FORM 10-K
[X] ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 1997 or
[ ] TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

COMMISSION FILE 000-18911
GLACIER BANCORP, INC.
(Exact name of registrant as specified in its charter)
DELAWARE 81-0468393
(State or other jurisdiction of incorporation or organization) (IRS employer Identification No.)

$$
\begin{array}{ll}
\text { P.O. Box 27; } 202 \text { Main Street, Kalispell, Montana } \\
\text { (Address of principal executive offices) } & \text { 59903-0027 } \\
\text { (Zip Code) }
\end{array}
$$

Registrant's telephone number, including area code: 406-756-4200
Securities registered pursuant to Section 12(b) of the Act: NONE
Securities registered pursuant to Section 12(g) of the Act:
Common Stock, $\$ .01$ par value
Indicate by check mark whether the registrant (i) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (ii) has been subject to such filing requirements for the past 90 days. Yes

Indicate by check mark if disclosure of delinquent filers pursuant to item 405 of Regulation S-K is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K. [ ]

As of March 23, 1998, there were issued and outstanding 6,876,263 shares of the Registrant's Common Stock. No preferred shares are issued or outstanding.

The aggregate market value of the voting stock held by non-affiliates of the Registrant, computed by reference to the closing price of such stock as of the close of trading on March 23, 1998, was $\$ 146,485,773$.

## GLACIER BANCORP, INC.

FORM 10-K ANNUAL REPORT
For the year ended December 31, 1997
TABLE OF CONTENTS

## PART 1

Item 1. Business 3
Item 2. Properties 27
Item 3. Legal Proceedings 29
Item 4. Submission of Matter to a Vote of Security Holders ..... 29PART II
Item 5. Market for the Registrant's Common Equity and Related Stockholder Matter ..... 29
Item 6. Selected Financial Data ..... 30
Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 31
Item 7A. Quantatative and Qualitative Disclosures about Market Risk ..... 38
Item 8. Financial Statements and Supplementary Data ..... 39
Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure ..... 68
PART III
Item 10. Directors and Executive Officers of the Registrant ..... 68
Item 11. Executive Compensation ..... 73
Item 12. Security Ownership of Certain Beneficial Owners And Management ..... 78
Item 13. Certain Relationships and Related Transactions ..... 79
PART IV
Item 14. Exhibits, Financial Statement Schedules and Reports on Form 8-K ..... 80

Glacier Bancorp, Inc. Kalispell, Montana (the "Company") is a Delaware corporation incorporated in 1990, pursuant to the reorganization of Glacier Bank, FSB into a bank holding company. Effective February 1, 1998 Glacier Bank FSB was converted from a savings bank to a State of Montana chartered commercial bank known as Glacier Bank ("Glacier").

In addition to Glacier the Company is also the parent holding company of Glacier Bank of Eureka ("Eureka"), formerly First National Bank of Eureka, Glacier Bank of Whitefish ("Whitefish"), formerly Glacier National Bank of Whitefish, and First Security Bank of Missoula ("First Security"). The Company owns approximately $93 \%$, and $94 \%$, respectively, of the outstanding stock of Eureka and Whitefish, and $100 \%$ of Glacier and First Security. Whitefish and Eureka were converted from national bank charters to State of Montana charters in late December 1997.

First Security was acquired on December 31, 1996 through an exchange of stock with Missoula Bancshares, Inc., formerly the parent company of First Security. The pooling of interest accounting method was used for this merger transaction. Under this method, financial information for each of the periods presented include the combined companies as though the merger had occurred prior to the earliest date presented.

As of December 31, 1997, Glacier, First Security, Whitefish and Eureka had assets of $\$ 365$ million, $\$ 144$ million, $\$ 41$ million and $\$ 26$ million, respectively.

The Federal Deposit Insurance Corporation ("FDIC") insures each subsidiary bank's deposit accounts. Each subsidiary bank is a member of the Federal Home Loan Bank of Seattle ("FHLB"), which is one of twelve banks which comprise the Federal Home Loan Bank System and are members of the Federal Reserve Bank of Minneapolis.

Glacier's main office is located at 202 Main Street, Kalispell, MT, 59901 and its telephone number is (406) 756-4200. See "Item 2. Properties."

Whitefish's address is 319 2nd Street, Whitefish, MT, 59937 (406) 863-6300, Eureka's address is 222 Dewey Ave, Eureka, MT 59917 (406) 296-2521, and First Security's address is 1704 Dearborn, Missoula, MT 59801 (406) 728-3115.

The business of the Company's subsidiaries (collectively referred to hereafter as "Banks") consists primarily of attracting deposit accounts from the general public and originating residential, installment and other loans. The Bank's principal sources of income are interest on loans, loan origination fees, fees on deposit accounts and interest and dividends on investment securities. Its principal expenses are interest on deposits, FHLB advances, and repurchase agreements, as well as general and administrative expenses.

The Company provides full service brokerage services through Robert Thomas Securities, an unrelated brokerage firm, through Community First Inc., a wholly owned subsidiary, maintained for this purpose.

The following abbreviated organizational chart illustrates the various existing parent/subsidiary relationships:

## MARKET AREA

The Company historically has specialized in serving the savings and mortgage loan needs of the retail financial services market. Since 1981 the Company has emphasized transaction accounts, including non-interest bearing checking accounts and consumer lending. In recent years commercial loans and related deposits have received increased attention, rounding out the mix of products offered.

The Company's primary market area includes the four northwest Montana counties of Flathead, Lake, Lincoln, and Glacier; the west central Montana counties of Missoula and Ravalli, and the community of Billings in south central Montana. Kalispell, the location of its home office, is the county seat of Flathead County, and is the primary trade center of what is known as the Flathead Basin. Glacier has its home office and branch offices in Kalispell, Columbia Falls, Evergreen, Bigfork, and Polson (the county seat of Lake County), Libby (the county seat of Lincoln County), Cut Bank (the county seat of Glacier County), Hamilton (the county seat of Ravalli County), Billings (the county seat of Yellowstone County), Helena (the state capital and county seat of Lewis and Clark county), and Thompson Falls (the county seat of Sanders county). First Security's main office and two branch locations are in Missoula (the county seat of Missoula County). Whitefish and Eureka are located in Whitefish, Montana and Eureka, Montana, respectively; each has one office.

This northwest Montana area has a diversified economic base, primarily comprised of wood products, primary metal manufacturing, mining, energy exploration and production, agriculture, high-tech related manufacturing and tourism. Tourism is heavily influenced by the close proximity of Glacier National Park, which has in excess of 1.5 million visitors per year. The area also contains the Big Mountain Ski Area, and Flathead Lake,

Missoula, the home of the University of Montana, has a large population base with a diverse economy comprised of government services, transportation, medical services, forestry, technology, tourism, trade and education. Missoula is located on Interstate Highway 90, and has good air service.

## COMPETITION

Glacier, Whitefish and Eureka comprise the largest financial institution group in terms of total assets in the four county area of northwest Montana, and have approximately $20 \%$ of the total deposits in this area. The Billings branches are located in both the most populous city and county of Montana. One of the Billings branches was converted from a mortgage origination office to a full-service branch in April 1995. The supermarket branch opened in July 1996. First Security has approximately $11 \%$ of the total deposits in Missoula County.

Interstate banking is allowed in Montana with certain restrictions. Out-of-state bank holding companies, headquartered in the Ninth Federal Reserve District, or in neighboring states, can purchase (not branch) Montana banks. Montana banks can also purchase banks in neighboring states. President Clinton signed, and made effective September 29, 1994, the Interstate Banking and Branching Efficiency Act of 1994 which allows bank holding companies to acquire banks in any state. States may chose not to allow Interstate branching under this act, which was effective June 1, 1997. As of March 20, 1997, Montana has "opted out" of the Interstate Act and prohibited in-state banks from merging with out-of-state banks if the merger would be effective on or before September 30, 2001. For further information see "Regulation of the Company".

There are 31 depository institutions including savings banks, commercial banks and credit unions with offices in the area. There are 13 credit unions and 18 banks in the area.

The Banks, like other depository institutions, are operating in a rapidly changing environment. Non-depository financial service institutions, primarily in the securities and insurance industries, have become competitors for retail savings and investment funds. Mortgage banking/brokerage firms are actively competing for residential mortgage business. On the other hand, removal of regulatory restrictions has enabled the Savings Bank to enter the highly competitive consumer lending business as well as the specialized commercial loan market.

In addition to offering competitive interest rates, the principal methods used by banking institutions to attract deposits include the offering of a variety of services and convenient office locations and business hours. The primary factors in competing for loans are interest rates and rate adjustment provisions, loan maturities, loan fees, and the quality of service to borrowers and brokers.

DISTRIBUTION OF ASSETS, LIABILITIES AND STOCKHOLDERS' EQUITY

## AVERAGE BALANCE SHEET

The following table sets forth for the periods indicated, information regarding (i) the total dollar amount of interest and dividend income of the Company for earning assets and the resultant average yield; (ii) the total dollar amount of interest expense on interest-bearing liabilities and the resultant average rate; (iii) net interest and dividend income; (iv) interest rate spread; and (v) net interest margin.

AVERAGE BALANCE SHEET

## (Dollars in Thousands)

ASSETS:
Real Estate Loans
Commercial Loans
Installment and Other Loans
$\quad$ Total Loans
Mortgage-Backed Securities
Investment Securities

Total Earning Assets
Non-Earning Assets
TOTAL ASSETS

IABILITIES AND
STOCKHOLDERS' EQUITY:
NOW Accounts
Savings Accounts
Money Market Demand Accounts
Certificates of Deposit
FHLB Advances
Other Borrowings and Repurchase Agreements

Total Interest Bearing Liabilities
Non-interest Bearing Deposits
Other Liabilities

## Total Liabilities

Common Stock
Paid-in Capital
Retained Earnings
Treasury stock
Net unrealized gains and losses on AFS securities

Total Stockholders' Equity
TOTAL LIABILITIES AND
STOCKHOLDERS' EQUITY

NET INTEREST INCOME

NET INTEREST SPREAD
NET INTEREST MARGIN ON AVERAGE EARNING ASSETS
RETURN ON AVERAGE ASSETS (1)
RETURN ON AVERAGE EQUITY (2)
DIVIDEND PAYOUT RATIO (3)
EQUITY TO ASSETS RATIO (4)

For the year ended 12-31-97
For the year ended 12-31-96

| Average Balance | ```Interest and Dividends``` | Average <br> Yield/ <br> Rate | Average Balance | ```Interest and Dividends``` | Average <br> Yield/ Rate |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$201, 388 | 16,353 | 8.12\% | \$195, 215 | 15,962 | 8.18\% |
| 107,470 | 10,500 | 9.77\% | 89,266 | 9,008 | 10.09\% |
| 93,924 | 9,379 | 9.99\% | 84,719 | 8,374 | 9.88\% |
| 402, 782 | 36,232 | 9.00\% | 369,200 | 33,344 | 9.03\% |
| 51,443 | 3,617 | 7.03\% | 44, 260 | 3,236 | 7.31\% |
| 66,056 | 4,155 | 6.29\% | 68,433 | 4,568 | 6.68\% |
| 520, 281 | 44, 004 | 8.46\% | 481,893 | 41, 148 | 8.54\% |
| 43,787 | ------- | ---- | 38,418 | ------- | ----- |
| \$564, 068 |  |  | \$520, 311 |  |  |


| 62,669 | 1,164 | 1.86\% | 58,860 | 1,184 | 2.01\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 39,322 | 1,371 | 3.49\% | 38,797 | 1,328 | 3.42\% |
| 62,375 | 2,765 | 4.43\% | 50,701 | 2,159 | 4.26\% |
| 103, 226 | 5,792 | 5.61\% | 101,559 | 5,601 | 5.51\% |
| 136,419 | 7,599 | 5.57\% | 127,300 | 7,302 | 5.74\% |
| 26,245 | 1,187 | 4.52\% | 23,197 | 982 | 4.23\% |
| 430, 256 | 19,878 | 4.62\% | 400, 414 | 18,556 | 4.63\% |
| 66,173 |  |  | 58,289 |  |  |
| 12,242 |  |  | 12,603 |  |  |
| 508, 671 |  |  | 471,306 |  |  |
| 60 |  |  | 43 |  |  |
| 34,776 |  |  | 32,469 |  |  |
| 21, 212 |  |  | 17,569 |  |  |
| $(1,066)$ |  |  | $(1,006)$ |  |  |
| 415 |  |  | (70) |  |  |
| 55,397 |  |  | 49,005 |  |  |
| \$564, 068 |  |  | \$520, 311 |  |  |

\$ 24, 126 \$ 22, 592

| $3.84 \%$ | $3.90 \%$ |
| ---: | ---: |
| $4.64 \%$ | $4.69 \%$ |
| $1.63 \%$ | $1.43 \%$ |
| $16.57 \%$ | $15.15 \%$ |
| $38.52 \%$ | $38.18 \%$ |
| $9.82 \%$ | $9.42 \%$ |

## AVERAGE BALANCE SHEET

(Dollars in Thousands)
ASSETS:

Real Estate Loans
Commercial Loans
Installment and Other Loans
Total Loans
Mortgage-Backed Securities

Investment Securities
Total Earning Assets
Non-Earning Assets

TOTAL ASSETS

## IABILITIES AND

STOCKHOLDERS' EQUITY:
NOW Accounts
Savings Accounts
Money Market Demand Accounts
Certificates of Deposit
FHLB Advances
Other Borrowings and Repurchase Agreements

Other Borrowings and Repurchase Agreements

For the year ended 12-31-95

| Average | Interest and | Average Yield/ |
| :---: | :---: | :---: |
| Balance | Dividends | Rate |
| \$188,461 | 16,095 | 8.54\% |
| 76,183 | 8,284 | 10.87\% |
| 72,145 | 6,436 | 8.92\% |
| 336,789 | 30,815 | 9.15\% |
| 30,769 | 2,310 | 7.51\% |
| 55,556 | 3,727 | 6.71\% |
| 423,114 | 36,852 | 8.71\% |
| 32,959 | ------- |  |
| \$456, 073 |  |  |


| 55,000 | 1,074 | $1.95 \%$ |
| :---: | :---: | :---: |
| 41,051 | 1,197 | $2.92 \%$ |
| 41,419 | 1,667 | $4.02 \%$ |
| 85,368 | 4,681 | $5.48 \%$ |
| 102,986 | 6,041 | $5.87 \%$ |
| 26,182 | 1,409 | $5.38 \%$ |


| Total Interest Bearing Liabilities | $352,006$ | $\begin{array}{r} -------- \\ 16,069 \end{array}$ | $4.56 \%$ |
| :---: | :---: | :---: | :---: |
| Non-interest Bearing Deposits | 50,815 |  |  |
| Other Liabilities | 10,088 |  |  |
| Total Liabilities | 412,909 |  |  |
| Common Stock | 42 |  |  |
| Paid-in Capital | 24,710 |  |  |
| Retained Earnings | 18,928 |  |  |
| Treasury stock | (531) |  |  |
| Net unrealized gains and losses on AFS securities | 15 |  |  |
| Total Stockholders' Equity | 43,164 |  |  |
| TOTAL LIABILITIES AND |  |  |  |
| STOCKHOLDERS' EQUITY | \$456, 073 |  |  |
| NET INTEREST INCOME |  | \$ 20,783 |  |
| NET INTEREST SPREAD |  |  | 4.14\% |
| NET INTEREST MARGIN ON AVERAGE EARNING ASSETS |  |  | 4.56\% |
| RETURN ON AVERAGE ASSETS (1) |  |  | 1.74\% |
| RETURN ON AVERAGE EQUITY (2) |  |  | 18.48\% |
| DIVIDEND PAYOUT RATIO (3) |  |  | 31.64\% |
| EQUITY TO ASSETS RATIO (4) |  |  | 9.46\% |

(1) Net Income divided by Average Total Assets
(2) Net Income divided by Average Equity
(3) Dividends Declared per Share divided by Net Income per Share
(4) Average Equity divided by Average Total Assets

Note: Averages are based on quarter-end balances, using 5 quarters.

Net interest income can be evaluated from the perspective of relative dollars of change in each period. Interest income and interest expense which are the components of net interest income, are shown in the following table on the basis of the amount of any increases or (decreases) attributable to changes in the dollar levels of the Company's interest-earning assets and interest-bearing liabilities ("Volume") and the yields earned and rates paid on such assets and liabilities ("Rate").


The change in interest income and interest expense attributable to changes in both volume and rate has been allocated proportionately to the change due to volume and the change due to rate.

Net interest income increased $\$ 1.534$ million in 1997 over 1996. The increase was due to increases in volumes.

Interest rates have decreased during 1997, with long term rates slightly higher than short term rate levels. Short-term rates are at approximately the same levels as at December 31, 1996. Long terms rates have decreased with the spread in basis points of approximately 28, at December 31, 1997, between the 30 year bond and the 2 year treasury note. This relatively small spread, and low rates, may result in a reduction in interest income as assets mature or reprice at lower rate levels. MANAGEMENT'S DISCUSSION AND ANALYSIS section for the year ended December 31, 1997 contains more information concerning interest rate spreads.

It has generally been the Company's policy to maintain a liquidity portfolio only slightly above requirements, because higher yields can generally be obtained from loan originations than from short-term deposits and investment securities.

Liquidity levels may be increased or decreased depending upon the yields on investment alternatives and upon management's judgment as to the attractiveness of the yields then available in relation to other opportunities and its expectation of the level of yield that will be available in the future.

There has been no active trading in the Company's investment portfolios during 1997. Investment securities are generally held to maturity and carried at cost plus or minus any unamortized premium or discount. Those securities classified as available for sale are carried at estimated fair value with unrealized gains or losses reflected as an adjustment to stockholders' equity. During 1997, there was a small net realized gain from the sale of securities, resulting from the disposition of less desirable investments and acquiring investments with better total return probabilities.

The Company uses an effective tax rate of $31.28 \%$ in calculating the tax equivalent yield. Approximately $\$ 26$ million of the investment portfolio is comprised of tax exempt investments.

For information about the Company's equity investment in the stock of the FHLB of Seattle, see "Sources of Funds - Advances and Other Borrowings."

For additional information, see Note 3 to the Consolidated Financial Statements for the year ended December 31, 1997.

## LENDING ACTIVITY

General
The Banks focus their lending activity primarily on several types of loans:
1)first-mortgage, conventional loans secured by residential properties, particularly single-family, 2) installment lending for consumer purposes (e.g., auto, credit card, etc.), and 3) commercial lending that concentrates on targeted businesses. MANAGEMENT'S DISCUSSION \& ANALYSIS and footnote 4 of the Consolidated Financial Statements, contain more information about the lending portfolio.

Loan Portfolio Composition
The following table sets forth information summarizing the composition of the Company's loan portfolio by type of loan:

TYPE OF LOAN

REAL ESTATE LOANS:
Residential first mortgage loans
Construction
FHA and VA loans
Loans held for sale
Total
COMMERCIAL LOANS:
Real estate
Other commercial loans
Total

INSTALLMENT AND OTHER LOANS:
Consumer loans
Outstanding balances on credit cards

Total
Allowance for Losses
NET LOANS

TYPE OF LOAN

REAL ESTATE LOANS:
Residential first mortgage loans Construction
FHA and VA loans
Loans held for sale

## Total

COMMERCIAL LOANS:
Real estate
Other commercial loans

Total
INSTALLMENT AND OTHER LOANS:
Consumer loans
Outstanding balances on credit cards

## Total

Allowance for Losses

NET LOANS


At
2/31/94

| Amount | Percent |
| :---: | :---: |


| \$ 144,753 | 45.54\% | \$ | 119,843 | 44.99\% |
| :---: | :---: | :---: | :---: | :---: |
| 15,184 | 4.78\% |  | 18,526 | 6.96\% |
| 26,130 | 8.22\% |  | 20,150 | 7.57\% |
| 3,119 | 0.98\% |  | 4,743 | 1.78\% |
| \$ 189,186 | 59.51\% | \$ | 163, 262 | 61.29\% |
| \$ 38,595 | 12.13\% | \$ | 30,176 | 11.34\% |
| 33,880 | 10.66\% |  | 32,711 | 12.28\% |
| \$ 72,475 | 22.80\% | \$ | 62,887 | 23.61\% |
| \$ 56,053 | 17.63\% | \$ | 39,813 | 14.95\% |
| 2,835 | 0.89\% |  | 2,725 | 1.02\% |
| \$ 58,888 | 18.52\% | \$ | 42,538 | 15.97\% |
| $(2,647)$ | -0.83\% |  | $(2,330)$ | -0.87\% |
| \$ 317,902 | 100.00\% |  | 266, 357 | 100.00\% |

The stated maturities or first repricing term (if applicable) for the loan portfolio at December 31, 1997 was as follows:

LOAN MATURITIES OR REPRICING TERM
(Dollars in Thousands)

|  | Real Estate |  | Commercial | Consumer | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Variable rate | \$ | 43,536 | 69,191 | 35,832 | 148,559 |
| Maturing or Repricing in: |  |  |  |  |  |
| 6 Months or Less |  | 25,450 | 10,577 | 21, 056 | 57,083 |
| 6 Months to 1 Year |  | 23,417 | 7,390 | 6,583 | 37,390 |
| 1 Year to 3 Years |  | 50,843 | 15,799 | 18, 911 | 85,553 |
| 3 Years to 5 Years |  | 25,780 | 7,037 | 12,401 | 45, 218 |
| 5 Years to 10 Years |  | 16,634 | 8,627 | 3,802 | 29,063 |
| 10 Years to 20 Years |  | 16,551 | 2,413 | 346 | 19,310 |
| Thereafter |  | 2,008 | 13 | 395 | 2,416 |
| Totals | \$ | 204, 219 | 121, 047 | 99,326 | 424, 592 |

Loan Portfolio Scheduled Contractual Principal Repayments

The following table sets forth certain information at December 31, 1997 regarding the dollar amount of scheduled loan contractual repayments (demand loans, loans having no stated scheduled repayments and no stated maturity, and overdrafts are reported as due in one year or less):

SCHEDULED CONTRACTUAL LOAN PRINCIPAL REPAYMENTS
(Dollars in Thousands)

|  | After 1 year <br> through |  |  | After |
| :--- | ---: | ---: | ---: | ---: |

Neither scheduled maturities nor scheduled contractual amortization of loans are expected to reflect the actual term of the Banks' loan portfolio. Based on historical information, the average life of loans is substantially less than their contractual terms because of prepayments and, in the case of conventional mortgage loans (i.e., those loans which are neither insured nor partially guaranteed by the Federal Housing Administration or the Veterans Administration), due-on-sale clauses, which give the Company the right to declare a loan immediately due and payable in the event, among other things, the borrower sells the real property subject to the mortgage and the loan is not repaid.

The Banks' principal lending activities have generally consisted of the origination of both construction and permanent loans on residential and commercial real estate. With respect to residential loans, the Banks make both conventional mortgage loans and loans insured by the Federal Housing Authority ("FHA") or partially guaranteed by the Veterans Administration ("VA"). Newly originated FHA, VA and conventional fixed-rate term loans are sometimes sold in the secondary market, as discussed below,

Under Montana banking law banks generally may not make loans to one borrower and related entities in an amount which exceeds $20 \%$ of its unimpaired capital and surplus (approximately $\$ 4.0 \mathrm{million}$ for the Glacier, $\$ 2.0 \mathrm{million}$ for First Security and $\$ 650$ thousand for Whitefish, and $\$ 400,000$ for Eureka). As of December 31, 1997, loans to Glacier's seven largest borrowers and related entities amounted to $\$ 3,155,551$ ( 7 loans); two borrowers with $\$ 2,982,953$ each (5 loans); \$2,665,875 (8 loans); \$1,959,180 (13 loans); \$1,881,546 (4 loans); and 4 borrowers with $\$ 1,864,963$ each ( 3 loans). First Security has one borrower with 13 loans totaling \$3,256,000.

The Banks lending policies, generally limit the maximum loan-to-value ratio on residential mortgage loans to $80 \%$ of the lesser of the appraised value or purchase price or up to $90 \%$ of the loan if insured by a private mortgage insurance company.

The Banks also provide interim construction financing for single-family dwellings, and make land acquisition and development loans on properties intended for residential use. At December 31, 1997, the Banks had $\$ 11.6$ million, or $2.7 \%$ of total loans outstanding, in construction loans.

All improved real estate which serves as security for a loan must be insured against fire, extended coverage, vandalism, malicious mischief and other hazards. Such insurance must be maintained through the entire term of the loan and in an amount not less than that amount necessary to pay the indebtedness to the Bank in full.

Loan Solicitation and Processing
The Banks actively solicit mortgage loan applications from real estate brokers, contractors, existing customers, customer referrals, and walk-ins to their offices. Residential mortgage loan originators take applications from borrowers, process the credit information, obtain property appraisals, and then submit the loan to the loan committee for approval.

Upon receipt of a loan application from a prospective borrower, a credit report and verifications are ordered to verify specific information relating to the loan applicant's employment, income, and credit standing. An appraisal of the real estate intended to secure the proposed loan is requested.

In connection with the loan approval process, the Banks' loan personnel analyze the loan applications and the property involved.

Loan applicants are promptly notified of the loan committee decision. If approved, the terms and conditions include the amount of the loan, interest rate, amortization term, a brief description of the real estate to be mortgaged, and the notice of requirement of fire and casualty insurance coverage to be maintained to protect the lender's interest.

The majority of all consumer loans are secured by either real estate, automobiles, or other assets. Presently $36.2 \%$ of the Banks' consumer portfolio is variable. The Banks intend to continue lending for such loans because of their short-term nature, generally between three months and five years, with an average term of approximately two years. Moreover, interest rates on consumer loans are generally higher than on mortgage loans.

The Banks also originate second mortgage and home equity loans, especially to its existing customers in instances where the first and second mortgage loans are less than $75 \%$ of the current appraised value of the property.

## Commercial Loans

The Banks make commercial loans of three types: Commercial Real Estate, Commercial Non-Real Estate secured by other assets, and a relatively small amount of unsecured loans

The Banks' policy has historically been conservative in commercial lending and, applies strict underwriting standards. Commercial lending has been a much bigger percentage of the respective loan portfolios at Whitefish, Eureka, and First Security than at Glacier. The following table shows the breakdown of the Company's net commercial loans outstanding by institution:

## Commercial Real Estate

Other Commercial Loans

| Glacier Bank | $\$ 31,603$ | $\$ 18,277$ |
| :--- | ---: | ---: |
| Whitefish | 2,065 | 4,372 |
| Eureka | 2,483 | 3,422 |
| First Security | 19,505 | 39,320 |
|  | ------ | ------ |
|  | $\$ 55,656$ | $\$ 65,391$ |

These amounts are well within limitations contained in Federal laws and regulations.

Approximately $13 \%$ of the commercial loans are guaranteed by The Small Business Association ("SBA"). Of these SBA loans, the percentage of the loan's principal balance that is guaranteed is usually between $70 \%$ and $90 \%$.

Loan Approval Limits
Individual loan approval limits have been established for each lender based on the experience and technical skills of the individual. Limits for fully secured loans range from \$30,000 to \$100,000, and unsecured limits range from \$5,000 to $\$ 25,000$. An officers loan committee, consisting of senior lenders and members of senior management, has approval authority up to $\$ 300,000$. Loans over $\$ 300,000$ go to the Company's Board of Directors for approval. First Security Bank's internal loan committee can approve loans up to $\$ 400,000$. Loans over $\$ 400,000$ must be approved by the executive loan committee which includes the bank's executive officers, the Chairman and an additional Director.

At times, fixed-rate, long-term mortgage loans are sold in the secondary market. The Banks have been active in the secondary market, primarily through the origination of conventional FHA and VA residential mortgages for sale in whole or in part to savings associations, banks and other purchasers in the secondary market. The sale of loans in the secondary mortgage market reduces the Banks' risk of increases in interest rates while holding long-term, fixed-rate loans in the loan portfolio and allows the Banks to continue to make loans during periods when deposit flows decline or funds are not otherwise available for lending purposes. In connection with conventional loan sales, Glacier typically retains the servicing of the loans (i.e., collection of principal and interest payments), for which it generally receives a fee payable monthly of approximately . $375 \%$ per annum of the unpaid balance of each loan. Whitefish and Eureka sell nearly all their residential real estate originations. First Security sells a majority of mortgage loans originated, retaining servicing only on loans sold to certain lenders. First Security has also been very active in generating commercial SBA loans, and other commercial loans, with a portion of those loans sold to other investors. As of December 31, 1997, loans serviced for others aggregated approximately $\$ 120$ million.

Loan Origination Fees And Other Fees
In addition to interest earned on loans, the Banks receive loan origination fees for originating loans. Loan fees generally are a percentage of the principal amount of the loan and are charged to the borrower for originating the loan, and are normally deducted from the proceeds of the loan. Loan origination fees are generally $1.0 \%$ to $1.5 \%$ on residential mortgages and $.5 \%$ to $1.5 \%$ on commercial loans. Consumer loans require a flat fee of $\$ 50$ to $\$ 75$ as well as a minimum interest amount.

The Banks also receive other fees and charges relating to existing loans, which include charges and fees collected in connection with loan modifications, and tax service fees.

Non-Performing Loans and Asset Classification
Loans are reviewed on a regular basis and are placed on a non-accrual status when, in the opinion of management, the collection of additional interest is doubtful. Interest accrued and unpaid at the time a loan is placed on non-accrual status is charged against interest income. Subsequent payments are either applied to the outstanding principal balance or recorded as interest income, depending on the assessment of the ultimate collectability of the loan. Consumer loans generally are charged off when the loan becomes over 120 days delinquent.

Real estate acquired as a result of foreclosure or by deed-in-lieu of foreclosure is classified as real estate owned ("REO") until such time as it is sold. When such property is acquired, it is recorded at the lower of the unpaid principal balance or estimated fair value, not to exceed estimated net realizable value. Any write-down at the time of recording REO is charged to the allowance for loan losses. Any subsequent write-downs are a charge to current expenses.

The following table sets forth information regarding the Banks' non-performing assets at the dates indicated:

|  | $\begin{gathered} \text { At } \\ 12 / 31 / 97 \end{gathered}$ |  | $\begin{gathered} \text { At } \\ 12 / 31 / 96 \end{gathered}$ |  | $\begin{gathered} \text { At } \\ 12 / 31 / 95 \end{gathered}$ |  | $\begin{gathered} \text { At } \\ 12 / 31 / 94 \end{gathered}$ |  | $\begin{gathered} \text { At } \\ 12 / 31 / 93 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| NON-ACCRUAL LOANS: |  |  |  |  |  |  |  |  |  |  |
| Mortgage loans | \$ | 93 | \$ | 157 | \$ | 0 | \$ | 0 | \$ | 0 |
| Commercial loans |  | 99 |  | 172 |  | 249 |  | 110 |  | 318 |
| Consumer loans |  | 156 |  | 45 |  | 15 |  | 28 |  | 0 |
| TOTAL | \$ | 348 | \$ | 374 | \$ | 264 | \$ | 138 | \$ | 318 |
| ACCRUING LOANS 90 DAYS OR MORE OVERDUE: |  |  |  |  |  |  |  |  |  |  |
| Mortgage loans | \$ | 416 | \$ | 290 | \$ | 2 | \$ | 29 | \$ | 32 |
| Commercial loans |  | 201 |  | 157 |  | 66 |  | 108 |  | 108 |
| Consumer loans |  | 251 |  | 431 |  | 179 |  | 159 |  | 123 |
| TOTAL | \$ | 868 | \$ | 878 | \$ | 247 | \$ | 296 | \$ | 263 |
| Troubled Debt Restructuring: | \$ | 0 | \$ | 0 | \$ | $\bigcirc$ | \$ | 0 | \$ | $\bigcirc$ |
| Real estate and other assets owned, net |  | 121 |  | 410 |  | 52 |  | 93 |  | 31 |
| TOTAL NON-PERFORMING LOANS, TROUBLED DEBT |  |  |  |  |  |  |  |  |  |  |
| ASSETS OWNED, NET |  | --- |  |  |  | --- |  | ---- |  |  |
|  | \$ | 1,337 | \$ | 1,662 | \$ | 563 | \$ | 527 | \$ | 612 |
| AS A PERCENTAGE OF TOTAL ASSETS |  | 0.23\% |  | 0.30\% |  | $0.15 \%$ |  | 0.16\% |  | 0. $21 \%$ |
| Interest Income (1) | \$ | 35 | \$ | 37 | \$ | 26 | \$ | 14 | \$ | 32 |

(1) This is the amount of interest that would have been recorded on loans accounted for on a non-performing basis as of the end of each period if such loans had been current for the entire period.

## Reserves for Loan Losses

Glaciers' Board of Directors establishes reserves for loan losses on recommendations of senior management. Management evaluates each loan with delinquent payments to consider whether to continue this relationship or liquidate the account.

The Board of Directors has established the minimum level of the allowance for loan losses to be maintained, by using the following calculations:
.5\% of Conventional Real Estate and Home Equity loans that are government guaranteed or government insured
$.75 \%$ of Commercial Real Estate and direct Consumer loans
2.0\% of Credit Card Balances
1.0\% of Other loans

The Board of Directors believes that this method of providing for losses closely matches the risk nature of the individual types of loans. At December 31, 1997, Glacier met the reserve goals set above

First Security calculates its reserve using regulatory guideline percentages for special mention and classified assets, the bank's historic five-year loss level for all other loans, and a .5\% contingency reserve on the non-classified portfolio.

Whitefish and Eureka review and evaluate loan losses monthly from three separate perspectives: 1) payment experience with that particular borrower, 2) percentage loss calculation as performed by bank regulators, and 3) management's assessment of the individual situation. The Banks' consider a "worst case" basis which is a combination of the three methods above and establish a loan loss reserve accordingly.

ANALYSIS OF THE ALLOWANCE FOR LOAN LOSSES:

|  | 1997 | 1996 | 1995 | 1994 | 1993 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| BALANCE AT BEGINNING OF PERIOD | \$ 3,284 | 3,077 | 2,647 | 2,330 | 2,267 |
| CHARGE OFFS: |  |  |  |  |  |
| Residential real estate | 0 | (122) | 0 | (4) | 0 |
| Commercial Loans | (101) | (191) | (77) | (57) | (148) |
| Installment loans to individuals | (533) | (503) | (201) | (141) | (139) |
| Total charge offs | (634) | (816) | (278) | (202) | (287) |
| RECOVERIES: |  |  |  |  |  |
| Residential real estate | 0 | 1 | 0 | 0 | 0 |
| Commercial Loans | 38 | 51 | 37 | 123 | 31 |
| Installment loans to individuals | 109 | 91 | 90 | 75 | 80 |
| Total recoveries | 147 | 143 | 127 | 198 | 111 |
| NET CHARGE OFFS | (487) | (673) | (151) | (4) | (176) |
| PROVISION ACQUIRED | 0 | 0 | 0 | 0 | $\bigcirc$ |
| PROVISION EXPENSE | 747 | 880 | 581 | 321 | 239 |
| BALANCE AT END OF PERIOD | 3,544 | 3,284 | 3,077 | 2,647 | 2,330 |
| RATIO OF NET CHARGE OFFS TO AVERAGE |  |  |  |  |  |
| LOANS OUTSTANDING DURING THE PERIOD | 0.12\% | 0.18\% | 0.04\% | 0.00\% | 0.07\% |

In analyzing the chargeoffs and recoveries over the past three reporting periods, management anticipates the level of chargeoffs to remain relatively constant, or to decrease slightly, during the next full year of operations. This assumption is based on the fact that 1) Glacier has continued to upgrade underwriting standards, particularly for consumer installment loans, and 2) the local/regional economy although still growing, is showing signs of slowing.

## SOURCES OF FUNDS

## General

Deposits are the most important source of the Banks' funds for lending and other business purposes. In Addition, the Banks derive funds from loan repayments advances from the FHLB of Seattle, repurchase agreements, and loan sales. Loan repayments are a relatively stable source of funds, while interest bearing deposit inflows and outflows are significantly influenced by general interest rate levels and money market conditions. Borrowings and advances may be used on a short-term basis to compensate for reductions in normal sources of funds such as deposit inflows at less than projected levels. They also may be used on a long-term basis to support expanded activities and to match maturities of longer-term assets. Deposits obtained through Glacier's and First Security's branch offices, and Whitefish and Eureka, have traditionally been the principal source of funds for use in lending and other business purposes. Currently, the Banks have a number of different deposit programs designed to attract both short-term and long-term deposits from the general public by providing a wide selection of accounts and rates. These programs include regular statement savings, interest-bearing checking, money market deposit accounts, fixed rate certificates of deposit with maturities ranging from three months to five years, negotiated-rate jumbo certificates, non-interest demand accounts, and individual retirement accounts.

MANAGEMENT'S DISCUSSION AND ANALYSIS section contains information relating to changes in the overall deposit portfolio.

Deposits are obtained primarily from individual and business residents of western Montana. The Banks issue negotiated-rate certificates of deposit with balances of $\$ 100,000$, or more, and have paid a limited amount of fees to brokers to obtain deposits. The following table illustrates the amounts outstanding for deposits greater than $\$ 100,000$, according to the time remaining to maturity:

DEPOSITS GREATER THAN \$100, 000 at DECEMBER 31, 1997
(dollars in thousands)

|  | Certificates of Deposit |  | Savings and Checking |  | Totals |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MATURING: | Amount | Number | Amount | Number | Amount | Number |
| Within three months | \$ 4,544 | 21 | \$69, 036 | 308 | \$73,580 | 329 |
| Greater than three months through six months | \$ 1,519 | 13 | 0 | 0 | 1,519 | 13 |
| Greater than six months through twelve months | \$ 3,471 | 24 | $\bigcirc$ | 0 | 3,471 | 24 |
| Greater than twelve months | \$ 2, 129 | 16 | 0 | 0 | 2,129 | 16 |
| Totals | \$11, 663 | 74 | \$69, 036 | 308 | \$80, 699 | 382 |

For additional information, see Note 6 to the Consolidated Financial Statements for the year ended December 31, 1997.

Advances and Other Borrowings
As a member of the FHLB, the Banks may borrow from the FHLB on the security of stock which it is required to own in that bank and certain of its home mortgages and other assets (principally, securities which are obligations of, or guaranteed by, the United States), provided certain standards related to-credit-worthiness have been met. Advances are made pursuant to several different credit programs, each of which has its own interest rate and range of maturities. Depending on the program, limitations on the amount of advances are based either on a fixed percentage of an institution's capital or on the FHLB's assessment of the institution's creditworthiness. FHLB advances have been used from time to time to meet seasonal and other withdrawals of savings accounts and to expand lending by matching a portion of the estimated amortization and prepayments of retained fixed rate mortgages. All four banks are members in the FHLB.

From time to time, primarily as a short-term financing arrangement for investment or liquidity purposes, Glacier has made use of reverse repurchase agreements with various securities dealers. This process involves the "selling" of one or more of the securities in the bank's portfolio and by entering into an agreement to "repurchase" that same security at an agreed upon later date. A rate of interest is paid to the dealer for the subject period of time. In addition, although Glacier has offered retail repurchase agreements to its retail customers, the Government Securities Act of 1986 imposed confirmation and other requirements which generally made it impractical for financial institutions to offer such investments on a broad basis. Through polices adopted by the Board of Directors, Glacier usually enters into reverse repurchase agreements with major
investment brokerage firms, local municipalities, and large balance customers, and has adopted procedures designed to ensure proper transfer of title and safe-keeping of the underlying securities. The other banks have not utilized repurchase agreements for liquidity purposes.

The following chart illustrates the average balances and the maximum outstanding month end balances for FHLB Advances and Repurchase Agreements:

| ADVANCES AND REPURCHASE AGREEMENTS (dollars in thousands) | For the year ended 12/31/97 | For the year ended 12/31/96 |
| :---: | :---: | :---: |
| FHLB ADVANCES: |  |  |
| Average balance | \$136, 920 | \$128, 842 |
| Maximum oustanding at any month-end | \$142, 324 | \$143, 289 |
| REPURCHASE AGREEMENTS: |  |  |
| Average balance | \$ 17, 400 | \$ 17,189 |
| Maximum oustanding at any month-end | \$ 21, 300 | \$ 22,102 |

For additional information concerning the Company's advances and reverse repurchase agreements, see Notes 7 and 8 to the Consolidated Financial Statements for the year ended December 31, 1997.

## SUBSIDIARIES

The Company has five direct subsidiaries, Glacier Bank (wholly owned), First Security (wholly owned), Whitefish (majority owned), Eureka (majority owned) and Community First, Inc. ("CFI") (wholly owned). For information regarding the holding company, as separate from the subsidiaries, see Note 14 to the Consolidated Financial Statements for the year ended December 31, 1997.

Brokerage services (selling products such as stocks, bonds, mutual funds,
limited partnerships, annuities, and other insurance products), are available through Robert Thomas Securities, a non-affiliated company. CFI shares in the commissions generated, without devoting significant management and staff time to this portion of the business.

See Item I "Business - Background" on pages 3 and 4 for a detailed discussion and visual representation of the various existing parent/subsidiary relationships.

As of December 31, 1997, the Company employed 291 persons, 190 of who were full time, none of whom were represented by a collective bargaining group. The Company provides its employees with a comprehensive benefit program, including medical insurance, dental plan, life and accident insurance, long-term disability coverage, sick leave, and both a defined contribution pension plan and a $401(k)$ savings plan. The Company considers its employee relations to be excellent. See Note 11 in the Consolidated Financial Statements for the year ended December 31, 1997 for detailed information regarding pension/savings plan costs and eligibility.

SUPERVISION AND REGULATION

## INTRODUCTION

The following generally refers to certain statutes and regulations affecting banking industry. These references provide brief summaries only and are not intended to be complete. They are qualified in their entirety by the referenced statutes and regulations. In addition, some statutes and regulations may exist which apply to and regulate the banking industry, but are not referenced below.

## THE COMPANY

General
The Company is a bank holding company, due to its ownership of Glacier Bank, Glacier Bank of Whitefish, Glacier Bank of Eureka, and First Security Bank of Missoula, all of which are Montana-state chartered commercial banks, and all of which are members of the Federal Reserve (collectively, the "State Banks"). Until recently, the Company was also a savings and loan holding company within the meaning of the Home Owners' Loan Act ("HOLA") prior to Glacier Bank's conversion from a federal savings bank to a state-chartered commercial bank and, as such, was registered with and subject to examination and supervision by the OTS. With the enactment of the Economic Growth and Regulatory Paperwork Reduction Act of 1996 ("Economic Growth Act"), the OTS no longer supervises a holding company like the Company that is registered as a bank holding company. Accordingly, the BHCA subjects the Company and its subsidiaries to supervision and examination by the FRB, and the bank holding company files annual reports of its operations with the FRB.

## BANK HOLDING COMPANY STRUCTURE

In general, the BHCA limits bank holding company business to owning or controlling banks and engaging in other banking-related activities. Certain recent legislation designed to expand interstate branching and relax federal restrictions on interstate banking may expand opportunities for bank holding companies (see "Regulation of Banking Subsidiaries - Recent Federal Legislation - - Interstate Banking and Branching" below). The Economic Growth Act has relaxed certain BHCA restrictions on bank holding companies' engagement in permissible nonbanking activities. However, the impact that this legislation may have on the Company and its subsidiaries is unclear at this time.

Bank holding companies must obtain the FRB's approval before they: (1) acquire direct or indirect ownership or control of any voting shares of any bank that results in total ownership or control, directly or indirectly, of more than $5 \%$ of the voting shares of such bank; (2) merge or consolidate with another bank holding company; or (3) acquire substantially all of the assets of any additional banks. Until late September of 1995, the BHCA also prohibited bank holding companies from acquiring any such interest in any bank or bank
holding company located in a state other than the state in which bank holding company was located, unless the laws of both states expressly authorized the acquisition. Now, subject to certain state laws, such as age and contingency laws, a bank holding company that is adequately capitalized and adequately managed may acquire the assets of an out-of-state bank.

Control of Nonbanks. With certain exceptions, the BHCA also prohibits bank holding companies from acquiring direct or indirect ownership or control of voting shares in any company that is not a bank or a bank holding company unless the FRB determines that the activities of such company are incidental to the business of banking. When making this determinations, the FRB weighs the expected benefit to the public, such as greater convenience, increased competition or gains in efficiency, against the possible adverse effects, such as undue concentration of resources, decreased or unfair competition, conflicts of interest or unsound banking practices. The Economic Growth Act amended the BHCA to eliminate the requirement that a bank holding company seek FRB approval before engaging de novo in permissible nonbanking activities if the holding company is well-capitalized and meets other criteria specified in the statute.

Control Transactions. The Change in Bank Control Act of 1978, as amended, requires a person (or group of persons acting in concert) acquiring "control" of a bank holding company to provide the FRB with 60 days' prior written notice of the proposed acquisition. Following receipt of this notice, the FRB has 60 days within which to issue a notice disapproving the proposed acquisition, but the FRB may extend this time period for up to another 30 days. An acquisition may be completed before expiration of the disapproval period if the FRB issues written notice of its intent not to disapprove the transaction. In addition, any "company" must obtain the FRB's approval before acquiring 25\% (5\% if the "company" is a bank holding company) or more of the outstanding shares or otherwise obtaining control over the Company.

## TRANSACTIONS WITH AFFILIATES

The Company and its subsidiaries, are deemed affiliates within the meaning of the Federal Reserve Act, and transactions between affiliates are subject to certain restrictions. Accordingly, The Company and its subsidiaries must comply with Sections $23 A$ and $23 B$ of the Federal Reserve Act. Generally, Sections 23A and 23B: (1) limit the extent to which the financial institution or its subsidiaries may engage in "covered transactions" with an affiliate, as defined, to an amount equal to $10 \%$ of such institution's capital and surplus and an aggregate limit on all such transactions with all affiliates to an amount equal to 20\% of such capital and surplus, and (2) require all transactions with an affiliate, whether or not "covered transactions," to be on terms substantially the same, or at least as favorable to the institution or subsidiary, as those provided to a non-affiliate. The term "covered transaction" includes the making of loans, purchase of assets, issuance of a guarantee and other similar types of transactions

## REGULATION OF MANAGEMENT

Federal law: (1) sets forth the circumstances under which officers or directors of a financial institution may be removed by the institution's federal supervisory agency; (2) places restraints on lending by an institution to its executive officers, directors, principal stockholders, and their related interests; and (3) prohibits management personnel from serving as a director or in other management positions with another financial institution which has assets exceeding a specified amount or which has an office within a specified geographic area.

FIRREA
The Financial Institution Reform, Recovery and Enforcement Act of 1989 ("FIRREA") became effective on August 9, 1989. Among other things, this far-reaching legislation (1) phased in significant increases in the FDIC insurance premiums paid by commercial banks; (2) created two deposit insurance pools within the FDIC, one to insure commercial bank and savings bank deposits and the other to insure savings association deposits; (3) for the first time, permitted bank holding companies to acquire healthy savings associations; (4) permitted commercial banks that meet certain housing-related asset requirements to secure advances and other federal services from their local Federal Home Loan Banks; and (5) greatly enhanced the regulators' enforcement powers by removing procedural barriers and sharply increasing the civil and criminal penalties for violating statutes and regulations.

TIE-IN ARRANGEMENTS
The Company and its subsidiaries cannot engage in certain tie-in arrangements in connection with any extension of credit, sale or lease of property or furnishing of services. For example, with certain exceptions, the Company, nor its subsidiaries may condition an extension of credit on either (1) a requirement that the customer obtain additional services provided by it or (2) an agreement by the customer to refrain from obtaining other services from a competitor

In 1997, the FRB adopted significant amendments to its anti-tying rules that: (1) removed FRB-imposed anti-tying restrictions on bank holding companies and their non-bank subsidiaries; (2) allowed banks greater flexibility to package products with their affiliates; and (3) established a safe harbor from the trying restrictions for certain foreign transactions. These amendments were designed to enhance competition in banking and nonbanking products and to allow banks and their affiliates to provide more efficient, lower cost service to their customers. However, the impact of the amendments on the Company and its respective subsidiaries is unclear at this time.

## STATE LAW RESTRICTIONS

As a Delaware corporation, the Company may be subject to certain limitations and restrictions as provided under applicable Delaware corporate law. Each of the State Banks, as Montana state-chartered commercial banks, are subject to supervision and regulation by the Montana Department of Commerce's Banking and Financial Institutions Division.

## SECURITIES REGISTRATION AND REPORTING

The common stock of the Company is registered as a class with the SEC under the Securities Exchange Act of 1934 and thus is subject to the periodic reporting and proxy solicitation requirements and the insider-trading restrictions of that Act. The periodic reports, proxy statements, and other information filed by the Company under that Act can be inspected and copied at or obtained from the Washington, D.C., office of the SEC. In addition, the securities issued by the Company are subject to the registration requirements of the Securities Act of 1933 and applicable state securities laws unless exemptions are available.

## General

Applicable federal and state statutes and regulations governing a bank's operations relate, among other matters, to capital requirements, required reserves against deposits, investments, loans, legal lending limits, certain interest rates payable, mergers and consolidations, borrowings, issuance of securities, payment of dividends (see below), establishment of branches, and dealings with affiliated persons. The FRB and the FDIC have authority to prohibit banks under their supervision from engaging in what they consider to be an unsafe and unsound practice in conducting their business.

Until December 18, 1997, two of the Company's subsidiaries -- Glacier Bank of Eureka and Glacier Bank of Whitefish -- were organized as national banking associations and as such, were subject to primary regulation by the Office of the Comptroller of the Currency ("OCC"). Additionally, until February 1, 1998, Glacier Bank was organized as a federal savings bank, and as such was subject to primary regulation by the Office of Thrift Supervision. All of these Company subsidiaries have been converted to Montana state-charters and are members in the Federal Reserve System. Accordingly, the Company's subsidiaries are subject to extensive regulation and supervision by the Montana Department of Commerce's Banking and Financial Institutions Division, and they are also subject to regulation and examination by the FRB as a result of their membership in the Federal Reserve System. The federal laws that apply to the Company's banking subsidiaries regulate, among other things, the scope of their business, their investments, their reserves against deposits, the timing of the availability of deposited funds and the nature and amount of and collateral for loans. The laws and regulations governing the Company's banking subsidiaries generally have been promulgated to protect depositors and not to protect stockholders of such institutions or their holding companies.

The Federal Deposit Insurance Corporation Improvement Act of 1991 ("FDICIA") requires federal banking regulators to adopt regulations in a number of areas to ensure bank safety and soundness, including: internal controls; credit underwriting; asset growth; management compensation; ratios of classified assets to capital; and earnings. FDICIA also contains provisions which are intended to change independent auditing requirements; restrict the activities of state-chartered insured banks; amend various consumer banking laws; limit the ability of "undercapitalized banks" to borrow from the FRB's discount window; and require regulators to perform annual on-site bank examinations and set standards for real estate lending. FDICIA recapitalized the Bank Insurance Fund ("BIF") and required the FDIC to maintain the BIF and the Savings Association Fund ("SAIF") at $1.25 \%$ of insured deposits by increasing the deposit insurance premiums as necessary to maintain such ratio. (See "FDIC Insurance" below).

## LOANS-TO-ONE BORROWER

Each of the Company's banking subsidiaries is subject to limitations on the aggregate amount of loans that it can make to any one borrower, including related entities. Applicable regulations generally limit loans-to-one borrower to 15 to $20 \%$ of unimpaired capital and surplus. As of December 31, 1997, each of the Company's banking subsidiaries was in compliance with applicable loans-to-one borrower requirements.

Generally, customer deposit accounts in banks are insured by the FDIC for up to a maximum amount of $\$ 100,000$. The FDIC has adopted a risk-based insurance assessment system under which depository institutions contribute funds to the BIF and the SAIF based on their risk classification. The FDIC assigns institutions a risk classification based on three capital groups and three supervisory groups.

With the enactment of the Deposit Insurance Funds Act of 1996 ("Funds Act"), a one-time assessment was imposed on institutions holding SAIF deposits on March 31, 1995, in an amount necessary for SAIF to reach its 1.25 designated reserve ratio. Because the deposits of Glacier Bank were insured by the SAIF Glacier Bank paid that assessment. In addition to the one-time SAIF assessment, for the three year period beginning in 1997, the Funds Act subjects BIF-insured deposits to a Financing Corporation ("FICO") premium assessment on domestic deposits at one-fifth the premium rate (approximately 1.3 basis points) imposed on SAIF-insured deposits (approximately 6.5 basis points). In the year 2000, BIF-insured institutions will be required to share in the payment of the FICO obligations on a pro-rata basis with all thrift institutions, with annual assessments expected to equal approximately 2.4 basis points until the year 2017, and to be phased out completely by 2019.

Currently, institutions in the lowest risk category will continue to pay no BIF premiums, and other institutions will be assessed based on a range of rates, with those in the highest risk category paying 27 cents for every $\$ 100$ of BIF-insured deposits. Rates in the SAIF assessment schedule, previously ranging from 4 to 31 basis points, have been adjusted by 4 basis points to a range of 1 to 27 basis points. The Funds Act provides for the merger of the BIF and SAIF on January 1, 1999, only if no thrift institutions exist on that date.

The FDIC may terminate the deposit insurance of any insured depository institution if it determines after a hearing that the institution has engaged or is engaging in unsafe or unsound practices, is in an unsafe or unsound condition to continue operations, or has violated any applicable law. The insurance may be terminated permanently, if the institution has no tangible capital. If deposit insurance is terminated, the accounts at the institution at the time of the termination, less subsequent withdrawals, will continue to be insured for a period of six months to two years, as determined by the FDIC.

## CAPITAL REQUIREMENTS

Banks and Bank Holding Companies. The FRB, the FDIC, and the OCC
(collectively, the "Agencies") have established uniform capital requirements for all commercial banks. Bank holding companies are also subject to certain minimum capital requirements. A bank that does not achieve and maintain required capital levels may be subject to supervisory action through the issuance of a capital directive. In addition, banks must meet certain guidelines concerning the maintenance of an adequate allowance for loan and lease losses.

The Agencies' "risk-based" capital guidelines make regulatory capital requirements more sensitive to differences in risk profiles among banking organizations, take off-balance sheet exposures into explicit account in assessing capital adequacy, and minimize disincentives to holding liquid, low-risk assets. The current guidelines require banks to achieve a minimum total risk-based capital ratio of $8 \%$ and a minimum Tier 1 risk-based capital ratio of $4 \%$. Tier 1 capital includes common stockholders' equity, qualifying perpetual preferred stock, and minority interests in equity accounts of consolidated subsidiaries, but excludes goodwill and most other intangibles. Tier 2 capital includes the excess of any preferred stock not included in the Tier 1 capital, mandatory convertible securities, subordinated debt and general reserves for loan and lease losses up to $1.25 \%$ of risk-weighted assets.

The Agencies also have adopted leverage ratio standards that require commercial banks to maintain a minimum ratio of core capital to total assets ("Leverage Ratio") of $3 \%$. Any institution operating at or near this level should have well-diversified risk, and in general, be a strong banking organization without any supervisory, financial or operational weaknesses or deficiencies. Institutions experiencing or anticipating significant growth would be expected to maintain capital ratios, including tangible capital positions, well above the minimum levels (e.g., an additional cushion of at least 100 to 200 basis points, depending upon the particular circumstances and risk profile).

The minimum ratio of total capital to risk-adjusted assets required by the FRB for bank holding companies is $8 \%$. At least one-half of the total capital must be Tier 1 capital; the remainder may consist of Tier 2 capital. Bank holding companies are also subject to minimum Leverage Ratio guidelines. These guidelines provide for a minimum Leverage Ratio of $3 \%$ for bank holding companies meeting certain specified criteria, including achievement of the highest supervisory rating. All other bank holding companies are required to maintain a Leverage Ratio which is at least 100 to 200 basis points higher ( 4 to $5 \%$ ). These guidelines provide that banking organizations experiencing internal growth or making acquisitions are expected to maintain strong capital positions substantially above the minimum supervisory levels, without significant reliance on intangible assets.

Interest-Rate-Risk ("IRR") Component. FDICIA requires the Agencies to revise their respective risk-based capital standards to ensure that they take adequate account of interest-rate risk ("IRR"), concentration of credit risk and the risks of nontraditional activities, as well as reflect the actual performance and expected risk of loss on multi-family residential loans.

When evaluating the capital adequacy of a bank, examiners from the Agencies consider exposure to declines in the economic value of a bank's capital due to changes in interest rates. A bank may be required to hold additional capital for IRR if it has significant exposure or a weak interest rate risk management process. In addition, the Agencies have amended their respective risk-based capital standards to incorporate a measure for market risk to cover all positions located in an institution's trading account and foreign exchange and commodity positions wherever located. The rule effectively requires banks and bank holding companies with significant exposure to market risk to measure that risk using their own internal value-at-risk model, subject to the parameters of the rule, and to hold a sufficient amount of capital to support the institution's risk exposure. Institutions subject to this rule must have been in compliance with it by January 1, 1998. The rule applies to any bank or bank holding company, regardless of size, whose trading activity equals $10 \%$ or more of its total assets, or whose trading activity equals $\$ 1$ billion or more. The Agencies may require an institution not otherwise subject to the rule to comply with it for safety and soundness reasons and also may exempt an institution otherwise subject to the rule from compliance under certain circumstances.

Prompt Corrective Action. Under FDICIA, each federal banking agency must implement a system of prompt corrective action for institutions that it regulates. In September 1992, the Agencies adopted substantially similar regulations, which became effective on December 19, 1992, intended to implement this prompt corrective action system. Under the regulations, an institution is deemed to be (1) "well capitalized" if it has a total risk-based capital ratio of $10 \%$ or more, a Tier 1 risk-based capital ratio of $6 \%$ or more, a Tier 1 leverage capital ratio of $5 \%$ or more and is not subject to specified requirements to meet and maintain a specific capital level for any capital measure; (2) "adequately capitalized" if it has a total risk-based capital ratio f $8 \%$ or more, a Tier 1 risk-based capital ratio of $4 \%$ or more, a Tier 1 leverage capital ratio of $4 \%$ or more ( $3 \%$ under certain circumstances) and does not meet the definition of "well capitalized;" (3) "undercapitalized" if it has a total risk-based capital ratio of under 8\%, a Tier 1 risk-based capital ratio of under 4\% and a Tier 1 leverage
capital ratio of under $4 \%$ ( $3 \%$ under certain circumstances) ; (4) "significantly undercapitalized" if it has a total risk-based capital ratio of under 6\%, a Tier 1 risk-based capital ratio of under 3\%, a Tier 1 leverage capital ratio of under $3 \%$; and (5) "critically undercapitalized" if it has a ratio of tangible equity to total assets of $2 \%$ or less.

Increasingly severe restrictions are imposed on the payment of dividends and management fees, asset growth and other aspects of the operations of institutions that fall below the category of "adequately capitalized." Undercapitalized institutions must develop and implement capital plans acceptable to the appropriate federal regulatory agency. Such plans must require any company that controls an undercapitalized institution to provide certain guarantees that the institution will comply with the plan until it is
"adequately capitalized". As of December 31, 1997, none of the State Banks were subject to any regulatory order, agreement, or directive to meet and maintain a specific capital level for any capital measure.

## RESTRICTIONS ON CAPITAL DISTRIBUTIONS

Dividends paid to the Company by its banking subsidiaries are a material source of the Company's cash flow. Various federal and state statutory provisions limit the amount of dividends the Company's banking subsidiaries are permitted to pay to the Company, respectively, without regulatory approval. FRB policy further limits the circumstances under which bank holding companies may declare dividends.

If, in the opinion of the applicable federal banking agency, a depository institution under its jurisdiction is engaged in or is about to engage in an unsafe or unsound practice (which, depending on the financial condition of the institution, may include the payment of dividends), the agency may require, after notice and hearing, that such institution cease and desist from such practice. In addition, the FRB and the FDIC have issued policy statements which provide that insured banks and bank holding companies should generally pay dividends only out of current operating earnings.

The State Banks. Montana law imposes the following limitations on the payment of dividends by Montana state banks: (1) until the bank's surplus fund is equal to $50 \%$ of its paid-up capital stock, no dividends may be declared unless at least $25 \%$ of bank's net earnings for the dividend period have been carried to the surplus account, and (2) a bank must give notice to the Banking and Financial Institutions Division before declaring a dividend larger than the previous two years' net earnings.

## FEDERAL HOME LOAN BANK SYSTEM

All of the Company's banking subsidiaries are members of the FHLB of Seattle, which is one of the 13 regional FHLBs that administer the home financing credit function of savings associations. Each FHLB serves as a reserve or central bank for its members within its assigned region. It is funded primarily from proceeds derived from the sale of consolidated obligations of the FHLB System. It makes loans to members (i.e., advances) in accordance with policies and procedures established by the Board of Directors of the FHLB.

As members, the respective banking subsidiaries of the Company must purchase and maintain stock in the FHLB of Seattle in an amount equal to at least 1\% of its aggregate unpaid residential mortgage loans, home purchase contracts or similar obligations at the beginning of each year. On December 31, 1997, the Company's banking subsidiaries had $\$ 10.3$ million in FHLB stock, which was sufficient to comply with this requirement.

The FHLBs must provide funds for the resolution of troubled savings associations and contribute to affordable housing programs through direct loans or interest subsidies on advances targeted for community investment in low- and moderate-income housing projects. These contributions have adversely affected the
level of FHLB dividends paid and could continue to do so in the future. These contributions also could have an adverse effect on the value of FHLB stock in the future. Dividends paid by the FHLB of Seattle to the Company's banking subsidiaries for the years ended December 31, 1997, 1996, and 1995 totaled \$739, 000, \$620,000, and \$425,000 respectively.

## FEDERAL RESERVE SYSTEM

The FRB requires all depository institutions to maintain reserves against their transaction accounts (primarily checking accounts) and non-personal time deposits. Currently, reserves of $3 \%$ must be maintained against total transaction accounts of $\$ 44.9$ million or less (after a $\$ 4.4$ million exemption), and an initial reserve of $10 \%$ (subject to adjustment by the FRB to a level between $8 \%$ and 14\%) must be maintained against that portion of total transaction accounts in excess of such amount. On December 31, 1997, each of the Company's banking subsidiaries was in compliance with applicable requirements.

The balances maintained to meet the reserve requirements imposed by the FRB may be used to satisfy applicable liquidity requirements. Because required reserves must be maintained in the form of vault cash or a non-interest-bearing account at a Federal Reserve Bank, the effect of this reserve requirement is to reduce the earning assets of the Company's banking subsidiaries.

## RECENT FEDERAL LEGISLATION

Interstate Banking and Branching. The Riegle-Neal Interstate Banking and Branching Efficiency Act of 1994 ("Interstate Act") permits nationwide interstate banking and branching. This legislation generally authorizes interstate branching and relaxes federal law restrictions on interstate banking. These new interstate banking and branching powers have been phased in and individual states may "opt out" of certain of these provisions. Accordingly, states have been able to enact "opting-in" legislation that (1) permits interstate mergers within their own borders before June 1, 1997, and (2) permits out-of-state banks to establish de novo branches within the state. Subject to certain state laws, such as age and contingency laws, bank holding companies may purchase banks in any state. Additionally, subject to such state laws, beginning June 1, 1997, banks have been permitted to merge with banks in any other state as long as the home state of neither merging bank has "opted out." The Interstate Act requires regulators to consult with community organizations before permitting an interstate institution to close a branch in a low-income area.

As of March 20, 1997, Montana has "opted-out" of the Interstate Act and prohibited in-state banks from merging with out-of-state banks if the merger would be effective on or before September 30, 200 1. Montana law generally authorizes the acquisition of an in-state bank by an out-of-state bank holding company through the acquisition of a financial institution if the in-state bank being acquired has been in existence for at least 5 years prior to the acquisition. Banks, bank holding companies, and their respective subsidiaries cannot acquire control of a bank located in Montana if, after the acquisition, the acquiring institution, together with its affiliates, would directly or indirectly control more than $22 \%$ of the total deposits of insured depository institutions and credit unions located in Montana.

At this time, the full impact that the Interstate Act might have on the Company and its subsidiaries is impossible to predict.

## Federal Taxation

The Company files a consolidated federal income tax return and, effective in 1997, a consolidated Montana income tax return, using the accrual method of accounting. The Company and its subsidiaries have filed all required income tax returns

Savings institutions are subject to the provisions of the Internal Revenue Code of 1986, as amended ("Code"), in the same general manner as other corporations.

An exception to this generally similar situation is the treatment of bad debts, for which non-banking corporations may generally take deductions only where specific debts are written down or off. Banking corporations may establish reserves for bad debts (as other corporations were allowed to do under prior law), and deduct the annual increase in the bad debt reserves.

These reserves are generally based upon prior bad debt experience (the "experience method," as is used by the Banks). Prior to 1997, savings institutions that met certain definitional tests relating to the composition of their assets and other matters (such as Glacier Bank) could annually elect to base the addition to their reserves for "qualifying real property loans" (generally loans secured by improved real property) under either the experience method or upon a statutory formula potentially resulting in an even greater deduction (the "percentage of taxable income method").

The percentage of specially computed taxable income that was used to compute a savings institutions's bad debt reserve deduction under the percentage of taxable income method (the "percentage bad debt deduction") was 8\%. The percentage bad debt deduction thus computed was reduced by the amount permitted as a deduction for non-qualifying loans under the experience method. The availability of the percentage of taxable income method permitted qualifying savings institutions to be taxed at a lower effective federal income tax rate than that applicable to corporations generally. The effective maximum federal income tax rate applicable to a qualifying thrift institution (exclusive of any alternative minimum tax or environmental tax), assuming the maximum percentage bad debt deduction, was approximately 31.3\%, as compared to a $34 \%$ statutory rate for general corporations.

The 1996 Small Business Job Protection Act eliminated the percentage of taxable income method of accounting for bad debts that was previously available only to savings institutions. Under this provision, savings institutions now use the same method of accounting for tax bad debts as banks. As a result, savings institutions now have to recapture into taxable income over a six-year period their post-1987 additions to their bad debt tax reserves. At December 31, 1997, Glacier Bank's post-1987 tax bad debt reserves were approximately $\$ 1.8$ million.

Under the experience method, the bad debt deduction is equal to the greater of two alternatives. Under the first alternative, a financial institution computes the ratio of (i) total bad debts, net of recoveries, sustained during the taxable year and during the five preceding taxable years to (ii) the sum of "loans outstanding" at the close of each of those six years. This ratio is then applied to "loans outstanding" at the close of the taxable year, and the result of this calculation constitutes the maximum reserve balance. The maximum addition for the taxable year under this first alternative is the amount required to bring the reserve to this balance.

The second alternative under the experience method allows a financial institution to claim a bad debt deduction necessary to maintain its reserves at a minimum reserve level. This alternative authorizes an institution to add
to the reserves at least the amount required to maintain the reserve as it existed at the end of the "base year." In effect, this allows a bad debt deduction equal to the net bad debt chargeoffs for a taxable year. This option is limited, however, if loans outstanding decrease below the amount of loans outstanding at the close of the "base year." If that occurs, the minimum reserve level that may be maintained is equal to the amount that bears the same ratio of reserves to loans at the end of the taxable year as the ratio of reserves to loans at the close of the "base year." For taxable years beginning after 1987, the "base year" is the last taxable year beginning before 1988 (i.e., fiscal year ended June 30, 1988).

If the Company's accumulated bad debt reserves are deemed to have been used for any purpose other than to absorb bad debt losses, such as for the payment of dividends in excess of its current and accumulated earnings and profits (as calculated for federal income tax purposes) or the redemption of the Company's common stock, all or a portion of the amount used and the tax attributable thereto may both be subject to federal income tax. As a result, distributions to stockholders which are treated as having been made from the Company's bad debt reserves could result in a federal recapture tax to the Company, up to approximately $51 \%$ of the amount of such distributions. For additional information, see Note 10 to the Consolidated Financial Statements for the year ended December 31, 1997.

In addition to the regular corporate income tax, corporations, including qualifying savings institutions, are subject to an alternative minimum tax if it exceeds the Company's regular tax liability. The Company or its subsidiaries did not incur a minimum tax liability for its fiscal years 1988 through December 31, 1997 and are not expected to incur such a liability in the foreseeable future.

## State Taxation

Under Montana law, savings institutions are subject to a corporation license tax, which incorporates or is substantially similar to applicable provisions of the Code. The corporation license tax is imposed on federal taxable income, subject to certain adjustments. State taxes are incurred at the rate of $6.75 \%$.

## Item 2. Properties

At December 31, 1997, Glacier Bank owned eight of its thirteen offices, including its headquarters and other property having an aggregate book value of approximately $\$ 4.5$ million, and leased the remaining branches.

Glacier Bank believes that all of its facilities are well-maintained, adequate and suitable for the current operations of its business, as well as fully utilized.

The following table sets forth certain information regarding Glacier Bank's offices at December 31, 1997:

| Office | City | Services Offered | Ownership |
| :--- | :--- | :--- | :--- |
| Main | Kalispell, MT | Full Services <br> Administration | Owned |
| Branch | Libby, MT | Full Services | Owned |
| Branch | Polson, MT | Full Services | Owned |
| Branch | Columbia Falls, MT | Full Services | Owned |


| $\begin{gathered} 28 \\ \text { Branch } \end{gathered}$ | Cut Bank, MT | Full Services | Owned |
| :---: | :---: | :---: | :---: |
| Branch | Bigfork, MT | Full Services | Leased |
| Branch | Evergreen area Of Kalispell, MT | Full Services | Owned |
| Branch | Billings, MT | Full Services | Owned |
| Branch | Thompson Falls, MT | Full Services | Owned |
| Branch | Buffalo Hill area Of Kalispell, MT | Deposit Branch | Leased |
| Branch | Billings, MT Heights area | Full Services <br> Supermarket Branch | Leased |
| Branch | Hamilton, MT | Full Services <br> Supermarket Branch | Leased |
| Branch | Helena, MT | Full Services <br> Supermarket Branch | Leased |

First Security conducts banking activities from three locations in Missoula, MT. The main office has undergone extensive remodeling, and the Great Northern Way office was new in 1996. The East Broadway facility was completed in 1992
Management believes that each facility is in excellent condition. The net book value of the below listed facilities is $\$ 2.6$ million:

Office

1704 Dearborn

541 East Broadway
3220 Great Northern Way

Services Offered
Full Services Owned
Main Office
Full Services Branch Owned
Full Services Branch

Ownership
--------

Owned

Whitefish and Eureka each conduct their banking activities out of one office as listed below. Both institutions have undergone a major remodeling and have net book values of $\$ 714,000$ and $\$ 607,000$ respectively. Management believes that both facilities are currently in excellent condition:

| Office | City | Services Offered | Ownership |
| :---: | :---: | :---: | :---: |
| Main | Eureka, MT | Full Services | Owned |
|  |  | Administration |  |
| Main | Whitefish, MT | Full Services | Owned |
|  |  | Administration |  |

The Company and its subsidiaries are parties to various claims, legal actions and complaints in the ordinary course of their businesses. In the Company's opinion, all such matters are adequately covered by insurance, are without merit or are of such kind, or involve such amounts, that unfavorable disposition would not have a material adverse effect on the consolidated financial position or results of operations of the Company.

Item 4. Submission of Matter To A Vote of Security Holders
No matters were submitted to a vote of securities holders in the fourth quarter of 1997.

## PART II

Item 5. Market Price of and Dividends on Registrant's Common Equity and Related Stockholder Matters

The Company's stock trades on the Nasdaq Stock Market, Inc., under the symbol: GBCI. The primary market makers are: D.A. Davidson \& Company, Inc., Piper Jaffray Companies, Inc., Herzog, Heine, Geduld, Inc. and B.J. Wolfe and Company.

The range of high and low bid prices for the Company's Common Stock for the periods indicated are shown below. The sale price information has been adjusted retroactively for all stock dividends and splits previously issued. As of December 31, 1997, there were approximately 2500 shareholders of Company common stock.

|  | QUARTERLY COMMON STOCK PRICE RANGES19971996 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Quarter | High | Low | High | Low |
| 1st | 16.50 | 15.50 | 13.63 | 11.82 |
| 2nd | 21.00 | 15.25 | 14.92 | 12.73 |
| 3 rd | 19.50 | 17.50 | 16.83 | 13.50 |
| 4th | 25.00 | 18.63 | 16.83 | 15.50 |

The Company paid cash dividends on its Common Stock of $\$ .42$ and $\$ .52$ per share, respectively, for the fiscal years 1996 and 1997.

## Item 6. Selected Financial Data

The following financial data of the Company are derived from the Company's historical audited financial statements and related footnotes. The information set for the below should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the financial statements and related footnotes contained elsewhere in this Registration Statement.
(dollars in thousands, except per share data)

SUMMARY OF FINANCIAL CONDITION:
Total assets .........
Mortgage-backed securities
Loans receivable
Allowance for loan losses
Deposits
Advances
Other borrowed money/repurchase agreements
Stockholders' equity
Equity per common share*
Equity as a percentage of total assets
$\qquad$

| SUMMARY OF OPERATIONS:Interest income |
| :---: |
|  |  |
|  |
| Net interest income |
| Provision for loan losses |
| Non-interest income |
| Non-interest expense ............................ |
| Earnings before income taxes |
| Income taxes |
| Net earnings |
| Basic earnings per common share* |
| Diluted earnings per common share* |
| Dividends declared per share* |

## GENERAL

Glacier Bancorp, Inc. (the "Company") is a Delaware corporation with four commercial banks as subsidiaries, Glacier Bank, Glacier Bank of Whitefish (formerly First National Bank of Whitefish), Glacier Bank of Eureka (formerly First National Bank of Eureka), and First Security Bank of Missoula. The Company reported earnings of $\$ 9,180,000$ for the year ended December 31, 1997, or $\$ 1.35$ basic earnings per share, and $\$ 1.32$ diluted earnings per share, compared to \$7,425,000, or $\$ 1.11$ basic earnings per share, and $\$ 1.09$ diluted earnings per share, for the year ended December 31, 1996, and $\$ 7,975,000$, or $\$ 1.18$ basic and diluted earnings per share for the year ended December 31, 1995. During 1996 the FDIC SAIF fund was recapitalized through one-time payments from thrift institutions. Glacier Bank's after tax cost of this payment was $\$ 583,000$, or $\$ .09$ basic earnings per share. In addition, expenses related to the merger of First Security Bank were $\$ 563,000$, or $\$ .08$ basic earnings per share. Operating earnings without the SAIF and merger expenses were $\$ 8,571,000$, or $\$ 1.28$ basic earnings per share. This continued improvement in net income can be attributed to an increase in earning assets, management of net interest margin, and strong non-interest income. The following narrative and charts focus on the significant financial changes which have taken place over the past years and include a discussion of the Company's financial condition, results of operations, and capital resources.

LIQUIDITY AND CAPITAL RESOURCES
The objective of liquidity management is to maintain cash flows adequate to meet current and future needs for credit demand, deposit withdrawals, maturing liabilities and corporate operating expenses. This source of funds is generated by deposits, principal and interest payments on loans, sales of loans and securities, short and long term borrowings, and net income. In addition, all four subsidiaries are members of the Federal Home Loan Bank of Seattle. This membership provides for established lines of credit in the form of advances which serve as a supplemental source of funds for lending and other general business purposes, During 1997, all four financial institutions maintained liquidity at a level deemed sufficient to meet operating cash needs. The liquidity was in excess of regulatory requirements.

Retention of a portion of Glacier Bancorp, Inc.'s earnings results in stockholders' equity at December 31, 1997 of $\$ 59,609,000$, or $10.3 \%$ of assets, which compares with $\$ 51,948,000$, or $9.5 \%$ of assets at December 31, 1996. Earnings retention has kept pace with the increase in assets of $\$ 34,406,000$, or $6.3 \%$, during 1997. The stockholders' equity ratio remains well above required regulatory levels, and above the average of the Company's peers, providing flexibility in the management of assets.

For the year ended December 31, 1997, consolidated assets increased \$34,406,000, or $6.3 \%$, over the prior year. The following table summarizes the Company's major asset and liability components in percentage terms at December 31, 1997, 1996, and 1995.

|  | MAJOR BALANCE SHEET COMPONENTS AS A PERCENTAGE OF TOTAL ASSETS |  |  |
| :---: | :---: | :---: | :---: |
|  | December 31, |  |  |
|  | 1997 | 1996 | 1995 |
| ASSETS: |  |  |  |
| Cash, Investment securities, FHLB and Federal Reserve stock | 24.4\% | 25.9\% | 25.1\% |
| Real Estate Loans | 35.0\% | 36.2\% | 38.9\% |
| Commercial Loans | 20.6\% | 18.1\% | 17.1\% |
| Installment \& Other Loans | 16.9\% | 16.5\% | 15.6\% |
| Other Assets | 3.1\% | 3. 3\% | 3. 3\% |
|  | 100.0\% | 100.0\% | 100.0\% |
| LIABILITIES AND STOCKHOLDERS' EQUITY: |  |  |  |
| Deposit Accounts .............. | 59.7\% | 59.0\% | 59.1\% |
| FHLB Advances | 24.0\% | 26.2\% | 24.5\% |
| Other Borrowings and Repurchase Agreements | 4.7\% | 2.7\% | 4.5\% |
| Other Liabilities ........................ | 1.3\% | 2.6\% | 2.4\% |
| Stockholders' Equity | 10.3\% | 9.5\% | 9.5\% |
|  | -------- | 100.0\% | 100.0\% |

Real estate loans continue to be the largest component of the Company's assets, although the percentage is decreasing, and commercial loans are increasing as a result of the Company's strategy. Deposit accounts, with comparatively short terms to maturity, represent the majority of the liabilities

## EFFECT OF INFLATION AND CHANGING PRICES

Generally accepted accounting principles require the measurement of financial position and operating results in terms of historical dollars, without consideration for change in relative purchasing power over time due to inflation. Virtually all assets of a financial institution are monetary in nature, therefore interest rates generally have a more significant impact on $a$ company's performance than does the effect of inflation.

## GAP ANALYSIS

The following table gives a description of our GAP position for various time periods. As of December 31, 1997, we had a positive GAP position at six months, and a negative GAP position at twelve months. The cumulative GAP as a percentage of total assets for six months is a positive $.95 \%$ which compares to a positive $1.7 \%$ at December 31, 1996, and a negative GAP of .7\% at December 31, 1995.

The table also shows the GAP earnings sensitivity, and earnings sensitivity ratio, along with a brief description as to how they are calculated. The traditional one dimensional view of GAP is no longer sufficient to show a bank's ability to withstand interest rate changes. Superior earnings power is also a key factor in reducing exposure to higher interest rates. For example, our GAP earnings sensitivity ratio shows that a $1 \%$ change in interest rates would only change income by . 87\%. Because of our GAP position, the table illustrates how a $1 \%$ increase in rates would decrease the Company's income by approximately $\$ 80,000$. Using this analysis to join GAP information with earnings data, it produces a better picture of our strength and ability to handle interest rate change. The methodology used to compile this GAP information is based on our mix of assets and liabilities and the historical experience accumulated regarding their rate sensitivity.

ESTIMATE OF RATE SENSITIVE ASSETS TO RATE SENSITIVE LIABILITIES GAP AND GAP COVERAGE RATIOS AT DECEMBER 31, 1997:

|  | Projected maturity (in months) as of December 31, 1997 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | $\begin{gathered} 0-6 \\ \text { Months } \end{gathered}$ | $\begin{gathered} 6-12 \\ \text { Months } \end{gathered}$ | Over 12 Months | Total |
| RATE SENSITIVE ASSETS: |  |  |  |  |
| Interest Bearing Deposits | \$ 0 | 0 | 0 | 0 |
| Investments and mortgage backed securities | 4,929 | 1,071 | 98,266 | 104,266 |
| Loans (1): |  |  |  |  |
| Floating Rate | 107,070 | 12,984 | 28,505 | 148,559 |
| Fixed Rate | 57,083 | 37,390 | 181,560 | 276, 033 |
| Total Rate Sensitive Assets | \$ 169, 082 | 51,445 | 308,331 | 528,858 |
| RATE SENSITIVE LIABILITIES: |  |  |  |  |
| Deposit Accounts | 107,595 | 57,379 | 181,810 | 346,784 |
| FHLB Advances | 29,318 | 12,570 | 97,369 | 139, 257 |
| Other Borrowings/Repurchase Agreements | 26,667 | 309 | 0 | 26,976 |
| TOTAL RATE SENSITIVE LIABILITIES | \$ 163,580 | 70,258 | 279,179 | 513, 017 |
| Cumulative GAP | \$ 5,502 | $(13,311)$ |  |  |
| Cumulative GAP as a percentage of <br> total assets of \$580,398,000 <br> 0.95\% <br> (2.29) |  |  |  |  |
| GAP Earnings Sensitivity (2) |  | (80) |  |  |
| GAP Earnings Sensitivity Ratio (3) |  | (0.87) |  |  |

(1) Based on scheduled maturity or time before the loan can be repriced. Loans also reflect estimated amortization and prepayments.
(2) GAP Earnings Sensitivity is the estimated effect on income after taxes at $40.00 \%$ of a $1 \%$ increase or decrease in interest rates ( $1 \% \times(\$ 13,311$ less tax of $\$ 5,324)$ ).
(3) GAP Earnings Sensitivity Ratio is GAP Earnings Sensitivity divided by the estimated yearly earnings of $\$ 9,180,000$. A $1 \%$ increase in interest rates has this estimated percentage increase (decrease) effect on annual income.

One way to protect against interest rate volatility is to maintain a comfortable interest spread between yields on assets and the rates paid on interest bearing liabilities. As shown below the net interest spread decreased in 1997 from 3.91\% to $3.84 \%$, primarily the result of lower rates on interest earning assets. The net interest margin decreased slightly in 1997 from 4.69\% to 4.64\%, also the result of a decrease in rates on interest earning assets. Although the interest spread is down from 1996 the increased asset levels, and the increased interest-free funding resulted in significantly higher net interest income.

FOR THE YEAR ENDED:

Combined weighted average yield on loans and investments [2].................. Combined weighted average rate paid on savings deposits and borrowings..... Net interest spread.
Net interest margin [3]
Weighted averages are computed without the effect of compounding daily interest.
[2] Includes dividends received on capital stock of the Federal Home Loan Bank.
[3] The net interest margin (net yield on average interest earning assets) is interest income from loans and investments less interest expense from deposits, FHLB advances, and other borrowings, divided by the total amount of earning assets.

December 31, [1]

| 1997 | 1996 | 1995 |
| :---: | :---: | :---: |
|  | ----- | ----- |
| 8.46\% | 8.54\% | 8.71\% |
| 4.62\% | 4.63\% | 4.56\% |
| 3.84\% | 3.91\% | 4.15\% |
| 4.64\% | 4.69\% | 4.56\% |

## FINANCIAL CONDITION

Total assets increased \$34,406,000, or $6.3 \%$ over the December 31, 1996 asset level. Total net loans outstanding increased $8.9 \%$, or $\$ 34,407,000$ with the largest increase occurring in the commercial classification which increased $\$ 20,977,000$, or $21 \%$, followed by installment loans which increased $\$ 8,078,000$, or $8.9 \%$. Real estate loans increased $\$ 5,612,000$ or $2.8 \%$ a result of a significant portion of the loan production being sold. Investment securities decreased $\$ 1,239,000$, or $1.2 \%$. The flat yield curve has provided little opportunity to achieve reasonable spreads in the investment portfolio so funds have been used to grow the loan portfolio rather than investments.

Total liabilities increased $\$ 26,745,000$, or $5.4 \%$ with interest bearing deposits up $\$ 15,736,000$, or $6.1 \%$, and non-interest bearing deposits up $\$ 9,309,000$, or 14.5\%. Federal Home Loan Bank advances decreased \$4,032,000, or 2.8\%. Securities sold under repurchase agreements and other borrowed funds were up $\$ 11,983,000$, or $79.9 \%$. Funding sources are utilized based on the lowest cost available, which results in changes from one accounting period to the next.

Total stockholders' equity increased $\$ 7,661,000$, or $14.8 \%$, primarily the result of earnings retention, and by an increase in the net unrealized gains on securities available-for-sale of $\$ 1,176,000$.

## RESULTS OF OPERATIONS

INTEREST Income - Interest income was $\$ 44,004,000$ compared to $\$ 41,148,000$ for the years ended December 31, 1997 and 1996 , respectively, a $\$ 2,856,000$, or $6.9 \%$ increase. The weighted average yield on the loan and investment portfolios decreased slightly from $8.54 \%$ to $8.46 \%$. This decrease in yield was offset by increased volumes in loans, resulting in the increased interest income. Interest rates were lower at the end of 1997 than early in the year, with little slope in the yield curve. A continued decline in interest rates could result in lower interest income resulting from the refinance of existing loans.

INTEREST EXPENSE - Interest expense was $\$ 19,878,000$ for the year ended December 31, 1 997, up from $\$ 18,556,000$ in 1996, a $\$ 1,322,000$, or $7.1 \%$ increase, The increase is due to higher balances in interest bearing deposits, increases in amounts outstanding in repurchase agreements and other borrowed funds during 1997. This increase was partially offset by reduced Federal Home Loan Bank borrowings.

NET INTEREST INCOME - Net interest income was $\$ 24,126,000$ compared to $\$ 22,592,000$ in 1996 , an increase of $\$ 1,534,000$, or $6.8 \%$, the net result of the items discussed in the above paragraphs.

PROVISION FOR LOAN LOSSES - The provision for loan losses was $\$ 747,000$ for 1997, down from $\$ 880,000$ for 1996 . Total loans charged off, net of recoveries, were $\$ 487,000$ in 1997, lower than the $\$ 673,000$ experienced in 1996. The allowance for loan losses balance was $\$ 3,544,000$ at year end 1997 , up from $\$ 3,284,000$ at year end 1996, an increase of $\$ 260,000$. At December 31, 1997, the non-performing assets (non-accrual loans, accruing loans 90 days or more overdue, real estate acquired by foreclosure or deed-in-lieu thereof, and repossessed personal property) totalled $\$ 1,337,000$ or $.23 \%$ of total assets; compared to $\$ 1,662,000$ or $.30 \%$ of total assets at December 31, 1996.

NON-INTEREST INCOME - Total non-interest income of $\$ 8,339,000$ remained at the same level as 1996. Increases in service charges and other fees which were $\$ 364,000$ greater than the prior year were mostly offset by a reduction in other income of $\$ 352,000$, primarily from a reduction in commissions on insurance sales, and non-recurring recoveries of charged off interest in 1996.

NON-INTEREST EXPENSE - Total non-interest expense decreased from $\$ 17,536,000$ to $\$ 17,219,000$ a decrease of $\$ 317,000$, or $1.8 \%$. Of this decrease $\$ 947,000$ was from the FDIC SAIF insurance assessment expensed in 1996, and \$531,000 was from merger expenses, leaving an increase from operations of $\$ 1,161,000$.
Compensation, employee benefits, and related expenses increased $\$ 577,000$, or $6.7 \%$ from 1996 the result of staffing of four new branches and other growth related staffing additions, plus other normal cost increases. Occupancy expense increased $\$ 228,000$, or $13.5 \%$ from 1996 primarily the result of adding the new branches. Data processing expense was up \$102,000, or $15.3 \%$, from volume increases. Following the one-time FDIC assessment in 1996 the rates on FDIC insurance were reduced in 1997 which resulted in a reduction in expense of $\$ 226,000$, or $64.4 \%$. Other expense increased $\$ 476,000$, or $10.2 \%$ from 1996, primarily from increased marketing costs, and other expenses related to the new branches. The efficiency ratio (non-interest expense)/(net interest income + non-interest income), excluding the merger and the FDIC assessment, was $53 \%$ in 1997, up from 52\% in 1996, as compared with similar sized bank holding companies nationally which average about 62\%.

YEAR 2000 ISSUES - The year 2000 creates challenges with respect to the automated systems used by financial institutions and other companies. Many computer programs are not able to distinguish the year 1900 from the year 2000, due to the practice of using only two digits to represent years in the 1900's (e.g. 1/21/98 represents January 31, 1998). Thus, most current automated systems will interpret $1 / 31 / 00$ as January 31, 1900. This challenge is especially problematic for financial institutions, since many transactions, such as interest accruals and payments, are date sensitive. In addition, the problem is not limited to computer systems. Year 2000 issues will potentially affect every system that has an embedded microchip, such as automated teller machines, elevators, and vaults. It may also affect the operations of third parties with whom the Company and banks do business.

The Company and the banks are committed to addressing these year 2000 challenges in a prompt and responsible manner, and they have dedicated resources to do so. Management has completed an assessment of its automated systems and has implemented a program to complete all necessary steps to resolve these issues, including purchasing appropriate computer technology. As part of this program, Management will monitor the efforts and success of its suppliers, service providers, and large corporate customers, in meeting their year 2000 challenges. Updating and testing of the Company's and the banks automated systems is currently underway and will be substantially complete well before the millennium.

The financial effect of these year 2000 challenges on the Company is impossible to predict with certainty at this time. However, management does not believe that expenses related to year 2000 challenges will have a material effect on the operations or financial performance of the Company.

FORWARD LOOKING STATEMENTS - This document contains certain forward looking statements, all of which are based on current expectations. Actual results may differ materially, and therefore readers are cautioned not to place undue reliance on these forward looking statements.

YEAR ENDED DECEMBER 31, 1996 COMPARED TO DECEMBER 31, 1995

## FINANCIAL CONDITION

Total assets increased $\$ 52,928,000$, or $10.7 \%$ over the December 31,1995 asset level. Total net loans outstanding increased $9.4 \%$, or $\$ 33,378,000$ with the largest increase occurring in the commercial classification which increased $\$ 14,454,000,16.9 \%$, followed by installment loans which increased $\$ 13,384,000$, or $17.2 \%$. Real estate loans increased $\$ 5,747,000$ or $3 \%$ a result of a significant portion of the loan production being sold. Investment securities increased $\$ 14,650,000$, or $16.1 \%$, the result of a strategy to better utilize capital in excess of loan growth requirements.

Total liabilities increased $\$ 47,799,000$, or $10.7 \%$, with interest bearing
deposits up $\$ 19,579,000$, or $8.2 \%$, and non-interest bearing deposits up
$\$ 10,575,000$, or $19.7 \%$. The largest increase in funding was from Federal Home Loan Bank advances which increased $\$ 22,575,000$, or $18.7 \%$. Securities sold under repurchase agreements and other borrowed funds were down $\$ 7,312,000$, or $32.8 \%$. Funding sources are utilized based on the lowest cost available, which results in changes from one accounting period to the next.

Total stockholders' equity increased $\$ 5,129,000$, or $10.9 \%$, primarily the result of earnings retention, reduced by the change in the net unrealized gains on securities available-for-sale of $\$ 739,000$.

## RESULTS OF OPERATIONS

INTEREST INCOME - Interest income was $\$ 41,148,000$ compared to $\$ 36,852,000$ for the years ended December 31, 1996 and 1995, respectively, a $\$ 4,296,000$, or $11.7 \%$ increase. The weighted average yield on the loan and investment portfolios decreased from 8.7\% to 8.5\%. This decrease in yield was offset by increased volumes in loans and investments, resulting in the increased interest income. Interest rates were higher at the end of 1996 than early in the year, with the yield curve substantially steeper

INTEREST EXPENSE - Interest expense was \$18,556,000 for the year ended December 31, 1996, up from $\$ 16,069,000$ in 1995, a $\$ 2,487,000$, or $15.5 \%$ increase. The increase is due to higher balances in interest bearing deposits and increased rates over 1995, increased funding from the Federal Home Loan Bank; partially offset by decreases in amounts outstanding in repurchase agreements and other borrowed funds during 1996.

NET INTEREST INCOME - Net interest income was \$22,592,000 compared to $\$ 20,783,000$ in 1995, an increase of $\$ 1,809,000$, or $8.7 \%$, the net result of the items discussed in the above paragraphs.

PROVISION FOR LOAN LOSSES - The provision for loan losses was \$880,000 for 1996, up from \$581,000 for 1995, the result of higher loan balances outstanding and an increase in loans charged off, net of recoveries, of $\$ 522,000$. The allowance for loan losses reserve balance is $\$ 3,284,000$ at year end 1996, up from $\$ 3,077,000$ at year end 1995 , an increase of $\$ 207,000$. At December 31, 1996, the non-performing assets (non-accrual loans, accruing loans 90 days or more overdue, real estate acquired by foreclosure or deed-in-lieu thereof, and repossessed personal property) totalled $\$ 1,662,000$ or $.30 \%$ of total assets; compared to $\$ 563,000$ or $.11 \%$ of total assets at December 31, 1995.

NON-INTEREST INCOME - Total non-interest income increased \$747,000 from $\$ 7,592,000$ to $\$ 8,339,000$, or $9.8 \%$. The largest portion of the increase occurred in service charges and other fees which were $\$ 589,000$ over the prior year. The number of customer accounts increased substantially which resulted in the increased fee income.

NON-INTEREST EXPENSE - Total non-interest expense increased from $\$ 14,680,000$ to $\$ 17,536,000$ an increase of $\$ 2,856,000$, or $19.5 \%$. Of this increase $\$ 947,000$ was for the FDIC SAIF insurance assessment, and \$563,000 was for merger expenses, leaving an increase from operations of $\$ 1,346,000$. Compensation, employee benefits, and related expenses increased \$1,094,000, or $14.6 \%$ from 1995 the result of the expansion of the Billings loan production office into a full service branch, staffing of two new supermarket branches, expansion of banking services to include Saturdays and some holidays, staffing of the new office by First Security in Missoula, other growth related staffing additions, plus other normal cost increases. Occupancy expense increased \$159,000, or 10.4\% from 1995 the result of adding the new branches, and other cost increases. Other expense increased only $2 \%$ from 1995. The efficiency ratio (non-interest expense)/(net interest income + non-interest income) was 57\% in 1996, up from and 52\% in 1995, as compared with similar sized bank holding companies nationally which average about $64 \%$. Without the one-time charges for the SAIF assessment and merger expenses, the efficiency ratio for 1996 would have remained at $52 \%$.

Market risk is the risk of loss in a financial instrument arising from adverse changes in market rates/prices such as interest rates, foreign currency exchange rates, commodity prices, and equity prices. The Company's primary market risk exposure is interest rate risk. The ongoing monitoring and management of this risk is an important component of the Company's asset/liability management process which is governed by policies established by its Board of Directors that are reviewed and approved annually. The Board of Directors delegates responsibility for carrying out the asset/liability management policies to the Asset/liability committee (ALCO). In this capacity ALCO develops guidelines and strategies impacting the Company's asset/liability management related activities based upon estimated market risk sensitivity, policy limits and overall market interest rate levels/trends.

## INTEREST RATE RISK

Interest rate risk represents the sensitivity of earnings to changes in market interest rates. As interest rates change the interest income and expense streams associated with the Company's financial instruments also change thereby impacting net interest income (NII), the primary component of the Company's earnings. ALCO utilizes the results of a detailed and dynamic simulation model to quantify the estimated exposure of NII to sustained interest rate changes. While ALCO routinely monitors simulated NII sensitivity over a rolling two-year horizon, it also utilizes additional tools to monitor potential longer-term interest rate risk.

The simulation model captures the impact of changing interest rates on the interest income received and interest expense paid on all assets and liabilities reflected on the Company's balance sheet. This sensitivity analysis is compared to ALCO policy limits which specify a maximum tolerance level for NII exposure over a one year horizon, assuming no balance sheet growth, given a 200 basis point (bp) upward and downward shift in interest rates. A parallel and pro rata shift in rates over a 12 month period is assumed. The following reflects the Company's NII sensitivity analysis as of December 31, 1997 as compared to the 10\% Board approved policy limit.

|  | Estimated |
| :---: | :---: |
| Rate change | NII Sensitivity |
| +200 bp | -0.85\% |
| -200 bp | 0.48\% |

The preceding sensitivity analysis does not represent a Company forecast and should not be relied upon as being indicative of expected operating results. These hypothetical estimates are based upon numerous assumptions including: the nature and timing of interest rate levels including yield curve shape, prepayments on loans and securities, deposit decay rates, pricing decisions on loans and deposits, reinvestment/replacement of assets and liability cashflows, and others. While assumptions are developed based upon current economic and local market conditions, the Company cannot make any assurances as to the predictive nature of these assumptions including how customer preferences or competitor influences might change.

Also, as market conditions vary from those assumed in the sensitivity analysis, actual results will also differ due to: prepayment/refinancing levels likely deviating from those assumed, the varying impact of interest rate change caps or floors on adjustable rate assets, the potential effect of changing debt service levels on customers with adjustable rate loans, depositor early withdrawals and product preference changes, and other internal/external variables. Furthermore, the sensitivity analysis does not reflect actions that ALCO might take in responding to or anticipating changes in interest rates.

The following audited consolidated financial statements and related documents are set forth in this Annual Report on Form $10-\mathrm{K}$ on the pages indicated:

## Page

Report of Independent Auditors 40
Consolidated Statements of Financial Condition 41
Consolidated Statements of Operations 42
Consolidated Statements of Stockholders' Equity 43
Consolidated Statements of Cash Flows
Notes to Consolidated Financial Statements
45-67

The Board of Directors and Stockholders Glacier Bancorp, Inc.:
We have audited the accompanying consolidated statements of financial condition of Glacier Bancorp, Inc. and subsidiaries as of December 31, 1997 and 1996 and the related consolidated statements of operations, stockholders' equity and cash flows for each of the years in the three-year period ended December 31, 1997. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing
standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation We believe that our audits provide a reasonable basis for our opinion.

In our opinion. the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Glacier Bancorp, Inc. and subsidiaries as of December 31, 1997 and 1996, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 1997, in conformity with generally accepted accounting principles.

KPMG PEAT MARWICK, LLP
(dollars in thousands)



Total liabilities
TOCKHOLDERS' EQUITY:
Preferred stock, \$.01 par value per share. Authorized 1,000,000 shares; none issued
Common stock, \$.01 par value per share. 6,847,485 and 6,793,663
shares outstanding at December 31, 1997 and 1996, respectively
Paid-in capital
Retained earnings - substantially restricted
Treasury stock at cost, 85,890 shares at December 31,1997 and 199
Net unrealized gains on securities available-for-sale
Total stockholders' equity

See accompanying notes to consolidated financial statements

| (dollars in thousands except per share data) | Years ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 | 1995 |
| INTEREST INCOME: |  |  |  |  |
| Real estate loans | \$ | 16,353 | 15,962 | 16, 095 |
| Commercial loans |  | 10,500 | 9,008 | 8,284 |
| Consumer and other loans |  | 9,379 | 8,374 | 6,436 |
| Mortgage-backed securities |  | 3,617 | 3,236 | 2,310 |
| Investment securities and other |  | 4,155 | 4,568 | 3,727 |
| TOTAL INTEREST INCOME |  | 44,004 | 41,148 | 36,852 |
| INTEREST EXPENSE: |  |  |  |  |
| Deposits |  | 11,092 | 10,272 | 8,619 |
| Advances |  | 7,599 | 7,302 | 6,041 |
| Securities sold under agreements to repurchase |  | 951 | 772 | 1,199 |
| Other borrowed funds ........................... |  | 236 | 210 | 210 |
| TOTAL INTEREST EXPENSE |  | 19,878 | 18,556 | 16,069 |
| NET INTEREST INCOME |  | 24,126 | 22,592 | 20,783 |
| Provision for loan losses |  | 747 | 880 | 581 |
| NET INTEREST INCOME AFTER PROVISION |  |  |  |  |
| NON-INTEREST INCOME: |  |  |  |  |
| Service charges and other fees |  | 4,724 | 4,360 | 3,725 |
| Miscellaneous loan fees and charges |  | 2,764 | 2,852 | 2,898 |
| Gain (Loss) on sale of investments, net |  | 197 | 121 | (6) |
| Other income ............................. |  | 654 | 1,006 | 975 |
| TOTAL NON-INTEREST INCOME |  | 8,339 | 8,339 | 7,592 |
| NON-INTEREST EXPENSE: |  |  |  |  |
| Compensation, employee benefits and related expenses |  | 9,185 | 8,608 | 7,514 |
| Occupancy expense ........................................ |  | 1,916 | 1,688 | 1,529 |
| Data processing expense |  | 768 | 666 | 499 |
| FDIC insurance expense |  | 125 | 351 | 467 |
| FDIC/SAIF assessment |  | 0 | 947 | 0 |
| Merger expense |  | 32 | 563 | 0 |
| Other expense |  | 5,125 | 4,649 | 4,559 |
| Minority interest |  | 68 | 64 | 112 |
| TOTAL NON-INTEREST EXPENSE |  | 17,219 | 17,536 | 14,680 |
| Earnings before income taxes |  | 14,499 | 12,515 | 13,114 |
| Federal and state income tax expense |  | 5,319 | 5,090 | 5,139 |
| NET EARNINGS | \$ | 9,180 | 7,425 | 7,975 |
| Basic earnings per share | \$ | 1.35 | 1.10 | 1.18 |
| Diluted earnings per share | \$ | 1.32 | 1.09 | 1.18 |

See accompanying notes to consolidated financial statements.

|  | Common Stock |  |  | Retained earnings |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (\$ in thousands except per share data) | Shares |  |  | Paid-in capital | substantially restricted | Treasury stock |
| Balance at December 31, 1994 | 3,701, 839 | \$ | 39 | 21,427 | 19,070 | (160) |
| Cash dividends declared (\$.37 per share) | -- |  |  | -- | $(1,824)$ | -- |
| Stock options exercised .. | 20,278 |  | 0 | 221 | - - | -- |
| Increase in stock grant earned |  |  | - | 46 | -- | -- |
| 10\% stock dividend ........ | 368,946 |  | 3 | 5,244 | $(5,252)$ | -- |
| Treasury stock acquired | $(38,760)$ |  |  | -- | -- | (714) |
| Increase in net unrealized gains on available-for-sale securities | (38,760) |  |  | -- | -- | (714) |
| Net earnings | -- |  |  | -- | 7,975 | -- |
| Balance at December 31, 1995 | 4,052,303 |  | 42 | 26,938 | 19,969 | (874) |
| Cash dividends declared (\$.43 per share) | -- |  |  | -- | $(2,291)$ | -- |
| Stock options exercised | 36,697 |  | 1 | 548 | -- | -- |
| Tax benefit from stock related compensation ............ | , |  |  | 81 | -- | -- |
| Increase in stock grant earned | -- |  |  | 21 | -- | -- |
| Acquisition of minority interest | 12,951 |  |  | 85 | -- | -- |
| 10\% stock dividend ............. | 404,852 |  | 1 | 6,701 | $(6,711)$ | -- |
| Treasury stock acquired .... | $(9,000)$ |  |  | -- | -- | (192) |
| Decrease in net unrealized gains on available-for-sale securities .. | ( |  |  | -- | -- | -- |
| Additional shares issued | 31,306 |  | 2 | 197 | -- | -- |
| Net earnings ...... |  |  |  | -- | 7,425 | -- |
| Balance at December 31, 1996 | 4,529,109 |  | 46 | 34,571 | 18,392 | $(1,066)$ |
| Cash dividends declared (\$.52 per share) | -- |  |  | -- | $(3,525)$ | -- |
| Stock options exercised | 51,993 |  | 1 | 557 | -- | -- |
| Tax benefit from stock related compensation ............ | - - |  |  | 257 | -- | -- |
| Increase in stock grant earned | -- |  |  | 20 | -- | -- |
| Three for two stock split | 2,266,383 |  | 22 | (22) | (5) | -- |
| Increase in net unrealized gains on available-for-sale securities | - - |  |  | - - | -- | -- |
| Net earnings | -- |  | - | -- | 9,180 | -- |
| Balance at December 31, 1997 | 6,847,485 | \$ | 69 | 35,383 | 24,042 | $(1,066)$ |


| (\$ in thousands except per share data) | Net unrealized gains(losses) on securities | Total stockholders equity |
| :---: | :---: | :---: |
| Balance at December 31, 1994 | (518) | 39,858 |
| Cash dividends declared (\$.37 per share) | -- | $(1,824)$ |
| Stock options exercised | -- | 221 |
| Increase in stock grant earned | -- | 46 |
| 10\% stock dividend | -- | (5) |
| Treasury stock acquired | -- | (714) |
| Increase in net unrealized gains on available-for-sale securities | 1,262 | 1,262 |
| Net earnings | -- | 7,975 |
| Balance at December 31, 1995 | 744 | 46,819 |
| Cash dividends declared (\$.43 per share) | -- | $(2,291)$ |
| Stock options exercised | -- | 549 |
| Tax benefit from stock related compensation | -- | 81 |
| Increase in stock grant earned | -- | 21 |
| Acquisition of minority interest | -- | 85 |
| 10\% stock dividend | -- | (9) |
| Treasury stock acquired | -- | (192) |
| Decrease in net unrealized gains on available-for-sale securities | (739) | (739) |
| Additional shares issued | -- | 199 |
| Net earnings | -- | 7,425 |
| Balance at December 31, 1996 | 5 | 51,948 |
| Cash dividends declared (\$.52 per share) | -- | $(3,525)$ |
| Stock options exercised | -- | 558 |
| Tax benefit from stock related compensation | -- | 257 |


| Increase in stock grant earned | -- | 20 |
| :---: | :---: | :---: |
| Three for two stock split | -- | (5) |
| Increase in net unrealized gains on available-for-sale securities | 1,176 | 1,176 |
| Net earnings | -- | 9,180 |
| Balance at December 31, 1997 | 1,181 | 59,609 |

See accompanying notes to consolidated financial statements.

## (dollars in thousands)

| OPERATING ACTIVITIES : |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net Earnings | \$ | 9,180 | 7,425 | 7,975 |
| Adjustments to reconcile Net Earnings to Net |  |  |  |  |
| Cash Provided by Operating Activities: |  |  |  |  |
| Provision for loan losses |  | 747 | 880 | 581 |
| Depreciation of premises and equipment |  | 875 | 728 | 950 |
| Amortization of goodwill ....... |  | 155 | 168 | 179 |
| Loss (gain) on sale of investments |  | (197) | (121) | 6 |
| Amortization of investment securities premiums and discounts, net |  | (55) | (32) | 122 |
| Net decrease in deferred income taxes |  | (299) | (27) | (41) |
| Net increase in accrued interest receivable |  | (286) | (120) | (679) |
| Net increase in accrued interest payable |  | 589 | 132 | 249 |
| Net increase (decrease) in current income taxes |  | 733 | (633) | 675 |
| Net (increase) decrease in other assets |  | (37) | (84) | 572 |
| Net increase (decrease) in other liabilities and minority interest |  | $(8,424)$ | 3,383 | 1,845 |
| FHLB stock dividends |  | (733) | (597) | (413) |
| NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES |  | 2,248 | 11,102 | 12,021 |
| INVESTING ACTIVITIES: |  |  |  |  |
| Proceeds from sales, maturities and prepayments of investment <br> securities available-for-sale ................................................ . 27. 27,606 53,206 17,668 |  |  |  |  |
|  |  | $(33,868)$ | $(69,741)$ | $(39,221)$ |
| Proceeds from maturities and prepayments of investment |  |  |  |  |
| Purchases of investment securities held-to-maturity |  | 0 | (982) | $(9,000)$ |
| Principal collected on installment and commercial loans |  | 65,987 | 101,148 | 79,019 |
| Installment and commercial loans originated or acquired |  | $(98,456)$ | $(137,516)$ | $(121,285)$ |
| Proceeds from sales of commercial loans |  | 2,927 | 7,857 | 10,001 |
| Principal collections on mortgage loans |  | 58,624 | 50,538 | 40,402 |
| Mortgage loans originated or acquired |  | $(121,782)$ | $(128,528)$ | $(102,779)$ |
| Proceeds from sales of mortgage loans |  | 57,546 | 72,243 | 58,702 |
| Net proceeds from sales (acquisition) of real estate owned |  | 289 | (358) | 52 |
| Net purchase of FHLB and FRB stock |  | $(1,011)$ | (694) | $(1,310)$ |
| Net addition of premises and equipment |  | $(1,326)$ | $(1,941)$ | $(1,335)$ |
| Acquisition of minority interest ..... |  | (13) | (114) | (14) |
| NET CASH USED BY INVESTING ACTIVITIES |  | $(33,764)$ | $(53,069)$ | $(58,607)$ |
| FINANCING ACTIVITIES: |  |  |  |  |
| Net increase in deposits |  |  |  | 32,863 |
| Net increase (decrease) in FHLB advances and other borrowed funds |  | $(1,513)$ | 26,277 | 36,593 |
| Net increase (decrease) in advance payments from borrowers for taxes and insurance |  | 367 | (132) | 305 |
| Net increase (decrease) in securities sold under repurchase agreements |  | 9,464 | $(11,014)$ | $(12,247)$ |
| Cash dividends paid to stockholders .............................. |  | $(3,086)$ | $(2,054)$ | $(2,007)$ |
| Treasury stock purchased |  | 0 | (192) | (714) |
| Proceeds from exercise of stock options and additional shares issued |  | 553 | 748 | 221 |
| NET CASH PROVIDED BY FINANCING ACTIVITIES |  | 30,830 | 43,787 | 55,014 |
| NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS |  | (686) | 1,820 | 8,428 |
| CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD |  | 27,149 | 25,329 | 16,901 |
| CASH AND CASH EQUIVALENTS AT END OF PERIOD |  | 26,463 | 27,149 | 25,329 |
| SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION |  |  |  |  |
| Cash paid during the period for: $\begin{aligned} & \text { Interest } \\ & \text { Income taxes }\end{aligned}$ |  | $\begin{array}{r} 19,389 \\ 4,890 \end{array}$ | $\begin{array}{r} 18,424 \\ 5,491 \end{array}$ | $\begin{array}{r} 15,821 \\ 4,367 \end{array}$ |

(A) GENERAL

Glacier Bancorp, Inc. (the "Company"), a Delaware corporation organized in 1 990, is a multi-bank, holding company which provides a full range of banking services to individual and corporate customers in Montana through its subsidiary banks. The subsidiary banks are subject to competition from other financial service providers. The subsidiary banks are also subject to the regulations of certain government agencies and undergo periodic examinations by those regulatory authorities.

The accounting and consolidated financial statement reporting policies of the Company conform with generally accepted accounting principles and prevailing practices within the banking industry. In preparing the consolidated financial statements, management is required to make estimates and assumptions that affect the reported and disclosed amounts of assets and liabilities as of the date of the statement of financial condition and income and expenses for the period. Actual results could differ significantly from those estimates.

Material estimates that are particularly susceptible to significant change in the near-term relate to the determination of the allowance for loan losses. Management believes that the allowance for loan losses is adequate. While management uses available information to recognize losses on loans, future additions to the allowance may be necessary based on changes in economic conditions. In addition, various regulatory agencies, as an integral part of their examination process, periodically review the subsidiary banks' allowance for loan losses. Such agencies may require the subsidiary banks to recognize additions to the allowance based on their judgements about information available to them at the time of their examination.
(B) PRINCIPLES OF CONSOLIDATION

The consolidated financial statements include the accounts of the Company and its bank subsidiaries, Glacier Bank (the "Savings Bank"), First Security Bank of Missoula ("First Security"), Glacier Bank of Whitefish (formerly First National Bank of Whitefish), and Glacier Bank of Eureka (formerly First National Bank of Eureka) (collectively the "Commercial Banks"). All significant intercompany transactions have been eliminated in consolidation. The Company owns 100\% of the outstanding stock of Glacier Bank and First Security, and $94 \%$ and $93 \%$ of the Glacier Banks of Whitefish and Eureka, respectively.

First Security was acquired on December 31, 1996 through an exchange of stock with Missoula Bancshares, Inc. formerly the parent company of First Security. The pooling of interests accounting method was used for this merger transaction. Under this method, financial information for each of the periods presented include the combined companies as though the merger had occurred prior to the earliest date presented.
(C) CASH AND CASH EQUIVALENTS

Cash and cash equivalents include cash on hand, cash held as demand deposits at various banks and regulatory agencies, interest bearing deposits and federal funds sold with original maturities of three months or less.

Debt securities for which the Company has the positive intent and ability to hold to maturity are classified as held-to-maturity and are stated at amortized cost. Debt and equity securities held primarily for the purpose of selling them in the near term are classified as trading securities and are reported at fair market value, with unrealized gains and losses included in income. Debt and equity securities not classified as held-to-maturity or trading are classified as available-for-sale and are reported at fair value with unrealized gains and losses, net of income taxes, shown as a separate component of stockholders' equity.

Premiums and discounts on investment securities are amortized or accreted into income using a method which approximates the level-yield interest method.

The cost of any investment, if sold, is determined by specific identification. Declines in the fair value of available-for-sale or held-to-maturity securities below carrying value that are other than temporary are charged to expense as realized losses and the related carrying value reduced to fair value.
(E) LOANS RECEIVABLE

Loans receivable that management has the intent and ability to hold for the foreseeable future or until maturity or payoff are reported at their outstanding unpaid principal balance reduced by any chargeoffs or specific valuation accounts and net of any deferred fees or costs on originated loans or unamortized premiums or discounts on purchased loans. Discounts and premiums on purchased loans and net loan fees on originated loans are amortized over the expected life of loans using methods that approximate the interest method.

## (F) LOANS HELD FOR SALE

Mortgage loans originated and intended for sale in the secondary market are carried at the lower of cost or estimated market value in the aggregate. Net unrealized losses are recognized by charges to income.
(G) ALLOWANCE FOR LOAN LOSSES

Management's periodic evaluation of the adequacy of the allowance is based on factors such as the Company's past loan loss experience, known and inherent risks in the portfolio, adverse situations that may affect the borrower's ability to repay, the estimated value of any underlying collateral, current economic conditions, and independent appraisals.

The Company also provides an allowance for losses on specific loans which are deemed to be impaired. Groups of small balance homogeneous loans (generally consumer and residential real estate loans) are evaluated for impairment collectively. A loan is considered impaired when, based upon current information and events, it is probable that the Company will be unable to collect, on a timely basis, all principal and interest according to the contractual terms of the loan's original agreement. When a specific loan is determined to be impaired, the allowance for loan losses is increased through a charge to expense for the amount of the impairment. The amount of the impairment is measured using cash flows discounted at the loan's effective interest rate, except when it is determined that the sole source of repayment for the loan is the operations or liquidation of the underlying collateral. In such cases, the current value of the collateral, reduced by anticipated selling costs, will be used in place of discounted cash flows. Generally, when a loan is deemed impaired, current period interest previously accrued but not collected is reversed against current period interest income. Income on such impaired loans is then recognized only to the extent that cash in excess of any amounts charged off to the allowance for loan losses is received and where the future collection of principal is probable. Interest accruals are resumed on such loans only when they are brought fully current with respect to interest and principal and when, in the judgement of management, the loans are estimated to be fully collectible as to both principal and interest.

During 1997 and 1996 the amount of impaired loans was not material.

Premises and equipment are stated at cost less depreciation. Depreciation is generally computed on a straight-line method over the estimated useful lives, which range from five to fifty years, of the various classes of assets from their respective dates of acquisition.

## (I) REAL ESTATE OWNED

Property acquired by foreclosure or deed in lieu of foreclosure is carried at the lower of cost or estimated fair value, not to exceed estimated net realizable value. Costs, excluding interest, relating to the improvement of property are capitalized, whereas those relating to holding the property are charged to expense. Fair value is determined as the amount that could be reasonably expected in a current sale (other than a forced or liquidation sale) between a willing buyer and a willing seller. If the fair value of the asset minus the estimated cost to sell is less than the cost of the property, this deficiency is recognized as a valuation allowance and is charged to expense.

## (J) RESTRICTED STOCK INVESTMENTS

The Company holds stock in the Federal Home Loan Bank (FHLB) and the Federal Reserve Bank (FRB). These investments are carried at cost.
(K) GOODWILL

Goodwill is being amortized against income using the straight-line method over 15 years.
(L) INCOME TAXES

Deferred tax assets and liabilities are recognized for estimated future tax consequences attributable to differences between the financial statement carrying amounts of existing assets and liabilities and their respective tax bases. Deferred tax assets and liabilities are measured using enacted tax rates expected to apply to taxable income in the years in which those temporary differences are expected to be recovered or settled. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that includes the enactment date.

## (M) EARNINGS PER SHARE

Statement of Financial Accounting Standards (SFAS) No. 128 "Earnings Per Share" was issued in February 1997 to simplify the standard for computing earnings per share (EPS) by replacing the presentation of primary and fully diluted EPS on the face of the income statement for all entities with complex capital structures. SFAS No. 128 also requires a reconciliation of the numerator and the denominator of the basic EPS computation to the numerator and denominator of the diluted EPS computation. The provisions of SFAS No. 128 apply to financial statements issued for periods ending after December 15, 1997 with restatement required of all prior-period EPS data presented.

## (N) STOCK-BASED COMPENSATION

Prior to January 1, 1996, the Company accounted for its stock option plan in accordance with the provisions of Accounting Principles Board ("APB") Opinion 25, "Accounting for Stock Issued to Employees," and related interpretations. As such, compensation expense would be recorded over the vesting period only if at the date of grant the current market price of the underlying stock exceeded the exercise price. On January 1, 1996, the Company adopted SFAS No. 123, "Accounting for Stock-Based Compensation," which permits entities to recognize as expense over the vesting period the fair value of all stock-based awards determined on the date of grant. Alternatively, SFAS No. 123 also allows entities to continue to apply the provisions of APB Opinion No. 25 for stock based awards to employees and provide pro forma income and pro forma earnings per share disclosures for employee stock based compensation granted in 1995 and future years as if the fair-value-based method defined in SFAS No. 123 had been applied. The Company has elected to continue to apply the provisions of APB Opinion No. 25 and provide the pro forma disclosure provisions of SFAS No. 123.

Long lived assets and certain identifiable intangibles are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. An asset is deemed impaired if the sum of the expected future cash flows is less than the carrying amount of the asset. If impaired, an impairment loss is recognized to reduce the carrying value of the asset to fair value. At December 31, 1997 and 1996 there were no assets that were considered impaired.
(P) MORTGAGE SERVICING RIGHTS

The Company recognizes mortgage servicing rights on loans originated and subsequently sold as an asset regardless of whether the servicing rights are acquired or retained on loans originated and subsequently sold. The mortgage servicing rights are assessed for impairment based on the fair value of the mortgage servicing rights. As of December 31, 1997 and 1996 the carrying value of originated servicing rights was approximately $\$ 572,000$ and $\$ 396,000$, respectively. There was no impairment of value at December 31, 1997 or 1996
(R) TRANSFERS AND SERVICING OF FINANCIAL ASSETS AND EXTINGUISHMENT OF LIABILITIES

SFAS No. 125 "Accounting for Transfers and Servicing of Financial Assets and Extinguishment of Liabilities," provides guidance on accounting for transfers and servicing of financial assets, recognition and measurement of servicing assets and liabilities, financial assets subject to prepayment, secured borrowings and collateral, and extinguishment of liabilities

SFAS No. 125 generally requires the recognition as separate assets the rights to service mortgage loans for others, whether the servicing rights are acquired through purchases or loan originations. SFAS No. 125 also specifies that financial assets subject to prepayment, including loans that can be contractually prepaid or otherwise settled in such a way that the holder would not recover substantially all of its recorded investment be measured like debt securities available-for-sale under SFAS No. 115, as amended by SFAS No. 125. SFAS No. 125 was adopted by the Company January 1, 1997 and did not have a material impact on the Company's financial position or results of operations.

## S) FUTURE ACCOUNTING PRONOUNCEMENTS

In June 1997, SFAS No. 130, "Reporting Comprehensive Income" was issued and is effective January 1, 1998, with all prior periods presented. SFAS No. 130 establishes standards for the reporting and display of comprehensive income and its components in a full set of financial statements. All items required to be recognized under accounting standards as components of comprehensive income are to be reported in a financial statement that is displayed as prominently as other financial statements. SFAS No. 130 also requires the classification of items of other comprehensive income by their nature in a financial statement and the display of other comprehensive income separately from retained earnings and paid-in capital in the stockholders' equity section of the statement of financial condition. The Company's only significant element of comprehensive income is the unrealized gains and losses on available-for-sale securities.

The subsidiary banks are required to maintain an average reserve balance with the Federal Reserve Bank, or maintain such reserve in the form of cash on hand.
The amount of this required reserve balance at December 31, 1997 was
approximately $\$ 4,300,000$ and was met by maintaining cash on hand and an average reserve balance with the Federal Reserve Bank in excess of this amount.

## 3. INVESTMENT SECURITIES

A comparison of the amortized cost and estimated fair value of the Company's investment securities is as follows at:

DECEMBER 31, 1997
(dollars in thousands

| Weighted | Amortized |
| :---: | :---: |
| yield | Cost |
| $---------------------~$ |  |




HELD-TO-MATURITY
U.S. GOVERNMENT AND FEDERAL AGENCIES:
maturing within one year ..................
maturing five years through ten years ....

STATE AND LOCAL GOVERNMENTS AND OTHER ISSUES:
maturing within one year
maturing one year through five years
maturing five years through ten years maturing after ten years

MORTGAGE-BACKED SECURITIES
TOTAL HELD-TO-MATURITY SECURITIES

| 5.44\% | \$ | 2,998 | 0 |
| :---: | :---: | :---: | :---: |
| 7.07\% |  | 1,998 | 0 |
| 6.09\% |  | 4,996 | 0 |
| 6.47\% |  | 388 | 1 |
| 5.99\% |  | 860 | 28 |
| 5.20\% |  | 620 | 23 |
| 5.70\% |  | 1,048 | 60 |
| 5.78\% |  | 2,916 | 112 |
| 7.24\% |  | 3,100 | 27 |
| 6.33\% | \$ | 11,012 | 139 |


| (5) | 2,993 |
| :---: | :---: |
| (1) | 1,997 |
| (6) | 4,990 |
| 0 | 389 |
| 0 | 888 |
| 0 | 643 |
| 0 | 1,108 |
| 0 | 3,028 |
| 0 | 3,127 |
| (6) | 11,145 |

AVAILABLE-FOR-SALE
U.S. GOVERNMENT AND FEDERAL AGENCIES:
maturing within one year .....................
maturing one year through five years
maturing five years through ten years ....
maturing after ten years

| 5.77\% | \$ | 1,991 |
| :---: | :---: | :---: |
| 5.90\% |  | 2,988 |
| 6.72\% |  | 1,001 |
| 7.28\% |  | 9,044 |
| 6.77\% |  | 15,024 |
| 5.55\% |  | 24, 056 |
| 7.64\% |  | 20,567 |
| 7.00\% |  | 31,653 |
| 6.72\$ | \$ | 91,300 |

1
15
0
54
---
70
----

1,110

667

256
----
2,103
$====$

|  | 1,992 |
| :---: | :---: |
|  | 3,003 |
| (2) | 999 |
| (27) | 9,071 |
| (29) | 15,065 |
| (2) | 25,164 |
| (18) | 21,216 |
| (100) | 31,809 |
| (149) | 93,254 |

## (dollars in thousands)

HELD-TO-MATURITY
U.S. GOVERNMENT AND FEDERAL AGENCIES maturing within one year ................... maturing one through five years

| 6.51\% | \$ | 1,993 |
| :---: | :---: | :---: |
| 5.46\% |  | 3,000 |
| 7.35\% |  | 4,998 |
| 7.48\% |  | 2,980 |
| 6.81\% |  | 12,971 |

STATE AND LOCAL GOVERNMENTS AND OTHER ISSUES: maturing within one year h five years maturing one year through five years maturing five years through ten years .... maturing after ten years

## MORTGAGE-BACKED SECURITIES

TOTAL HELD-TO-MATURITY SECURITIES

AVAILABLE-FOR-SALE
U.S. GOVERNMENT AND FEDERAL AGENCIES:
maturing within one year ................... maturing one year through five years maturing five years through ten years .... maturing after ten years

| 5.43 | \$ | 8,984 |
| :---: | :---: | :---: |
| 6.18\% |  | 6,177 |
| 7.15\% |  | 2,205 |
| 7.05\% |  | 10,114 |
| 6.33\% |  | 27,480 |
| 7.90\% |  | 25 |
| 6.99\% |  | 403 |
| 5.48\% |  | 14,920 |
| 5.56\% |  | 15,573 |
| 7.64\% |  | 24,319 |
| 7.11\% |  | 17,684 |
| 6.73 | \$ | 85,056 |


| 8 |
| ---: |
| 21 |
| 10 |
| 11 |
| -- |
| 50 |
| ---- |
|  |
| 5 |
| 0 |
| 125 |
| --- |
| 130 |
| --- |
|  |
| 534 |
|  |


| (6) | 8,986 |
| :---: | :---: |
| (7) | 6,191 |
| (4) | 2,211 |
| (188) | 9,937 |
| (205) | 27,325 |
| 0 | 255 |
| (19) | 384 |
| (20) | 15,025 |
| (39) | 15,664 |
| (164) | 24,689 |
| (312) | 17,372 |
| (720) | 85,050 |

Maturities of securities do not reflect repricing opportunities present in many adjustable rate securities, nor do they reflect expected shorter maturities based upon early prepayment of principal.

The Company has not entered into any swaps, options or futures contracts Included in the U.S. Government and Federal Agencies security amounts are investments in structured notes which have contractual step-up interest rates and call features.

Gross proceeds from sales of investment securities for the years ended December 31, 1997, 1996, and 1995, were approximately $\$ 9,681,000, \$ 23,065,000$, and $\$ 5,111,000$ respectively, resulting in gross gains of approximately $\$ 204,000$, $\$ 291,000$ and $\$ 47,000$ and gross losses of approximately $\$ 7,000, \$ 170,000$, and \$53,000, respectively.

At December 31, 1997, the Company had investment securities with book values of approximately $\$ 55,014,000$ pledged as security for deposits of several local government units, securities sold under agreements to repurchase, and as collateral for the treasury tax and loan borrowings.

The Real Estate Mortgage Investment Conduits consist of nine certificates which are backed by the FNMA, GNMA or FHLMC.

At December 31, 1997 and 1996 the minority interest share of the unrealized gain (loss) was \$12,000 and (\$7,000), respectively.

The following is a summary of loans receivable at:

|  | December 31, |  |
| :---: | :---: | :---: |
| (dollars in thousands) | 1997 | 1996 |
| REAL ESTATE LOANS AND CONTRACTS: |  |  |
| Residential first mortgage loans | \$ 170,960 | 160,116 |
| Construction | 11,579 | 16,651 |
| FHA and VA loans | 14,953 | 17,940 |
| Loans held for sale | 6,727 | 3,900 |
|  | 204, 219 | 198,607 |
| COMMERCIAL LOANS: |  |  |
| Real estate | 55,656 | 49,130 |
| Other commercial loans | 65,391 | 50,940 |
|  | 121, 047 | 100,070 |
| INSTALLMENT AND OTHER LOANS: |  |  |
| Consumer loans | 68, 007 | 51,780 |
| Home equity loans | 27,368 | 35,743 |
| Outstanding balances on credit cards | 3,951 | 3,725 |
|  | 99,326 | 91,248 |
| LESS: |  |  |
| Allowance for losses | $(3,544)$ | $(3,284)$ |
|  | \$ 421, 048 | 386,641 |

SUMMARY OF ACTIVITY IN ALLOWANCE FOR LOSSES ON LOANS:

|  | Years ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) |  | 1997 | 1996 | 1995 |
| Balance, beginning of period |  | 3,284 | 3,077 | 2,647 |
| Net charge offs |  | (487) | (673) | (151) |
| Provision |  | 747 | 880 | 581 |
| Balance, end of period |  | 3,544 | 3,284 | 3, 077 |

ALLOCATION OF THE ALLOWANCE FOR LOAN LOSSES:

December 31, 1996
Amount
\% of loans in
category
993
368
933
736

Approximately 90 percent of the Company's total loans receivable are with customers located in Western Montana.

The weighted average interest rate on loans was 8.93\%, and 8.82\% at December 31, 1997 and 1996, respectively.

At December 31, 1997 and 1996 serviced loans sold to others were $\$ 120,052,000$ and \$115,437,000, respectively

The Company is a party to financial instruments with off-balance-sheet risk in the normal course of business to meet the financing needs of its customers. These financial instruments include commitments to extend credit and letters of credit, and involve to varying degrees, elements of credit risk. The Company's exposure to credit loss in the event of nonperformance by the other party to the financial instrument for commitments to extend credit is represented by the contractual amount of those instruments. The Company uses the same credit policies in making commitments and conditional obligations as it does for on-balance-sheet instruments.

At December 31, 1997, the Company had outstanding commitments as follows (dollars in thousands):

Letters of credit
Loans and loans in process Unused consumer lines of credit.

$$
\begin{array}{lr}
\$ & 3,196 \\
31,223 \\
& 21,796 \\
------ \\
\$ & 56,215 \\
\text { ========== }
\end{array}
$$

ACCRUED INTEREST RECEIVABLE:

|  | December 31, |  |  |
| :---: | :---: | :---: | :---: |
| (dollars in thousands) | 1997 |  | 1996 |
| Investment securities | \$ | 823 | 826 |
| Mortgage-backed securities |  | 381 | 291 |
| Loans receivable |  | 2,555 | 2,356 |
|  | \$ | 3,759 | 3,473 |

## 5. PREMISES AND EQUIPMENT:

Premises and equipment consist of the following at:
(dollars in thousands)

| Land ..................................................... Office buildings and construction in progress |  |
| :---: | :---: |
|  |  |
|  | Furniture, fixtures and equipment |
|  | Leasehold improvements |
|  | Accumulated depreciation |


| December 31, |  |  |
| :---: | :---: | :---: |
| 1997 |  | 1996 |
| \$ | 2,105 | 2,067 |
|  | 9,610 | 9,378 |
|  | 5,771 | 5,313 |
|  | 794 | 580 |
|  | $(6,537)$ | $(6,046)$ |
| \$ | 11,743 | 11,292 |


| Deposits consist of the following at: | December 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  |  | 1996 |  |  | Percent |
| (dollars in thousands) | WEIGHTED AVERAGE RATE |  | AMOUNT | PERCENT | Amount |  |  |
| Demand accounts | 0.0\% | \$ | 73,639 | 21.2\% | \$ | 64,330 | 20.0\% |
| NOW accounts | 1.5\% |  | 63,736 | 18.4\% |  | 59,602 | 18.5\% |
| Savings accounts | 3.4\% |  | 35,380 | 10.2\% |  | 37,097 | 11.5\% |
| Money market demand accounts | 4.5\% |  | 68,788 | 19.8\% |  | 54,754 | 17.0\% |
| Certificate accounts: |  |  |  |  |  |  |  |
| 4.00\% and lower |  |  | 529 | $0.1 \%$ |  | 705 | 0.3\% |
| 4.01\% to 5.00\% . |  |  | 11,788 | 3.4\% |  | 16,702 | 5.2\% |
| 5.01\% to 6.00\% . |  |  | 61,479 | 17.7\% |  | 63,466 | 19.8\% |
| 6.01\% to 7.00\% |  |  | 29,779 | 8.6\% |  | 23,271 | 7. $2 \%$ |
| 7.01\% to 8.00\% |  |  | 1,415 | 0.4\% |  | 1,443 | 0.4\% |
| 8.01\% and higher |  |  | 251 | 0.1\% |  | 369 | 0.1\% |
| Total certificate accounts | 5.8\% |  | 105,241 | 30.3\% |  | 105,956 | 33.0\% |
| Total interest bearing deposits ............ | 4.1\% |  | 273,145 | 78.8\% |  | 257,409 | 80.0\% |
| Total deposits ................................. | 3.2\% | \$ | 346,784 | 100.0\% |  | 321,739 | 100.0\% |
| Deposits with a balance in excess of \$100,000. |  | \$ | 80,699 |  | \$ | 67,678 |  |

At December 31, 1997, scheduled maturities of certificates of deposit are as follows:

Years ending December 31,

| (dollars in thousands) | Total | 1998 | 1999 | 2000 | 2001 | Thereafter |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4.00\% and lower | \$ 529 | 313 | 172 | 19 | 20 | 5 |
| 4.01\% to 5.00\% | 11,788 | 10,052 | 1,317 | 411 | 8 | 0 |
| 5.01\% to 6.00\% | 61,479 | 48,201 | 10,262 | 1,360 | 1,408 | 248 |
| $6.01 \%$ to 7.00\% | 29,779 | 9,490 | 4,316 | 6,568 | 1,894 | 7,511 |
| 7.01\% to 8.00\% | 1,415 | 1,231 | 75 | 0 | 95 | 14 |
| 8.01\% and higher | 251 | 202 | 49 | 0 | 0 | 0 |
|  | \$105, 241 | 69,489 | 16,191 | 8,358 | 3,425 | 7,778 |

Interest expense on deposits is summarized as follows:
(dollars in thousands)
NOW accounts ......................
Money market demand accounts ...
Certificate accounts ...........

Certificate accounts
Savings accounts

| 1997 | 1996 | 1995 |
| :---: | :---: | :---: |
| \$ 1,164 | 1,185 | 1, 074 |
| 2,765 | 2,156 | 1,667 |
| 6,091 | 5,772 | 4,681 |
| 1,072 | 1,159 | 1,197 |
| \$11, 092 | 10,272 | 8,619 |

7. ADVANCES FROM FEDERAL HOME LOAN BANK OF SEATTLE:

Advances from the Federal Home Loan Bank of Seattle consist of the following at December 31, 1997:

|  | Maturing in years ending December 31, |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) | TOTAL | 1998 | 1999 | 2000 | 2001 | 2002 | 2003-2009 |
| 4.00\% to 5.00\% | \$ 1,637 | 605 | 565 | 321 | 146 | 0 | 0 |
| 5.01\% to 6.00\% | 112,049 | 47,816 | 12,933 | 1,952 | 1,348 | 46,773 | 1,227 |
| 6.01\% to 7.00\% | 25,571 | 18,402 | 355 | 6,260 | 155 | 114 | 285 |
|  | \$139, 257 | 66,823 | 13,853 | 8,533 | 1,649 | 46,887 | 1,512 |

Advances from the Federal Home Loan Bank of Seattle consist of the following at December 31, 1996:

Maturing in years ending December 31,

| (dollars in thousands) | TOTAL | 1997 | 1998 | 1999 | 2000 | 2001 | 2002-2011 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4.00\% to 5.00\% | \$ 15,435 | 877 | 377 | 336 | 1,000 | 12,845 | 0 |
| 5.01\% to 6.00\% | 96,696 | 66,969 | 16,414 | 7,995 | 2, 021 | 1,398 | 1,899 |
| $6.01 \%$ to 7.00\% | 30,171 | 5,535 | 17,470 | 355 | 6,260 | 154 | 397 |
| 7.01\% to 8.00\% | 987 | 32 | 32 | 32 | 32 | 32 | 827 |
|  | \$143, 289 | 73,413 | 34, 293 | 8,718 | 9,313 | 14,429 | 3,123 |

These advances were collateralized by the Federal Home Loan Bank of Seattle stock held by the Company, and qualifying real estate loans and investments totaling approximately $\$ 226,976,000$ and $\$ 233,661,000$ at December 31, 1997 and 1996, respectively.

The weighted average interest rate on these advances was $5.70 \%$ and $5.67 \%$ at December 31, 1997 and 1996, respectively.

Securities sold under agreements to repurchase consist of the following at:
(dollars in thousands)

DECEMBER 31, 1997:
SECURITIES SOLD UNDER AGREEMENTS TO REPURCHASE WITHIN:


December 31, 1996:
Securities sold under agreements to repurchase within:

$$
1-30 \text { days }
$$

31-90 days
Greater than 90 days.

| Repurchase amount | Weighted average rate paid | Book value of underlying assets | Market value of underlying assets |
| :---: | :---: | :---: | :---: |
| \$ 12,519 | 4.26\% | 19,598 | 20,477 |
| 6,428 | 5.47\% | 7,063 | 7,389 |
| 308 | 5.70\% | 509 | 520 |
| \$ 19,255 | 4.69\% | \$ 27,170 | 28,386 |
| \$ 6,532 | 4.03\% | \$ 10,162 | 10,457 |
| 1,300 | 5.34\% | 2,908 | 2,992 |
| 1,959 | 5.34\% | 3,703 | 3,811 |
| \$ 9,791 | 4.46\% | \$ 16,773 | 17,260 |

The securities underlying agreements to repurchase entered into by the Company are for the same securities originally sold, and are held in a custody account by a third party. For the year ended December 31, 1997 securities sold under agreements to repurchase averaged approximately $\$ 17,400,000$ and the maximum outstanding at any month end during the year was approximately $\$ 21,300,000$.

In 1996 the Company entered into the treasury tax and loan account note option program, which provides short term funding up to $\$ 12,000,000$ at federal funds rate minus 25 basis points. The borrowings are secured with investment securities with a par value of approximately $\$ 14,700,000$. At December 31, 1997 and 1996 the outstanding balance under this program was approximately $\$ 7,700,000$ and $\$ 5,200,000$, respectively.

For regulatory purposes, the Savings Bank is required to maintain three minimum capital requirements. Failure to maintain the required capital can result in regulatory action to limit the Savings Bank's operations.

Savings Bank capital components at December 31, 1997, are as follows:


The Federal Reserve Board has adopted capital adequacy guidelines pursuant to which it assesses the adequacy of capital in supervising a bank holding company. The following table illustrates the Federal Reserve Boards capital adequacy guidelines and the Company's compliance with those guidelines as of December 31, 1997.

|  | Tier I (Core) Capital |  |  | Tier II (Total) Capital |  |  | Leverage Capital |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (dollars in thousands) |  | \$ | \% |  | \$ | \% |  | \$ | \% |
| GAAP Capital | \$ | 59,609 |  | \$ | 59,609 |  | \$ | 59,609 |  |
| Goodwill |  | $(1,371)$ |  |  | $(1,371)$ |  |  | $(1,371)$ |  |
| Net unrealized gains on securities available-for-sale ............. |  | $(1,181)$ |  |  | $(1,181)$ |  |  | $(1,181)$ |  |
| Other regulatory adjustments |  | 213 |  |  | 213 |  |  | 213 |  |
| Allowance for loan losses |  | -- |  |  | 3,544 |  |  | -- |  |
| Regulatory capital computed |  | 57,270 |  | \$ | 60,814 |  | \$ | 57,270 |  |
| Risk weighted assets | \$ | 363, 163 |  | \$ | 363,163 |  |  |  |  |
| Total average assets |  |  |  |  |  |  | \$ | 569,599 |  |
| Capital as \% of defined assets |  |  | 15.77\% |  |  | 16.75\% |  |  | 10.05\% |
| Regulatory "well capitalized" requirement |  |  | $6.00 \%$ |  |  | 10.00\% |  |  | 5.00\% |
| Excess over "well capitalized" requirement |  |  | 9.77\% |  |  | $6.75 \%$ |  |  | $5.05 \%$ |

The Federal Deposit Insurance Corporation Improvement Act generally restricts a depository institution from making any capital distribution (including payment of a dividend) or paying any management fee to its holding company if the depository institution would thereafter be capitalized at less than $8 \%$ of total risk-based capital, $4 \%$ of Tier I capital, or a $4 \%$ leverage ratio. At December 31, 1997, the subsidiary bank's capital measures exceed the highest supervisory threshold, which requires total tier ll capital of at least $10 \%$, Tier I capital of at least $6 \%$, and a leverage ratio of at least $5 \%$. Each of the subsidiaries was considered well capitalized by the respective regulator as of December 31, 1997.

Effective February 1, 1998 Glacier Bank, fsb converted its charter from a savings bank to a State of Montana chartered commercial bank. With that effective date each of the Companys' subsidiaries are state chartered, Federal Reserve member, banks.

State banks may pay dividends up to the total of the prior two years earnings without permission of the state regulator. The amount available for dividend distribution by the bank subsidiaries as of December 31, 1997, was approximately \$10, 670, 000 .

The following is a summary of consolidated income tax expense for:

| (dollars in thousands) | Years ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1997 | 1996 | 1995 |
| Current: |  |  |  |
| Federal | \$ 4,668 | 4,201 | 4,270 |
| State | 950 | 916 | 988 |
| Total current tax expense | 5,618 | 5,117 | 5,258 |
| Deferred: |  |  |  |
| Federal | (348) | (45) | (90) |
| State | 49 | 18 | (29) |
| Total deferred tax expense (benefit) | (299) | (27) | (119) |
| Total income tax expense | \$ 5,319 | 5,090 | 5,139 |

Federal and state income tax expense differs from that computed at the federal statutory corporate tax rate as follows for:

|  | Years ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 1997 | 1996 | 1995 |
| Federal statutory rate | 34.0\% | 34.0\% | 34.0\% |
| State taxes, net of federal income tax benefit | 4.5\% | 4.5\% | 4.5\% |
| Non-deductible merger expenses | 0.2\% | 1.7\% | 0.0\% |
| Other, net | (2.0)\% | 0.5\% | 0.7\% |
|  | 36.7\% | 40.7\% | 39.2\% |

The tax effects of temporary differences which give rise to a significant portion of deferred tax assets and deferred tax liabilities are as follows at:

|  | December 31, |  |
| :---: | :---: | :---: |
| (dollars in thousands) | 1997 | 1996 |
| Deferred tax assets: |  |  |
| Allowance for losses on loans | \$ 1,390 | 1,269 |
| Available-for-sale securities fair value adjustment | 0 | 4 |
| Other | 416 | 86 |
| Total gross deferred tax assets | 1,806 | 1,359 |
| Deferred tax liabilities: |  |  |
| Federal Home Loan Bank stock dividends | $(1,365)$ | $(1,058)$ |
| Fixed assets, due to differences in depreciation | (341) | (339) |
| Discount on loans and investments due to prior years' sale with concurrent purchase | (95) | (196) |
| Tax bad debt reserve in excess of base-year reserve | (615) | (768) |
| Available-for-sale securities fair value adjustment | (761) | 0 |
| Basis difference from acquisitions | (197) | (216) |
| Other | (344) | (228) |
| Total gross deferred tax liabilities | $(3,718)$ | $(2,805)$ |
| Net deferred tax liability | \$ 1,912 ) | $(1,446)$ |

There was no valuation allowance at December 31, 1997 and 1996 because management believes that it is more likely than not that the company's deferred tax assets will be realized by offsetting future taxable income from reversing taxable temporary differences and anticipated future taxable income.

Retained earnings at December 31, 1997 includes approximately $\$ 3,600,000$ for which no provision for Federal income tax has been made. This amount represents the base year tax bad debt reserve which is essentially an allocation of earnings to pre-1988 bad debt deductions for income tax purposes only.This amount is treated as a permanent difference and deferred taxes are not recognized unless it appears that this reserve will be reduced and thereby result in taxable income in the foreseeable future. The Company is not currently contemplating any changes in its business or operations which would result in a recapture of this federal bad debt reserve into taxable income.

## 11. EMPLOYEE BENEFIT PLANS:

The Company has a noncontributory defined contribution retirement plan covering substantially all employees. The Company follows the policy of funding retirement plan contributions as accrued. The total retirement plan expense for the years ended December 31, 1997, 1996, and 1995 was approximately $\$ 574,000$, $\$ 366,000$ and $\$ 287,000$ respectively. The employees of First Security became eligible to participate in the plan during 1997.

The Company also has an employees' savings plan. The plan allows eligible employees to contribute up to $10 \%$ of their monthly salaries. The Company matches an amount equal to $50 \%$ of the employee's contribution, up to $6 \%$ of the employee's total pay. Participants are at all times fully vested in all contributions. The Company's contribution to the savings plan for the years ended December 31, 1997, 1996 and 1995 was approximately $\$ 157,000, \$ 106,000$, and $\$ 95,000$, respectively. Employees of First Security became eligible to participate in the plan in 1997.

In 1995 a Supplemental Executive Retirement Plan (SERP) was adopted which provides retirement benefits at the savings and retirement plan levels, for amounts that are limited by IRS regulations under those plans. The Company's contribution to the SERP for the years ended December 31, 1997, 1996 and 1995 was approximately $\$ 46,000$, $\$ 41,000$, and $\$ 19,000$, respectively.

In 1995 a non-funded deferred compensation plan for directors and senior officers was established. The plan provides for the deferral of cash payments of up to $25 \%$ of a participants salary, and for $100 \%$ of bonuses and directors fees, at the election of the participant. The total amount deferred was approximately $\$ 144,000$, $\$ 87,000$, and zero, for the years ending December 31, 1997, 1996, and 1995, respectively. The participant receives an earnings credit at a one year certificate of deposit rate, or at the total return rate on Company stock, on the amount deferred, as elected by the participant at the time of the deferral election. The total earnings credit for 1997, 1996, and 1995 was approximately \$66,000, \$5,000, and zero, respectively.

First Security had a discretionary non-contributory profit sharing plan covering substantially all employees, with funding of contributions as accrued. The total plan expense for the years ended December 31, 1996 and 1995, was approximately $\$ 262,000$, and $\$ 235,000$ respectively. The plan was terminated as of December 31, 1996.

The Company has entered into employment contracts with eight senior officers that provide benefits under certain conditions following a change in control of the Company.

Basic earnings per share is computed by dividing net earnings by the weighted average number of shares of common stock outstanding during the year. Diluted earnings per share is computed by including the net increase in shares if all outstanding stock options were exercised, using the treasury stock method. Previous period amounts are restated for the effect of stock dividends and the stock split.

|  | YEAR ENDED DECEMBER 31, 1997 |  |  |
| :---: | :---: | :---: | :---: |
|  | INCOME | AVERAGE SHARES | PER-SHARE AMOUNT |
| BASIC EARNINGS PER SHARE: |  |  |  |
| Income available to common shareholders | \$9,180, 000 | 6,807,469 | 1.35 |
| EFFECT OF DILUTIVE SECURITIES: |  |  |  |
| Net increase in shares from assumed exercise of stock options |  | 127,643 |  |
| DILUTED EARNINGS PER SHARE: |  |  |  |
| Income available to common stockholders plus assumed options | 9,180,000 | 6, 935,112 | 1.32 |



During fiscal 1984, an Incentive Stock Option Plan was approved which provided for the grant of options limited to 168,750 shares to certain full time employees of the Company. In the year ended June 30, 1990, additional Stock Option Plans were approved which provided for the grant of options limited to 29,445 shares to outside Directors and 166,860 shares to certain full time employees of the Company. In the year ended December 31, 1994 a Stock Option Plan was approved which provides for the grant of options to outside Directors of the Company, limited to 50,000 shares. In the year ended December 31, 1995 a Stock Option Plan was approved which provides for the grant of options limited to 279,768 shares to key employees of the Company. The option price at which the Company's common stock may be purchased upon exercise of options granted under the plan must be at least equal to the per share market value of such stock at the date the option is granted. The 1984 plan also contains provisions permitting the optionee, with the approval of the Company, to surrender his or her options for cancellation and receive cash or common stock equal to the difference between the exercise price and the then fair market value of the shares on the date of surrender. The fiscal 1990 and 1995 plans also contain provisions authorizing the grant of limited stock rights, which permit the optionee, upon a change in control of the Company, to surrender his or her options for cancellation and receive cash or common stock equal to the difference between the exercise price and the fair market value of the shares on the date of the grant. All option shares are adjusted for stock splits and stock dividends.

At December 31, 1997, total shares available for option grants to employees are 273, 188 .

Changes in shares granted for stock options for the years ended December 31, 1997, 1996, and 1995, are summarized as follows:

|  | Options outstanding |  |  | Options exercisable |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  Weighted <br> average <br> Shares exercise price |  |  | Shares | Weighted average exercise price |  |
| Balance, December 31, 1994 | 143,166 | \$ | 17.04 | 29,756 | \$ | 11.09 |
| Canceled | $(9,020)$ |  | (14.52) | $(9,020)$ |  | (14.52) |
| Granted | 2,500 |  | 19.60 |  |  |  |
| Became exercisable |  |  |  | 78,030 |  | 18.69 |
| Stock dividend | 12,109 |  |  | 7,559 |  |  |
| Exercised | $(20,278)$ |  | (10.90) | $(20,278)$ |  | (10.90) |
| Balance, December 31, 1995 | 128,477 | \$ | 16.63 | 86,047 | \$ | 16.69 |
| Canceled | $(5,853)$ |  | (17.43) | $(1,266)$ |  | (15.80) |
| Granted | 112,880 |  | 19.06 |  |  |  |
| Became exercisable |  |  |  | 55,261 |  | 17.34 |
| Stock dividend | 20,520 |  |  | 13,286 |  |  |
| Exercised | $(36,697)$ |  | (14.96) | $(36,697)$ |  | (14.96) |
| Balance, December 31, 1996 | 219,327 | \$ | 16.59 | 116,631 | \$ | 15.65 |
| CANCELED | $(9,715)$ |  | (15.65) |  |  |  |
| GRANTED | 115,418 |  | 23.45 |  |  |  |
| BECAME EXERCISABLE |  |  |  | 11,338 |  | 17.15 |
| THREE FOR TWO STOCK SPLIT | 160,937 |  |  | 57,577 |  |  |
| EXERCISED | $(51,993)$ |  | (10.73) | $(51,993)$ |  | (10.73) |
| BALANCE, DECEMBER 31, 1997 | 433,974 | \$ | 12.98 | 133,553 | \$ | 10.94 |

At December 31, 1997, the remaining stock options outstanding are at exercise prices ranging from $\$ 9.89$ to $\$ 16.12$ per share. The options exercised during the year ended December 31, 1997 were at prices from $\$ 9.89$ to $\$ 18.13$.

The per share weighted-average fair value of stock options granted during 1997, 1996 and 1995 was $\$ 1.79$ \$1.75 and \$2.12, respectively, on the date of grant using the Black Scholes option-pricing model with the following assumptions: 1997 - expected dividend yield of $2.9 \%$, risk-free interest rate of $5.8 \%$, volatility ratio of . 024, and expected life of 4.8 years: 1996 - expected dividend yield of $2.9 \%$, risk-free interest rate of $5.8 \%$, volatility ratio of .024, and expected life of 4.8 years: 1995 - expected dividend yield of $2.9 \%$, risk-free interest rate $5.9 \%$, volatility ratio .024 , and expected life of 3.5 years.

The Company applies APB Opinion No. 25 in accounting for its grants of options and, accordingly, no compensation cost has been recognized for its stock options in the financial statements. Had the Company determined compensation cost based on the fair value at the grant date for its stock options under SFAS No. 123, the Company's net income would have been reduced to the pro forma amounts indicated below:

|  |  | Years ended December 31, |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 1997 | 1996 | 1995 |
| Net earnings - | As reported | 9,180 | 7,425 | 7,975 |
|  | Pro forma | 9,040 | 7,378 | 7,969 |
| Basic earnings per share - | As reported | 1.35 | 1.11 | 1.18 |
|  | Pro forma | 1.33 | 1.10 | 1.18 |
| Diluted earnings per share - | As reported | 1.32 | 1.09 | 1.18 |
|  | Pro forma | 1.30 | 1.09 | 1.18 |

Pro forma net earnings and earnings per share reflect only options granted in 1997, 1996 and 1995. Therefore, the full impact of calculating compensation cost for stock options under SFAS No. 123 is not reflected in the pro forma net earnings and earnings per share amounts presented above because compensation cost is reflected over the options vesting period of 2 years and proforma compensation cost for options granted prior to January 1, 1995 is not considered.

In September 1993 Missoula Bancshares, Inc. granted 1,000 shares of its common stock to a senior officer to be issued on or after September 1998 at the election of the officer, with vesting over the five year period. In conjunction with the merger of Missoula Bancshares, Inc., the Company issued 14,930 shares which was the vested portion of the 1,000 shares at the exchange ratio, and converted the non-vested portion to options for 8,040 Company shares (12,060 shares after adjustment for 3 for 2 stock split) which will fully vest at the end of September 1998. The related compensation expense, based on the fair value of the common stock at the date of the grant, is being charged to expense over the service period with a corresponding credit to paid-in capital.

The following condensed financial information is the unconsolidated (Parent Company Only) information for Glacier Bancorp, Inc, combined with Missoula Bancshares Inc.:

## STATEMENTS OF FINANCIAL CONDITION

(dollars in thousands)

| ASSETS: |  |  |  |
| :---: | :---: | :---: | :---: |
| Cash | \$ | 102 | 111 |
| Interest bearing cash deposits |  | 1,561 | 1,296 |
| Cash and cash equivalents |  | 1,663 | 1,407 |
| Investments securities, available-for-sale, at market value |  | 1,581 | 1,742 |
| Investments securities, held-to-maturity, at cost |  | 94 | 97 |
| Other assets |  | 981 | 84 |
| Goodwill, net |  | 1,371 | 1,526 |
| Investment in subsidiaries |  | 55,872 | 48,462 |
|  | \$ | 61,562 | 53,318 |
| LIABILITIES AND STOCKHOLDERS' EQUITY: |  |  |  |
| Dividends payable | \$ | 1,164 | 725 |
| Other liabilities |  | 789 | 645 |
| Total liabilities |  | 1,953 | 1,370 |
| Common stock |  | 69 | 46 |
| Paid-in capital |  | 35,383 | 34,571 |
| Retained earnings |  | 24,042 | 18,392 |
| Treasury stock |  | $(1,066)$ | $(1,066)$ |
| Net unrealized gains on securities available-for-sale |  | 1,181 | 5 |
| Total stockholders' equity |  | 59,609 | 51,948 |
|  | \$ | 61,562 | 53,318 |

## STATEMENTS OF OPERATIONS

(dollars in thousands)

REVENUES

Intercompany charges for services
Total revenues
EXPENSES
Employee compensation and benefits
Goodwill amortization
Other operating expenses
Total expenses
Earnings before income tax benefit and equity in undistributed earnings of subsidiaries
Income tax benefit
Income before equity in undistributed earnings of subsidiaries
Equity in undistributed earnings of subsidiaries
NET EARNINGS

| 1997 |  | 1996 | 1995 |
| :---: | :---: | :---: | :---: |
| \$ | 3,415 | 3,893 | 4,259 |
|  | 344 | 266 | 61 |
|  | 1,803 | 1,584 | 1,865 |
| 5,562 |  | 5,743 | 6,185 |
| 1,974 1,971 2,010 |  |  |  |
|  | 155 | 168 | 179 |
| 278989650 |  |  |  |
|  | 2,407 | 3,128 | 2,839 |
|  | 3,155 | 2,615 | 3,346 |
|  | (63) | (202) | (264) |
|  | 3,218 | 2,817 | 3,610 |
|  | 5,962 | 4,608 | 4,365 |
| \$ | 9,180 | 7,425 | 7,975 |


| STATEMENTS OF CASH FLOWS (dollars in thousands) | Years ended December 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1997 |  | 1996 | 1995 |
| OPERATING ACTIVITIES |  |  |  |  |
| Net earnings | \$ | 9,180 | 7,425 | 7,975 |
| Adjustments to reconcile net earnings to net cash provided by operating activities: |  |  |  |  |
| Goodwill amortization |  | 155 | 168 | 179 |
| Gain on sale of investments available-for-sale |  | (184) | (127) | 0 |
| Equity in undistributed earnings of subsidiaries |  | $(5,962)$ | $(4,608)$ | $(4,365)$ |
| Net increase (decrease) in other assets and other liabilities |  | (698) | 1,007 | 101 |
| Net cash provided by operating activities |  | 2,491 | 3,865 | 3,890 |
| INVESTING ACTIVITIES |  |  |  |  |
| Purchases of investment securities available-for-sale |  | (176) | (221) | $(1,198)$ |
| Purchases of investment securities held-to-maturity |  | 0 | 0 | (100) |
| Proceeds from sales, maturities and prepayments of securities available-for-sale |  | 484 | 198 | 0 |
| Proceeds from maturities of securities held-to-maturity |  | 3 | 3 | 0 |
| Acquisition of minority interest |  | (13) | (114) | (14) |
| Net cash provided (used) by investing activities |  | 298 | (134) | $(1,312)$ |
| FINANCING ACTIVITIES |  |  |  |  |
| Proceeds from exercise of stock options and other stock issued |  | 553 | 748 | 221 |
| Treasury stock purchased |  | 0 | (192) | (714) |
| Principal reductions on notes payable |  | 0 | $(1,500)$ | (900) |
| Cash dividends paid to stockholders |  | $(3,086)$ | $(2,054)$ | $(2,007)$ |
| Net cash used by financing activities |  | $(2,533)$ | $(2,998)$ | $(3,400)$ |
| Net increase (decrease) in cash and cash equivalents |  | 256 | 733 | (822) |
| Cash and cash equivalents at beginning of period |  | 1,407 | 674 | 1,496 |
| Cash and cash equivalents at end of period | \$ | 1,663 | 1,407 | 674 |

Summarized unaudited quarterly financial data is as follows (in thousands except per share amounts):

[1] Per share amounts adjusted to reflect effect of three for two Stock split. [2] Extraordinary dividend was paid at $\$ .05$ per share.

Financial instruments has been defined to generally mean cash or a contract that implies an obligation to deliver cash or another financial instrument to another entity. For purposes of the Company's Consolidated Statement of Financial Condition, this includes the following items:


The Company is a defendant in legal proceedings arising in the normal course of business. In the opinion of management, the disposition of pending litigation will not have a material effect on the Company's consolidated financial position or results of operations.

The Company is in the process of converting its data processing operation from an outside data processing service for three of its subsidiaries to an upgraded in-house system currently used by First Security. This conversion will standardize information processing within the Company and provide enhanced customer service capabilities. The estimated investment for this conversion, including hardware, software licensing fees, and conversion costs is approximately $\$ 800,000$. Annual expenses for data processing are expected to decline with this change.

The Company has signed an agreement to purchase a commercial building site in Kalispell on which it intends to construct a building to be used to relocate one of its drive-up offices and the corporate headquarters. The estimated cost for land and building is approximately $\$ 2,100,000$. As of December 31, 1997 \$5,000 in earnest money has been paid for the land purchase.

The Company is aware of the issues associated with computer systems as the year 2000 approaches. The basic issue is whether computer systems will properly recognize date-sensitive information when the year changes to 2000. The Company has a task force to identify all equipment, software, vendor dependencies, and customers that may be affected by the year 2000 problem. The Company has provided its business customers, suppliers and vendors with information regarding the Company's progress on year 2000 issues and has requested similar information in return. All software currently used within the Company is supplied by vendors. Vendor readiness for year 2000 has been assessed, and testing to assure proper functioning is scheduled to be completed by December 31,1998 . The Company continues to bear some risk related to the year 2000 issue and could be adversely affected if other entities not affiliated with the Company do not appropriately address their own year 2000 compliance issues. Based on the study and analysis conducted, the dollar amount required to remediate the known year 2000 issues is not expected to be material to the Company's business. Unanticipated problems or difficulties, however, could significantly increase the Company's estimated expenditures for the year 2000 project.

## 18. POOLING-OF-INTERESTS COMBINATION:

On December 31, 1996, the Company issued $1,145,599$ shares of common stock in exchange for all of the outstanding stock of Missoula Bancshares, Inc., parent of First Security Bank of Missoula. This business combination has been accounted for as a pooling-of-interests combination and, accordingly, the consolidated financial statements for periods prior to the combination have been restated to include the accounts and results of operations of Missoula Bancshares, Inc.

On December 30, 1997, the Company entered into a definitive agreement to acquire through merger HUB Financial Corporation (HUB), and its subsidiary Valley Bank of Helena (VB). Upon completion of the merger VB will operate as an independent, wholly owned subsidiary of the Company. Because HUB does not own 100\% of the outstanding shares of VB common stock, the acquisition will be accomplished through two transactions: the merger with HUB and a share exchange with VB minority shareholders. The total purchase price that the Company will pay for the acquisition, (both the merger and the share exchange) is 620,000 shares of common stock, subject to adjustment for those shareholders that have perfected their dissenters rights. While it is anticipated that the acquisition will be completed in mid 1998, it is subject to certain conditions, including the approval of the shareholders of HUB and VB. If completed, the merger will be accounted for using the pooling-of-interests method, and the acquisition of VB minority interests (approximately $13.5 \%$ ) will be accounted for under the purchase method. Transactions accounted for as a pooling-of-interests reflect the assets, liabilities, stockholders' equity, and results of operations of the separate entities as though the entities had been combined as of the earliest date Reported. Under the purchase method, transactions are included in the purchasers financial statements from the acquisition date forward with the proportional interest of the net assets acquired restated to estimated fair value.

## 20. COMMON STOCK AUTHORIZED AND ISSUED

In 1990, Glacier Bancorp, Inc. was formed by First Federal Savings Bank of Montana (First Federal) to acquire all of the savings bank's stock upon its reorganization. At the time of reorganization First Federal had 12,500,000 shares of common stock authorized. Glacier Bancorp, Inc. was organized as a Delaware corporation with its articles of incorporation authorizing 6,000,000 shares. As a result of the reorganization, the total number of authorized shares of the Company was effectively reduced from $12,500,000$ to $6,000,000$. In 1997, the Company's board of directors authorized a 3 for 2 stock split which was completed in May. This stock split, along with additional shares issued in connection with outstanding stock options, brought the number of issued shares to 6,847,485 as of December 31, 1997

Subsequent to December 31, 1997, the Company discovered certain technical deficiencies in the 3 for 2 stock split, including the existence of the lower than assumed authorized number of shares. As a result of these technical deficiencies, the stock split did not result in valid shares being issued in excess of the currently authorized number. A curative transaction in the form of a merger with a newly created subsidiary will be presented to shareholders at the 1998 annual meeting for approval to resolve the technical deficiencies. In connection with this transaction the authorized shares of common stock will effectively be increased to $15,000,000$. The Company, based on advice from legal counsel, believes that the curative transaction will result in the 6,847,485 outstanding shares being validly issued. All share and per share information reflects the actual shares issued during 1997, including the stock split and the exercise of options, as if currently valid. The effects on the company, if any, related to the ineffective stock split are not presently determinable.

Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure None

## PART III

Item 10. Directors and Executive Officers of the Registrant

INFORMATION WITH RESPECT TO DIRECTORS AND EXECUTIVE OFFICERS
The following tables set forth certain information with respect to directors and executive officers of the Company. The table below includes (i) principal occupations during the past five years; (ii) the term of office; and (iii) the number and percentage of shares of Common Stock beneficially owned by each individual on January 1, 1998. Where beneficial ownership is less than one percent of all outstanding shares, the percentage is not reflected in the table.

| NAME | AGE AS OF JANUARY 1, 1998 | POSITION | DIRECTOR SINCE | TERM EXPIRES | AMOUNT AND NATURE OF BENEFICIAL OWNERSHIP OF COMMON STOCK AS OF JANUARY 1, 1998 (1) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| John S. MacMillan | 61 | Chairman, President and Chief Executive Officer | 1977 | 1998 | 182,465 (2.66\%)( 2 ) |
| F. Charles Mercord | 66 | Director | 1975 | 1998 | 139,943 (2.04\%)(3) |
| Allen J. Fetscher | 53 | Director | 1996 | 1998 | 141,882 (2.07\%)(4) |
| Michael J. Blodnick | 45 | Director, <br> Executive Vice <br> President and <br> Secretary; <br> President/CEO of <br> Bank; Executive VP <br> of GBE | 1993 | 1999 | 90,661 (1.32\%)(5) |
| Darrel R. Martin | 73 | Director | 1979 | 1999 | 114,358 (1.71\%)(6) |
| Harold A. Tutvedt | 68 | Director | 1983 | 1999 | 117,587 (1.72\%)(7) |
| William L. Bouchee | 56 | Director | 1996 | 2000 | 136,200 (1.99\%) |
| L. Peter Larson | 59 | Director | 1985 | 2000 | 239,664 (3.50\%) |
| Everit A. Sliter | 59 | Director | 1973 | 2000 | 166,488 (2.43\%)(8) |

(1) Pursuant to rules promulgated by the SEC under the Exchange Act, an individual is considered to beneficially own shares of Common Stock if he or she has or shares: (1) voting power, which includes the power to vote, or direct the voting of the shares; or (2) investment power, which includes the power to dispose, or direct the disposition of the shares. Unless otherwise indicated, the individual has sole voting and sole investment power with respect to such holdings.
(2) Includes 18,645 shares owned jointly with Mr. MacMillan's wife; 36,543 owned by Mr. MacMillan's wife; 45,546 shares held for Mr. MacMillan's account in the Company's Pension and Profit Sharing Plans; 2,206 held in an IRA account for the benefit of Mr. MacMillan; and 12,766 shares which may be acquired within 60 days by the exercise of stock options.
(3) Includes 90,642 shares held in an IRA for the benefit of Mr. Mercord; 26,119 shares owned by Mr. Mercord's wife; and 13,282 shares which could be acquired within 60 days by the exercise of stock options.
(4) Includes 36,153 shares owned by Mr. Fetscher's wife; 29,078 considered beneficially held as Trustee for shares held in a trust for the benefit of Mr. Fetscher's minor children; and 38,658 held by a family corporation, of which Mr. Fetscher is a principal and 1,840 shares which could be acquired within 60 days by the exercise of stock options.
5) Includes 34,184 shares held jointly with Mr. Blodnick's wife; 34,182 shares owned by Mr. Blodnick's wife; 1,204 shares which Mr. Blodnick is custodian for his children; 7,595 shares held for Mr. Blodnick's account in the Company's Pension and Profit Sharing Plans; and 12,866 shares which could be acquired within 60 days by the exercise of stock options.
(6) Includes 45,523 shares owned by Mr. Martin's wife; 2,967 in an IRA account for the benefit of Mr. Martin; and 13,282 shares which could be acquired within 60 days by the exercise of stock options.
(7) Includes 63,056 shares owned jointly with Mr. Tutvedt's wife, 2,668 shares owned by Mr. Tutvedt's wife; 33,624 held jointly with brother; 2,838 shares held in an IRA account for the benefit of Mr. Tutvedt; 7,119 shares held jointly by Mr. Tutvedt's wife and daughter; and 8,282 shares which could be acquired within 60 days by the exercise of stock options.
(8) Includes 65,670 shares held jointly with Mr. Sliter's wife; 20,983 shares owned by Mr. Sliter's wife; 18,738 shares owned by Mr. Sliter's children; 34,154 shares held in an IRA account for the benefit of Mr. Sliter; 3,338 shares held in the Company's SEP; and 13,282 shares which could be acquired within 60 days by the exercise of stock options.

(1) Includes 37,409 shares held jointly with Ms. Holling's husband, with whom voting and dispositive power is shared; 11,148 shares held jointly in a margin account with Ms. Holling's daughters; 6,078 shares held in the Company's Pension \& Profit Sharing Plans; and 6,600 shares which could be acquired within 60 days by the exercise of stock options.
(2) Includes 4,992 shares held jointly with Mr. Strosahl's wife with whom voting and dispositive power is shared; 8,714 shares held in an IRA account; and 6,600 shares which could be acquired within 60 days by the exercise of stock options.
(3) Includes 38,241 shares held jointly with Mr. Van Helden's wife with whom voting and dispositive power is shared; 35,743 shares held in the Company's Pension and Profit Sharing Plans; 400 held by Mr. Van Helden's minor children and 6,600 shares which could be acquired within 60 days by the exercise of stock options.
(4) Includes 196 shares held jointly with Mr. Gilman's wife with whom voting and dispositive power is shared; 33,765 shares held in the Company's Pension and Profit Sharing Plans; 3,561 shares held by a family corporation, of which Mr. Gilman is a principal; and 2,970 shares which could be acquired within 60 days by the exercise of stock options.
(5) Includes 98,370 shares which could be acquired within 60 days from the Voting Record Date by all officers and directors as a group (thirteen persons) by the exercise of stock options granted pursuant to the Company's stock option plans.

Section 16(a) of the Securities Exchange Act of 1934, as amended, ("Section 16(a)") requires that all executive officers and directors of the Company and all persons who beneficially own more than 10 percent of the Company's Common Stock file reports with the Securities and Exchange Commission with respect to beneficial ownership of the Company's securities. The Company has adopted procedures to assist its directors and executive officers in complying with the Section 16(a) filings.

Based solely upon the Company's review of the copies of the filings which it received with respect to the fiscal year ended December 31, 1997, or written representations from certain reporting persons, the Company believes that all reporting persons made all filings required by Section 16(a) on a timely basis, except that Mr. Blodnick failed to file a Form 5 to report a gift of 75 shares in October 1996. A subsequent Form 5 has been filed to report this transaction.

The following table sets forth a summary of certain information concerning the compensation awarded to or paid by the Company for the year ended December 31, 1997 for services rendered in all capacities during the last three fiscal years to the Chief Executive Officer and the most highly compensated executive officers of the Company whose total compensation during the last fiscal year exceeded \$100,000.

SUMMARY COMPENSATION TABLE

| Name and <br> Principal Position | Annual Compensation |  |  | Long Term Compensation |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Year | Salary(1) | Bonus(1) | Other Annual Compensation (2) | Awards | Payouts | All Other Compensation |
|  |  |  |  |  | Securities Underlying Options (3) | LTIP <br> Payouts | (4)(5) |
| John S. MacMillan President and Chief Executive Officer | 1997 | \$189, 616 | \$80, 000 | 0 | 8,475 | 0 | \$46,426 |
|  | 1996 | 179, 615 | 110,000 | 0 | 9,787 | 0 | 23,588 |
|  | 1995 | 170,000 | 100, 000 | 0 | 0 | 0 | 39,770 |
| Michael J. Blodnick Executive Vice President and Secretary | 1997 | \$164,423 | \$50,000 | 0 | 8,475 | 0 | \$41, 707 |
|  | 1996 | 148, 846 | 75,000 | 0 | 9,787 | 0 | 20,857 |
|  | 1995 | 119,135 | 60,000 | 0 | 0 | 0 | 23,338 |
| William L. Bouchee President, First Security Bank | 1997 | \$106,692 | \$18,739 | 0 | 0 | 0 | \$19, 211 |
|  |  |  |  |  |  |  |  |
| James H. Strosahl <br> Senior Vice President <br> Chief Financial Officer | 1997 | \$76,729 | \$28, 000 | 0 | 5,650 |  | \$16,825 |
|  | 1996 | 69,934 | 32,500 | 0 | 6,600 | 0 | 13,905 |
|  | 1995 | 63,655 | 25,000 | 0 | 0 | 0 | 11,440 |
| Stephen J. Van Helden Senior Vice President Treasurer | 1997 | \$84,938 | \$30, 000 | 0 | 8,475 | 0 | \$17,146 |
|  | 1996 | 77,346 | 40, 000 | 0 | 6,600 | 0 | 17,362 |
|  | 1995 | 70,722 | 35,000 | $\bigcirc$ | 0 | 0 | 13,674 |

(1) Includes $\$ 87,404, \$ 10,000$, and $\$ 7,000$ deferred by Messrs. MacMillan, Blodnick and Strosahl, respectively, pursuant to the Company's Deferred Compensation Plan.
(2) Does not include amounts attributable to miscellaneous benefits received by executive officers, including the use of Company-owned automobiles and the payment of certain club dues. In the opinion of management of the Company the costs to the Company of providing such benefits to any individual executive officer during the year ended December 31, 1997 did not exceed the lesser of $\$ 50,000$ or $10 \%$ of the total of annual salary and bonus reported for the individual.
(3) Includes awards granted pursuant to the Company's 1989 Incentive Stock Option Plan and 1995 Employee Stock Option Plan.
(4) Includes amounts allocated or paid by the Company during the year ended December 31, 1997 on behalf of Messrs. MacMillan, Blodnick, Bouchee, Strosahl, and Van Helden pursuant to the Company's noncontributory defined contribution "Money Purchase" Pension Plan, Profit Sharing and SERP/401(k) Plan in the amounts of $\$ 42,916, \$ 40,837, \$ 17,772, \$ 15,880$, and $\$ 16,725$, respectively.
(5) Includes life insurance premiums paid by the Company during the year ended December 31, 1997 on behalf of Messrs. MacMillan, Blodnick, Bouchee, Strosahl, and Van Helden in the amounts of $\$ 3,510$, $\$ 870$, $\$ 1,439$, $\$ 945$, and \$421, respectively.

The following table sets forth certain information concerning individual grants of stock options pursuant to the Company's stock option plans awarded to the named executive officers during the year ended December 31, 1997.

STOCK OPTION GRANTS IN LAST FISCAL YEAR

Potential Realizable Value
at Assumed Annual Rates of Stock Price Appreciation
Individual Grants for Option Term(3)

| Name | Number of Securities Underlying Options Granted (1) | \% of Total <br> Options Granted to Employees | Exercise <br> Price(2) | Expiration Date | 5\% | 10\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| John S. MacMillan | 8,475 | 5.3 | \$16.00 | 1-29-2002 | \$37,460 | \$82, 800 |
| Michael J. Blodnick | 8,475 | 5.3 | \$16.00 | 1-29-2002 | \$37,460 | \$82, 800 |
| William L. Bouchee | 8,475 | 5.3 | \$16.00 | 1-29-2002 | \$37,460 | \$82,800 |
| James H. Strosahl | 5,650 | 3.5 | \$16.00 | 1-29-2002 | \$24,793 | \$55,200 |
| Stephen J. Van Helden | 8,475 | 5.3 | \$16.00 | 1-29-2002 | \$37,460 | \$82,800 |

(1) The options were granted on January 29, 1997 and vest over two years from the date of grant.
(2) The exercise price was based on the market price of the Common Stock on the date of grant.
(3) The potential realizable value portion of the foregoing table illustrates values that might be realized upon exercise of the options immediately prior to the expiration of their term based upon the assumed compounded rates of appreciation in the value of Common Stock as specified in the table over the term of the options. These amounts do not take into account provisions of the options providing for termination of the option following termination of employment or nontransferability.

Aggregated Option Exercises in Last Fiscal Year
The following table sets forth certain information concerning exercises of stock options pursuant to the Company's stock option plans by the named executive officers during the year ended December 31, 1997 and stock options held at year end.

|  | Shares | Number of | Value of |
| :---: | :---: | :---: | :---: |
| Name | Acquired on | Value | Unexercised | Unexercised Options at

Exercisable Unexercisable Exercisable Unexercisable

| John S. MacMillan | 7,000 | $\$ 51,270$ | 2,983 | 18,262 | $\$ 40,606$ | $\$ 184,461$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| Michael J. Blodnick | 6,900 | $\$ 70,109$ | 3,083 | 18,262 | $\$ 41,967$ | $\$ 184,461$ |
| William L. Bouchee | 0 | 0 | 6,891 | 13,644 | $\$ 165,384$ | $\$ 191,856$ |
| James H. Strosahl | 4,991 | $\$ 55,089$ | 0 | 12,250 | $\$ 0$ | $\$ 123,790$ |
| Stephen J. Van Helden | 2,489 | $\$ 29,520$ | 0 | 15,075 | $\$ 146,406$ |  |

(1) The average of the high and low sales prices of a share of Common Stock as reported on the Nasdaq Stock Market Inc. on December 31, 1997 was $\$ 24.00$.

## Employment Agreements

On October 28, 1994, the Company and Glacier, following approval of the Board of Directors, entered into an employment agreement ("Agreement") with Mr. MacMillan. The Agreement, which replaces Mr. MacMillan's prior employment agreement with the Company, terminates annually on March 15th (the anniversary date) and is renewable on an annual basis on the anniversary date, and each anniversary date thereafter, upon recommendation of the Board of Directors, unless certain advance notice is given, or upon a change in control (as defined), in which case the Agreement is automatically extended for an additional 3 years. Under the Agreement, Mr. MacMillan is entitled to receive (currently $\$ 200,000$ ) a minimum annual base salary, which may be adjusted, as appropriate, by the Compensation Committee. The Agreement provides that, subsequent to a change in control, if Mr. MacMillan is discharged otherwise than for cause (as defined) or resigns for good reason, e.g., a significant diminution of responsibility or adverse change in working conditions, then he is entitled to his full compensation for three years

The Company and Glacier entered into agreements with each of Messrs Blodnick, Strosahl and Van Helden. These agreements are for an initial one year term, which is extended each year for an additional year upon the review and approval of the Boards of Directors of the Company and Glacier, and provides for severance benefits payable to Messrs. Blodnick, Strosahl and Van Helden if either parties are improperly terminated or voluntarily terminates his employment for good reason following a change in control of the Company. Messrs. Blodnick, Strosahl and Van Helden are entitled to receive annual salaries, (currently $\$ 175,000, \$ 84,700$, and $\$ 89,476$, respectively), which may be adjusted, as appropriate, by the Compensation Committee. In the event of termination after a change in control, as defined in the agreement, Mr. Blodnick would be entitled to receive three times his annual compensation, payable over 36 months, and each of Messrs. Strosahl and Van Helden would be entitled to receive two times his annual compensation payable over 24 months. First Security also entered into a three-year employment agreement with William Bouchee on similar terms, except that if terminated upon a change in control, Mr. Bouchee would receive one years salary (currently $\$ 128,256$ ) and certain benefits for a year following termination.

In December, 1995, the Board of Directors adopted a Deferred Compensation Plan ("DCP") for directors and certain officers and key employees, as designated by resolution of the Board of Directors. The DCP generally provides for the deferral of certain taxable income earned by participants in the DCP. Non-employee directors may elect to have any portion of his or her director's fees deferred. Designated officers or key employees may elect to defer annually under the DCP up to $25 \%$ of his or her salary to be earned in the calendar year, and up to $100 \%$ of any cash bonuses.

## Supplemental Executive Retirement Plan

In December, 1995, the Board of Directors adopted a nonqualified and funded Supplemental Executive Retirement Plan ("SERP") for senior executive officers. The SERP is intended to supplement payments due to participants upon retirement under the Company's other qualified plans. The SERP generally provides that the Company will credit qualified participants' account on an annual basis, an amount equal to employer contributions that would have otherwise been allocated to the executive's accounts under the tax-qualified plans were it not for limitations imposed by the Internal Revenue Service, or participation in the deferred compensation plan. Messrs. MacMillan, Blodnick and Strosahl are participants in the SERP. Messrs. MacMillan, Blodnick, Strosahl and Van Helden received an allocation under the plan in the amounts of \$22,416, \$20,337, and \$1,787, respectively, for the fiscal year 1997.

## 1989 Incentive Stock Option Plan

In 1989, the Board adopted and the shareholders approved the 1989 Incentive Stock Option Plan (the "1989 Plan") which authorized the grant and issuance of 316,151 shares of Common Stock (as adjusted for subsequent stock splits and dividends) to key employees of the Company. The 1989 Plan provides for the grant of both Non-Statutory and Incentive Stock Options which are exercisable for 5 years from the date of grant. At December 31, 1997, all options to purchase shares under the 1989 Plan have been granted no shares remain available for future grants. The 1989 Plan was supplemented by the 1995 Employee Stock Option Plan as described below.

## 1995 Employee Stock Option Plan

At the 1995 Annual Meeting, the shareholders adopted the 1995 Employee Stock Option Plan (the "1995 Plan"). The 1995 Plan is administered by the Board of Directors (or a Committee appointed by the Board). It allows additional stock options to be granted to key employees of the Company in any combination up to an aggregate of 279,768 shares of Common Stock, subject to appropriate adjustments for any stock splits, stock dividends, or other changes in the capitalization of the Company. The 1995 Plan provides for the issuance of options which qualify as "incentive stock options" within the meaning of section 422 of the Internal Revenue Code of 1986, and nonqualified stock options.

As of December 31, 1997, options to purchase an aggregate of 200,117 shares (as adopted) have been granted, no shares have been issued pursuant to the exercise of stock options and 261,500 shares remain available for further grant.

The Compensation Committee of the Board of Directors of Glacier Bancorp, Inc. is composed of Committee Chairperson Harold Tutvedt, Everit A. Sliter, Darrel R. Martin, F. Charles Mercord, and Allen J. Fetscher.

Glacier Bancorp, Inc., acting through the Committee, believes compensation of its Executives and other key personnel should reflect and support the goals and strategies of Glacier Bancorp, Inc.

The Committee's objectives in determining executive compensation are to attract, reward and retain key executive officers; and to motivate executive officers to perform to the best of their abilities and to achieve short-term and long-term corporate objectives that will contribute to the overall goal of enhancing stockholder value. To further these objectives, the Committee has adopted the following policies:

The Company will compensate competitively with the practices of peer groups, and like performing financial companies;

Performance at the corporate, subsidiary and individual executive officer level will determine a significant portion of compensation; with due regard to financial performance relative to peer groups;

The attainment of realizable but challenging objectives will determine performance-based compensation; and

The Company will encourage executive officers to hold substantial, long-term equity stakes in the Company so that the interest of executive officers will coincide with the interest of stockholders - accordingly stock options will constitute a significant portion of compensation.

Elements of the Company's compensation of executive officers are: (1) Base salary and bonuses, (2) Incentive compensation in the form of stock options granted under the Company's 1995 Incentive Stock Option Plan, (3) Salary Deferral Plan, and (4) Other compensation and employee benefits generally available to all employees of the Company, such as health, life and long term disability insurance and employee contributions under the Company's 401-K and Pension Plans.

The Committee believes the Company's goals are best supported by attracting and retaining well-qualified executive officers and other personnel through competitive compensation arrangements, with emphasis on rewards for outstanding contributions to the Company's success, with a special emphasis on aligning the interests of executive officers and other personnel with those of the Company's shareholders.

Executive Compensation Committee
Harold Tutvedt, Chairperson
Everit A. Sliter
Darrel R, Martin
F. Charles Mercord

Allen J. Fetscher

Glacier Bancorp, Inc.
Total Return Performance

Period Ending

|  | Period Ending |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Index | 12/31/92 | 12/31/93 | 12/31/94 | 12/31/95 | 12/31/96 | 12/31/97 |
| Glacier Bancorp, Inc | 100.00 | 120.37 | 108.06 | 150.44 | 206.13 | 323.75 |
| S\&P 500 | 100.00 | 110.08 | 111.53 | 153.44 | 188.52 | 251.44 |
| SNL \$500M-\$1B Bank Index | 100.00 | 125.46 | 133.93 | 177.82 | 222.29 | 361.35 |
| Western Bank Monitor | 100.00 | 120.33 | 124.32 | 177.53 | 220.20 | 403.99 |

The following table includes information concerning the only persons or entities, including any "group" as that term is used in Section 13(d) (3) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), who or which was known to the Company to be the beneficial owner of more than $5 \%$ of the issued and outstanding Common Stock on the Voting Record Date. See "Item 10 Directors and Executive Officers of the Registrant" for information concerning security ownership of management.

| Name and Address of | Amount and Nature of Beneficial |  |
| :---: | :---: | :---: |
| Beneficial Owner | Ownership (1) | Percent of Class |
| T. Rowe Price Associates, Inc. | 562,500 (2) | 8. $2 \%$ |

T. Rowe Price Associates, Inc.

562,500 (2)
8.2\%

100 E. Pratt Street
Baltimore, Maryland 21202
(1) Pursuant to rules promulgated by the Securities and Exchange Commission ("SEC") under the Exchange Act, a person or entity is considered to beneficially own shares of Common Stock if the person or entity has or shares (i) voting power, which includes the power to vote or to direct the voting of the shares, or (ii) investment power, which includes the power to dispose or direct the disposition of the shares.
(2) Based on an amended Schedule 13G filed under the Exchange Act. These securities are owned by various individual and institutional investors including the T. Rowe Price Small Cap Fund, Inc., (which owns 352,700 shares, representing $5.1 \%$ of the outstanding shares), which T. Rowe Price Associates, Inc. ("Price Associates") serves as investment adviser with power to direct investments and/or sole power to vote the securities. For purposes of the reporting requirements of the Exchange Act, Price Associates is deemed to be a beneficial owner of such securities; however, Price Associates expressly disclaims that it is, in fact, the beneficial owner of such securities.

Jordahl \& Sliter, a certified public accounting firm in which Everit A. Sliter is a partner, performs tax services for the Company in the ordinary course of business. The Company believes that these services have been provided on terms which are no less favorable than which could have been obtained in dealings with non-affiliates and that any future transactions will be conducted on such basis.

## EMPLOYEE LOAN PROGRAMS

Federal regulations require that all loans or extensions of credit to executive officers and directors of the Company and the Banks must be made on substantially the same terms, including interest rates and collateral, as those prevailing at the time for comparable transactions with other nonaffiliated persons and must not involve more than the normal risk of repayment or present other unfavorable features. The regulations authorize that a bank may make extensions of credit pursuant to a benefit or compensation program that (i) is available to all employees of the bank or its affiliates; and (ii) does not give preference to any insider over other employees of the bank or its affiliates. The regulations govern the amount of credit that a bank may extend to an insider, and, in those instances where the loan exceeds the allowed limit, requires that (i) the loan be approved by a majority of the board of directors; and (ii) the insider abstain from participating directly or indirectly in the voting.

The Company has adopted an Employee Loan Program, providing that loans be made to executive officers and directors and all other employees of the Company and its subsidiaries on equal terms. The following table sets forth loans made to executive officers and directors of the Company, made under such program, which in the aggregate exceed \$60,000.

Set forth below is certain information as of December 31, 1997 relating to loans which, in the aggregate, exceed $\$ 60,000$ and which were made on preferential terms, as explained above, to executive officers and directors of the Company. All loans are secured by real estate, except as noted. The table does not include loans which have been made on the same terms, including interest rates and collateral, as those made to non-affiliated parties and which in the opinion of management do not involve more than the normal risk of repayment or present other unfavorable features.

| Name | Nature of Transaction and Indebtedness | Largest Aggregate Amount during January 1, 1997 to December 31, 1997 | Balance at <br> December 31, 1997 | Interest Rate to Employee | Note Rate at December 31, 1997 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| F.C. Mercord | First Mortgage on Primary Residence | 150,000 | 147,338 | 5.74\%(1) | 6.875\% |
| Everit A. Sliter, Director | First Mortgage on Primary Residence | 91,510 | 86,427 | 5.70\%(1) | 8.30\% |
| James H. Strosahl, Senior Vice President and CFO | First Mortgage on Primary Residence | 175,000 | 168, 029 | 5.74\%(1) | 7.91\% |
| Stephen J. Van Helden, Treasurer | First Mortgage on Primary Residence | 150,579 | 148,115 | 5.70\%(1) | 7.79\% |

(1) This reflects borrowing to finance home improvements or to purchase homes and is $1 \%$ above Glacier's cost of money.
(3) The following exhibits are included, as part of this Form 10-K.

Exhibit No. Exhibit

| 3(a) | Certificate of Incorporation (1) |
| :--- | :--- |
| 3(b) | Bylaws (1) |
| 10(a) | 1989 Incentive Stock Option Plan (1) |
| 10(b) | Employment Agreement dated March 27, 1996 between Glacier <br> Bancorp, Inc., Glacier Bank, and John S. MacMillan (5) |
| 10(c) | Employment Agreement dated August 31, 1996 between Glacier <br> Bancorp, Inc., Glacier Bank, and Michael J. Blodnick. (5) |
| 10(d) | Employment Agreement dated August 31, 1996 between Glacier <br> Bancorp, Inc., Glacier Bank, and Stephen J. VanHelden. (5) |
| $10(e)$ | Employment Agreement dated August 31, 1996 between Glacier <br> Bancorp, Inc., Glacier Bank, and Joan Holling. (5) |
| 10(f) | Employment Agreement dated August 31, 1996 between Glacier <br> Bancorp, Inc., Glacier Bank, and James H. Strosahl. (5) |
| Employment Agreement between First Security and William L. |  |

(1) Incorporated by reference to the identically numbered exhibit included in the Company's Registration Statement on Form S-4 (No. 333-37025), declared effective by the Securities and Exchange Commission on October 4, 1990.
(2) Incorporated by reference to Exhibit 10.2 of the Company's Registration Statement on Form S-4 No. 33313595).
(3) Incorporated by reference to the exhibits 10(i), 10(k), and 10(h) included in the Company's Form 10-K for the fiscal year ended December 31, 1995.
(4) Incorporated by reference to Exhibit 99.1 of the Company's S-8 Registration Statement (No. 33-94648).
(5) Incorporated by reference to exhibits $10(\mathrm{~b}), 10(\mathrm{c}), 10(\mathrm{~d}), 10(\mathrm{e})$, and 10(f) included in the Company's Form 10-K for the fiscal year ended December 31, 1996.
(b) No reports on Form 8-K were filed during the quarter ended December 31, 1997.
(c) See Item 14(a) (3) above for all exhibits filed herewith and the Exhibit Index.

PURSUANT to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized, on March 25, 1998.

GLACIER BANCORP, INC.

By: /s/ John S. MacMillan
John S. MacMillan
President/CEO

PURSUANT to the requirements of the Securities Exchange Act of 1934, this report has been signed below on March 25, 1998, by the following persons in the capacities indicated.

## /s/ John S. MacMillan

John S. MacMillan

## /s/ James H. Strosahl

James H. Strosahl

Majority of the Board of Directors

## /s/ Michael J. Blodnick

Michael J. Blodnick
/s/ L. Peter Larson
Chairman/President/CEO
(Principal Executive Officer)

Senior Vice President and CFO (Principal Financial/Accounting Officer)

Executive Vice President/C00, and
Director
Director

Director

Director

Director
s/ Everit A. Sliter
Everit A. Sliter
/s/ Harold A. Tutvedt
Director

Harold A. Tutvedt

## William L. Bouchee

/s/ Allen J. Fetscher
Director
Allen J. Fetscher

## The Board of Directors and Stockholders Glacier Bancorp, Inc.:

We consent to incorporation by reference in the registration statement (No. 33-94648) on Form S-8 of Glacier Bancorp, Inc. of our report dated January 30, 1998 relating to the consolidated statements of financial condition of Glacier Bancorp, Inc. and subsidiaries as of December 31, 1997 and 1996 and the related consolidated statements of operations, stockholders' equity, and cash flows for each of the years in the three-year period ended December 31, 1997, which report appears in the December 31, 1997 annual report on Form 10-K of Glacier Bancorp, Inc.

Billings, Montana
March 24, 1998

EXTRACTED FROM CONSOLIDATED STATEMENTS OF FINANCIAL CONDITION DEC 31, 1997 CONSOLIDATED STATEMENTS OF OPERATIONS DEC 31, 1997 REFERENCE TO ANNUAL REPORT FORM 10-K DEC 31, 1997.

1000

```
    12-MOS
        DEC-31-1997
        JAN-01-1997
            DEC-31-1997
            26,463
                0
    93,254
        11, 012
            11,145
                424,592
                    3,544
                580,398
                    346,784
                    93,799
            7,772
                72,434
                0
                                    0
                                    59,540
580,396
            36,232
            7,772
            44, 004
            11, 092
            19, 878
        24,126
            747
                    197
                        17,219
            14,499
    9,180
                                    0
                                    0
                    9,180
                    1.35
                    1.32
                    4.68
                        348
                868
                    0
            3,284
                634
                                    147
            3,544
        3,544
        0
```



