley). As a result of this transaction, the Company acquired the majority interest, 86.5\%, of Valley. This business combination has been accounted for as a pooling-of interests combination, and, accordingly, the consolidated financial statements for periods prior to the combination have been restated to include the accounts and results of operations of HUB.

Also on August 31, 1998, the Company issued 83,761 shares of common stock valued at \(\$ 2,199\) in exchange for the minority interest of \(13.5 \%\) of Valley. This business combination has been accounted for as a purchase and, accordingly, the consolidated statement of operations for the year ended December 31, 1998 includes the results of operations related to this minority interest commencing August 31, 1998 and the proportional interest of the net assets acquired have been restated to estimated fair value.

On January 18, 1999, the Company issued 227,707 shares of common stock in exchange for all of the outstanding stock of Big Sky Western Bank. This business combination has been accounted for as a pooling-of-interests combination and, accordingly, the consolidated financial statements for periods prior
to the combination have been restated to include the accounts and results of operations of Big Sky Western Bank.

On February 4, 2000, the Company issued 844,257 shares of common stock in exchange for all of the outstanding stock of Mountain West Bank. This business combination has been accounted for as a pooling-of-interests combination, and accordingly, the consolidated financial statements for the periods prior to the combination have been restated to include the accounts and results of operations of Mountain West Bank.

Prior to the combination Mountain West Bank's fiscal year ended on March 31. In recording the pooling-of-interests combination, Mountain West Bank's financial statements for the twelve months ended

December 31, 1999, were combined with the Company's financial statements for the same period. For the December 31, 1998 financial statements Mountain West Bank's March 31, 1999 financial statements were combined with the Company's December 31, 1998 financial statements. An adjustment of \(\$ 75,000\) has been made to stockholders' equity as of December 31, 1999, to eliminate the effect of including Mountain West Bank's results of operation for the three months ended March 31, 1999, in both the years ended December 31, 1999 and 1998. The results of operations previously reported by the separate companies and the combined amounts presented in the accompanying consolidated financial statements are summarized below (in thousands):
\begin{tabular}{|c|c|c|}
\hline \multirow[t]{2}{*}{} & \multicolumn{2}{|c|}{Years ended December 31} \\
\hline & 1999 & 1998 \\
\hline \multicolumn{3}{|l|}{Revenue of:} \\
\hline Glacier Bancorp, Inc. .. & \$69,985 & 65,680 \\
\hline Mountain West Bank & 7,543 & 6,744 \\
\hline Combined & \$77,528 & 72,424 \\
\hline \multicolumn{3}{|l|}{Net earnings of:} \\
\hline Glacier Bancorp, Inc. . & \$12,179 & 10,915 \\
\hline Mountain West Bank & 173 & 460 \\
\hline Combined & \$12,352 & 11,375 \\
\hline
\end{tabular}

\section*{20. BRANCH ACQUISITIONS}

On October 8, 1999, the Company, through its largest subsidiary Glacier Bank, acquired the two Butte, Montana offices of Washington Mutual Bank with approximately \(\$ 73,000,000\) in deposits. This acquisition was accounted for as a purchase and accordingly, the consolidated statement of operations for the year ended December 31, 1999 includes the results of these branch operations from the date of purchase. The premium paid of \(\$ 4,767,000\) included a core deposit intangible of approximately \(\$ 1,797,000\) and goodwill of approximately \(\$ 2,970,000\).

\section*{1. OPERATING SEGMENT INFORMATION}

FASB Statement 131, Financial Reporting for Segments of a Business Enterprise, requires that a public business enterprise report financial and descriptive information about its reportable operating segments. According to the statement, operating segments are defined as components of an enterprise about which separate financial information is available that is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance.

The Company evaluates segment performance internally based on individual bank charter, and thus the operating segments are so defined. All segments, except for the segment defined as "other," are based
on commercial banking operations. The operating segment defined as "other" includes the Parent company, smaller nonbank operating units, and eliminations of transactions between segments.

The accounting policies of the individual operating segments are the same as those of the Company described in note 1 . Transactions between operating segments are primarily conducted at fair value, resulting in profits that are eliminated for reporting consolidated results of operations. Expenses for centrally provided services are allocated based on the estimated usage of those services.

The following is a summary of selected operating segment information for the years ended and as of December 31, 2000, 1999, and 1998 (in thousands):

Operating Segments information
(Dollars in thousands)

\begin{tabular}{lrrrrr} 
\\
2000 & \multicolumn{4}{c}{\begin{tabular}{l} 
Mountain \\
West
\end{tabular}} & Other
\end{tabular} Consolidated
\begin{tabular}{|c|c|c|c|c|}
\hline intangibles & 0 & 0 & 242 & 559 \\
\hline Other noninterest expense & 2,527 & 5,153 & 863 & 30,707 \\
\hline Income before income taxes and minority interest .. & 764 & 1,680 & \((1,002)\) & 21,644 \\
\hline Minority interest & & & 61 & 61 \\
\hline Income tax expense (benefit) & 258 & 657 & (321) & 7,580 \\
\hline Net income & 506 & 1,023 & (742) & 14,003 \\
\hline Assets & 77,111 & 126,518 & \((5,415)\) & 1,056,712 \\
\hline Net loans & 57,050 & 90,921 & 0 & 733,561 \\
\hline Deposits & 49,616 & 86,632 & \((5,670)\) & 720,570 \\
\hline Stockholders' equity & 6,090 & 9,780 & 6,056 & 98,113 \\
\hline 1999 & & & & \\
\hline Net interest income & 2,077 & 3,755 & 234 & 37,084 \\
\hline Provision for loan losses & 191 & 217 & -- & 1,723 \\
\hline Net interest income after provision for loan losses . & 1,886 & 3,538 & 234 & 35,361 \\
\hline Noninterest income & 881 & 1,745 & (98) & 12,809 \\
\hline Merger expense and amortization of goodwill and core deposit intangibles & 0 & 78 & 361 & 517 \\
\hline Other noninterest expense & 2,096 & 4,941 & 709 & 28,528 \\
\hline Income before income taxes and minority interest .. & 671 & 264 & (934) & 19,125 \\
\hline Minority interest & & & 51 & 51 \\
\hline Income tax expense (benefit) & 231 & 91 & (305) & 6,722 \\
\hline Net income & 440 & 173 & (680) & 12,352 \\
\hline Assets & 66,255 & 89,884 & 388 & 974, 001 \\
\hline Net loans & 43,850 & 61,930 & -- & 652, 208 \\
\hline Deposits & 41, 034 & 67,824 & \((3,147)\) & 644,106 \\
\hline Stockholders' equity & 5,281 & 6,243 & 7,037 & 85,056 \\
\hline
\end{tabular}

Operating Segments information
(Dollars in thousands)
\begin{tabular}{|c|c|c|c|c|c|}
\hline 1998 & Glacier & Whitefish & Eureka & First Security & Valley \\
\hline Net interest income & \$ 14,572 & 1,820 & 1,247 & 7,784 & 3,312 \\
\hline Provision for loan losses & 670 & 78 & 12 & 645 & 85 \\
\hline Net interest income after provision for loan losses . & 13,902 & 1,742 & 1,235 & 7,139 & 3,227 \\
\hline Noninterest income & 5,723 & 686 & 372 & 2,801 & 1,553 \\
\hline Merger expense and amortization of goodwill and core deposit intangibles & & -- & -- & -- & \\
\hline Other noninterest expense & 10,523 & 1,347 & 971 & 4,151 & 3,010 \\
\hline Income before income taxes and minority interest .. & 9,102 & 1,081 & 636 & 5,789 & 1,770 \\
\hline Minority interest & & & & & \\
\hline Income tax expense (benefit) & 3,238 & 343 & 217 & 2,138 & 659 \\
\hline Net income & \$ 5,864 & 738 & 419 & 3,651 & 1,111 \\
\hline Assets & \$370,686 & 42,643 & 24,471 & 164,546 & 69,924 \\
\hline Net loans & 272,399 & 22,022 & 16,322 & 134,646 & 48,860 \\
\hline Deposits & 201,211 & 34,179 & 17,797 & 139,348 & 57,807 \\
\hline Stockholders' equity & 39,058 & 4,642 & 3,309 & 14,668 & 6,628 \\
\hline
\end{tabular}
\begin{tabular}{|c|c|c|c|c|}
\hline 1998 & Big Sky & Mountain West & Other & Consolidated \\
\hline Net interest income & 1,251 & 3,187 & 185 & 33,358 \\
\hline Provision for loan losses & 42 & 203 & -- & 1,735 \\
\hline Net interest income after provision for loan losses & 1,209 & 2,984 & 185 & 31,623 \\
\hline Noninterest income .... & 743 & 1,637 & 81 & 13,596 \\
\hline Merger expense and amortization of goodwill and core deposit intangibles \(\qquad\) & & -- & 931 & 931 \\
\hline Other noninterest expense & 1,680 & 3,885 & 527 & 26,094 \\
\hline Income before income taxes and minority interest .. & 272 & 736 & \((1,192)\) & 18,194 \\
\hline Minority interest & & & 145 & 145 \\
\hline Income tax expense (benefit) & 103 & 276 & (300) & 6,674 \\
\hline Net income & 169 & 460 & \((1,037)\) & 11,375 \\
\hline Assets & 39,376 & 80,867 & \((5,711)\) & 786,802 \\
\hline Net loans & 23,959 & 52,980 & -- & 571,188 \\
\hline Deposits & 31,385 & 70,659 & \((5,883)\) & 546,503 \\
\hline Stockholders' equity & 2,873 & 6,336 & 6,632 & 84,146 \\
\hline
\end{tabular}

\section*{22. ACQUISITIONS}

On September 20, 2000, the Company entered into a merger agreement to acquire WesterFed Financial Corporation (WesterFed). The merger was closed on February 28, 2001. Under the terms of the agreement, the Company issued 4,530, 462 shares and \(\$ 37,274,000\) cash for total consideration of \(\$ 96,669,000\), based on a \(\$ 13.11\) per share price. The merger is being accounted for using the purchase method of accounting. Accordingly, the assets and liabilities of WesterFed are recorded by the Company at their respective fair values at the time of the completion of the merger. The excess of the Company's purchase price over the net fair value of the assets acquired and liabilities assumed, including identifiable intangible assets, is recorded as goodwill and will be amortized over a useful life of 20 years.

On September 14, 2000 the Company announced the acquisition of seven branches of Wells Fargo \& Company and First Security Corporation subsidiary banks located in Idaho and Utah. The transaction was completed on March 15, 2001. In total, as of the closing, the branches had approximately \(\$ 187,000,000\) in deposits and \(\$ 38,000,000\) in loans. The purchase price of approximately \(\$ 18,500,000\) was based on the total deposits, cash-equivalent assets and loans at the branches immediately prior to closing. The locations became branch offices of Mountain West Bank of Coeur d'Alene.

The Company formed Glacier Capital Trust I (Glacier Trust) as a financing subsidiary on December 18, 2000. On January 25, 2001, Glacier Trust offered \(1,400,000\) preferred securities at \(\$ 25\) per preferred securities. The purchase of the securities entitles the shareholder to receive cumulative cash distributions at an annual interest rate of \(9.40 \%\) from payments on the junior subordinated debentures of Glacier Bancorp, Inc. The subordinated debentures will mature and the preferred securities must be redeemed by February 1, 2031. In exchange for the Company's capital contribution, the Company will own all of the outstanding common securities of the trust.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

There have been no changes in or disagreements with accountants on accounting and financial disclosure.

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT
Information regarding "Directors and Executive Officers of the Registrant" is set forth under the headings "Election of Directors - Information with Respect to Nominees for Director and Continuing Directors" - "Background of Directors" and "Security Ownership of Certain Beneficial Owners and Management - Executive Officers who are not Directors" of the Company's 2000 Annual Meeting Proxy Statement ("Proxy Statement") and is incorporated herein by reference.

Information regarding "Compliance with Section 16(a) of the Exchange Act" is set forth under the section "Compliance with Section 16 (a) Filing Requirements" of the Company's Proxy Statement and is incorporated herein by reference.

\section*{ITEM 11. EXECUTIVE COMPENSATION}

Information regarding "Executive Compensation" is set forth under the headings "Election of Directors - Compensation of Directors" and "Executive Compensation" of the Company's Proxy Statement and is incorporated herein by reference.

ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT
Information regarding "Security Ownership of Certain Beneficial Owners and Management" is set forth under the headings "Election of Directors - Information with Respect to Nominees for Director and Continuing Directors", "Security Ownership of Certain Beneficial Owners and Management - Executive Officers who are not Directors" and "Beneficial Owners" of the Company's Proxy Statement and is incorporated herein by reference.

\section*{ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS}

Information regarding "Certain Relationships and Related Transactions" is set forth under the heading "Transactions with Management" of the Company's Proxy Statement and is incorporated herein by reference.

\section*{PART IV}

ITEM 14. EXHIBITS, FINANCIAL STATEMENT SCHEDULES AND REPORTS ON FORM 8-K

LIST OF FINANCIAL STATEMENTS AND FINANCIAL STATEMENT SCHEDULES
(a) (1) and (2) Financial Statements and Financial Statement Schedules

The financial statements and related documents listed in the index set forth in Item 8 of this report are filed as part of this report.

All other schedules to the consolidated financial statements required by Regulation S-X are omitted because they are not applicable, not material or because the information is included in the consolidated financial statements or related notes.

\section*{EXHIBIT NO.}

EXHIBIT

Amended and Restated Certificate of Incorporation (1)

Amended and Restated Bylaws (2

1989 Incentive Stock Option Plan (3)
Employment Agreement dated August 31, 1996 between the Company Glacier Bank and Michael J. Blodnick (4)

Employment Agreement dated August 31, 1996 between the Company Glacier Bank and Stephen J. Van Helden (4)

Employment Agreement dated August 31, 1996 between the Company Glacier Bank and James H. Strosahl (4)

Employment Agreement dated August 9, 1996 between First Security Bank and William L. Bouchee (5

Employment Agreement dated December 30, 1997 between Valley Bank of Helena and Fred J. Flanders (1)

1994 Director Stock Option Plan (6)

1995 Employee Stock Option Plan (7)
Deferred Compensation Plan (6)

Supplemental Executive Retirement Agreement (6)
Employment agreement dated September 14, 1999, between Mountain West Bank and Jon W. Hippler (8)

Employment agreement dated September 20, 2000 between Western Security Bank and Ralph R. Holliday (9)

Subsidiaries of the Company (See item 1, "Subsidiaries")

Consent of KPMG LLP

Incorporated by reference to exhibit 3.1 included in the Company's Registration Statement on Form S-4 (333-58503) declared effective July 16, 1998

Incorporated by reference to Exhibit 3 (b) included in the Company's Form 10-K for the fiscal year ended December 31, 1999

Incorporated by reference to exhibit 10 (a) included in the Company's Registration Statement on Form S-4 (No. 33-37025), declared effective on October 4, 1990.

Incorporated by reference to exhibits \(10(c), 10(d)\) and \(10(f)\) included in the Company's Form \(10-\mathrm{K}\) for the fiscal year ended December 31, 1996.

Incorporated by reference to Exhibit 10.2 of the Company's Registration Statement on Form S-4 (No. 333-13595) declared effective on October 16, 1996

Incorporated by reference to Exhibits \(10(\mathrm{I}), 10(\mathrm{k})\) and \(10(\mathrm{~h})\), included in the Company's Form \(10-\mathrm{K}\) for the fiscal year ended December 31, 1995.

Incorporated by reference to Exhibit 99.1 of the Company's S-8 Registration Statement (No. 33-94648).

Incorporated by reference to exhibit 10.3 of the Company's Registration Statement on S-4 (No. 333-90701), declared effective on December 17, 1999

Incorporated by reference to exhibit 10.4 of the Company's Registration Statement on S-4 (No. 333-52498), declared effective as of February 28, 2001

PURSUANT to the requirements of Section 13 or \(15(\mathrm{~d})\) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized on February 26, 2001.

GLACIER BANCORP, INC.

> By: /s/ Michael J. Blodnick

Michael J. Blodnick
President/CEO/Director
PURSUANT to the requirements of the Securities Exchange Act of 1934, this report has been signed below on February 26, 2001, by the following persons in the capacities indicated.

\section*{/s/Michael J. Blodnick}Michael J. Blodnick
/s/James H. Strosah1
James H. Strosahl
Majority of the Board of Directors
/s/ John S. MacMillan
President, CEO, and Director(Principal Executive Officer)
Executive Vice President and CFO(Principal Financial/Accounting Officer)John S. MacMillan
/s/ L. Peter Larson Director
L. Peter Larson
/s/ Allen Fetscher Director
Allen J. Fetscher
/s/ Jon W. Hippler Director
Jon W. Hippler
/s/ Everit A. Sliter Director
Everit A. Sliter
/s / Harold A. Tutvedt Director
Harold A. Tutvedt
/s/ William L. Bouchee
Director
William L. Bouchee
/s/ Fred J. Flanders Director
Fred J. Flanders
/s/ F. Charles Mercord DirectorF. Charles Mercord

The Board of Directors Glacier Bancorp, Inc.:

We consent to incorporation by reference in the registration statements on Form S-8 (No. 33-94648 and No. 333-36514) of our report dated February 2, 2001 relating to the consolidated statements of financial condition of Glacier Bancorp, Inc. and subsidiaries as of December 31, 2000 and 1999 and the related consolidated statements of operations, stockholders' equity and comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2000, which report appears in the December 31, 2000 annual report on Form 10-K of Glacier Bancorp, Inc. Our report, dated February 2, 2001, contains explanatory paragraphs indicating that we did not audit the 1998 financial statements of Mountain West Bank acquired by Glacier Bancorp, Inc. on February 4, 2000 in a pooling of interests; those statements were audited by other auditors whose report has been furnished to us, and our opinion, insofar as it relates to the amounts included for Mountain West Bank in the 1998 consolidated financial statements of Glacier Bancorp, Inc., is based solely on the report of the other auditors.
/s/ KPMG LLP
Billings, Montana
March 28, 2001```

